

FINANCIAL TIMES



Russia
A rebuke
for Yeltsin

Page 11



Bosnia
New wrongs
heaped on old

Edward Mortimer, Page 10



Hong Kong
The search for
a chief executive

Page 5

World Business Newspaper

Glaxo Wellcome sells \$1bn stake in US joint venture

UK pharmaceuticals group Glaxo Wellcome announced the \$1bn sale of its interest in a joint venture over-the-counter drugs company. Glaxo agreed to sell its interest in Warner Wellcome, a joint venture formed two years ago with US drugs and consumer products company Warner Lambert. The sale was intended to focus Glaxo Wellcome's efforts on "discovering and developing prescription products", the company said. Page 13; Lex, Page 12

Communists tighten grip on Russian parliament

The Communist party strengthened its grip on the Russian parliament when election results showed it had done unexpectedly well in single-member constituencies which account for half the seats in the lower house. The Communists are now likely to secure about one-third of the seats in the lower chamber under Russia's complex electoral rules. Page 12 and Lex; Chernomyrdin takes firm line, Page 2; After the dress rehearsal; Page 11

Vote setback for UK government: The fragile unity in the ruling UK Conservative party over European Union policy was shattered when it lost a vote on the EU's common fisheries policy by 299 votes to 297. Page 7

Brussels ducks Euro requirement decision: The European Commission left open the question of whether countries aspiring to join the single currency must, beforehand, be members of the exchange rate mechanism. Page 12

French building chief quizzed by police: Police questioned Martin Bouygues (left), chairman of French construction group Bouygues, and searched the company's headquarters in the latest in a series of high-profile corporate investigations. He was questioned in relation to a corruption investigation, opened in 1994, concerning receipt and misuse of corporate funds, centred on alleged payments to Swiss bank accounts by a number of large French companies. Page 12

Boeing shares jump \$3 to \$75 in early trading - a rise of 4 per cent - after the world's biggest aircraft maker indicated the long recession in the world civil aircraft industry was coming to an end. Page 13

139 feared dead in African air crash: All but five of the 144 people on board a Zairean passenger aircraft were feared dead after it crashed in northern Angola.

PolyGram, the world's largest music group, warned that net profits would be static in 1995 because of adverse exchange rates, a dearth of successful films and the delay in releasing a number of albums. Shares in the Dutch group fell 9.2 per cent. Page 13; Lex, Page 12

Kidnapped Swiss billionaire freed: Billionaire Swiss businessman Geo Montegazza, kidnapped from his office in southern Switzerland, was freed after a massive police hunt.

Japan to liquidate seven loan groups: The Japanese cabinet endorsed a scheme to liquidate seven troubled housing loan companies, in a move which will involve the unpopular use of at least Y850bn (\$8.6bn) in public funds. Page 5

Germans in \$1.1bn ship deal with Hyundai: South Korea's largest shipbuilder, Hyundai Heavy Industries, said it had received a total order of \$1.1bn from two German shipping groups. Page 4

Algerians killed by car bombs: Two Muslim fundamentalists were killed when the bomb in the car they were driving exploded during a chase by security forces in Algeria.

Dunlop Slazenger, one of the world's leading sporting goods manufacturers, is to be sold to a management buy-out team for more than £300m (\$475m) by UK industrial conglomerate BTI. Page 13; Lex, Page 12

Belgian strikers cause transport chaos: A fresh wave of strikes at Belgian national railways and the national airline Sabena plunged the transport sector into chaos. Page 2

Bank of France staff halt job cuts: Bank of France workers disrupted a meeting scheduled to announce up to 800 job cuts, and forced the government to agree to a three-month delay for further talks. Page 3

US STOCK MARKET INDICES

New York Industrial	5,078.52	+1.69	New York Comex (Fut.)	338.84	(38.8)
NASDAQ Composite	1,092.27	(6.71)	London	close	5,387.78
Europe and Far East	1,810.21	+10.28			(387.3)
CAC 40	2,225.5	+2.5			
DAX	10,192.5	+19.2			
FTSE 100	3,389.8	+19.2			
Nikkei	19,164.8	+170.59			

US LUXEMBOURG RATES

Federal Funds	5.1%	
3-mth Tres Bdg Yld	5.35%	
Long Bond	10.91	
Yield	6.77%	

OTHER RATES

UK 3-mth Libor	5.75%	(6.14)
UK 10 yr Gilt	10.61%	(10.74)
France 10 yr OAT	10.67%	(10.46)
Germany 10 yr Bund	10.28%	(10.58)
Japan 10 yr JGB	11.34%	(11.97)

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NEWS: EUROPE

Chernomyrdin takes firm line in face of Communist poll gains

Russian PM promises to continue inflation fight

By John Thornhill
in Moscow

Mr Victor Chernomyrdin, Russia's prime minister, yesterday promised that his government would not deviate from its tough anti-inflationary programme despite the gains made by the Communist party in Sunday's parliamentary elections.

The government intends to continue its economic course. What is essential for us is stability and above all economic stability," the prime minister said in a speech to the upper house of parliament.

But he hinted that the government could soften some economic policies providing "political support" to high-tech companies, increasing some import duties, and paying compensation to the elderly whose savings have been eroded by high inflation.

Mr Chernomyrdin, whose Moderate Our Home is Russia movement won just 10 per cent of the votes in the ballot for the lower house of parliament, said the government's policies would ensure the Russian economy started growing again in 1996 after five consecutive years of decline.

He also forecast inflation would fall to below an annual rate of 30 per cent in the first six months of 1996 as a result of the tough monetary policies pursued this year.

The upper house of parliament yesterday backed the government's stance and

approved the tough draft budget for next year, removing the last legislative hurdle.

It also backed a long-awaited production-sharing bill designed to attract foreign investment to Russia's oil industry — although the government described it as "unworkable" after being heavily diluted.

The government's economic forecasts have been broadly supported by a review conducted by the Organisation for Economic Co-operation and Development which suggested the economy could grow by 2 per cent in 1996 accelerating to 4 per cent in 1997 "provided the momentum of the progress with financial stabilisation is maintained and in the absence of major adverse political shocks".

Political observers said the government's promise to press ahead with tough economic reform appeared a bold strategy ahead of the presidential election in June.

The results of the parliamentary elections have been widely interpreted as a protest vote against the pain of economic reform which could lead to the election of a Communist or nationalist president next year.

On Monday, Mr Alexander Shokhin, the former economics minister and campaign manager for Our Home is Russia, admitted the elections showed people were tired of "excesses of reforms" and promised "people must feel the results of eco-



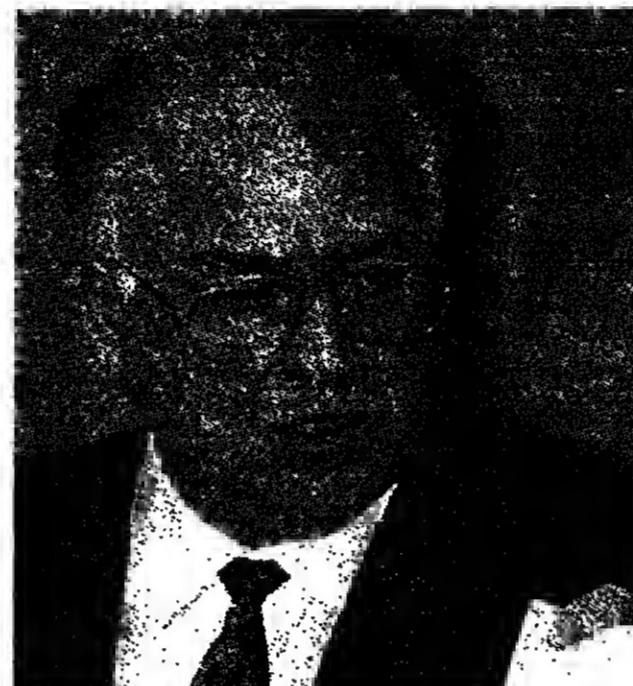
Andrei Kozyrev (above left, with an aide) said yesterday he would consult President Boris Yeltsin before deciding whether to step down as foreign minister after winning a seat in parliament

nomic stabilisation directly, not just in statistics".

The International Monetary Fund, which has backed Russia's reform programme, has praised the government's success in cutting monthly inflation from 17.8 per cent in January to an expected 3.5 per cent this month. But, despite an improvement since the summer, some 30m Russians — or one fifth of the population — are still estimated to live below the official poverty line.

Mr Richard Layard, an economics professor from the London School of Economics and adviser to the Russian government, said last week that the preliminary parliamentary approval of the draft budget, the appointment of a competent central bank governor, and continuing discussions with the IMF over a three-year loan would help keep economic reform on track irrespective of the political climate.

After the dress rehearsal, Page 11 Lex, Page 12



Victor Chernomyrdin: "What is essential for us is stability and above all economic stability."

Nationalist surge worries neighbours

By Matthew Kaminski in Kiev

The strong showing by Communists and ultra-nationalists in Russia's parliamentary election has caused anxiety among newly-independent neighbouring states.

From Tallinn to Kiev, government officials fear a hard-line foreign policy emerging in Moscow after a third of Russian voters backed political parties whose appeal partly rested on promises to revive Russia's greatness or restore the Soviet Union. They doubt that Mr Victor Chernomyrdin, the Russian prime minister, can keep his promise not to change course.

A more aggressive line from

Moscow could have the greatest resonance in Ukraine, which has a large Russian population. Many Russian politicians do not acknowledge Ukraine's independence, though relations between Kiev and Moscow have improved recently.

The division of the Black Sea fleet remains an outstanding issue, as does Moscow's recognition of current Ukrainian frontiers to include the Russian-dominated Crimean peninsula. A standard friendship and co-operation treaty has still not been signed.

Mr Boris Sobolev, leader of the Reform group in Kiev's parliament, argued that the

Communist revival and the surprising strength of nationalists reflected the depth of "Russian great power chauvinism".

Ukraine has tried to resist Russian pressure for closer economic and military co-operation, and instead has attempted to improve relations with western countries. It was the first ex-Soviet republic to join Nato's Partnership for Peace programme.

Mr Konstantin Hrushchenko, Ukraine's deputy foreign minister, said uncertainty about Russia's future should lead the west to back Ukrainian independence and be careful in eastward expansion of Nato.

"We don't want to be left between two enemy blocs," he said.

The Baltics' relations with Moscow are complicated by the presence of a sizeable Russian minority — whose welfare and civil rights, the election showed, remain a potent political issue in Russia. "The more powerful the ultra-nationalists become the greater becomes the need for the Baltic countries to gain security guarantees from the west," said Mr Stoicescu. But, he added, it would be June's presidential elections which would hold the key to future relations between Russia and its former colonies in the so-called "near abroad".

Turkey finds economic options have narrowed

Whoever emerges as winner in Sunday's general election will have little choice but to take tough remedial action, reports John Barham

Successful attempts to meet International Monetary Fund monetary, exchange rate and spending targets. The budget deficit will probably exceed this year's \$4.2bn target by 40 per cent or more.

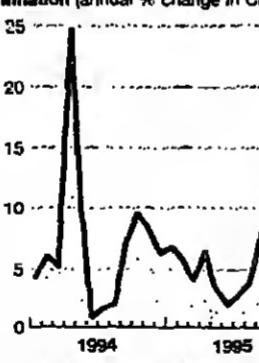
The nominally independent central bank overshot its year-end exchange rate target in mid-November. Its currency reserves fell by more than \$1.5bn this month in forward sales, which are not included in the central bank's accounts, to about \$12.6bn.

The government did slow inflation in November, when the monthly rate dipped to 5.5 per cent from 7.8 per cent in October, but only by freezing prices of goods sold by state-owned companies, further widening the budget deficit. But an expanding money supply means inflation will start rising again soon.

Mrs Ciller's electoral priorities ended a period of relatively

Turkey

Inflation (annual % change in CPI)



sound economic management that began after she adopted an IMF austerity package last year to cope with the worst economic crisis in Turkey's recent history. The economy shrank by 6.1 per cent and inflation hit a record 126 per cent in 1994.

The Islamic fundamentalist Refah party is leading, fol-

lowed by the conservative Motherland party and the moderate Democratic Left.

Undoubtedly, politicians avoid saying how severe their emergency programme will be. Still, a Motherland party adviser says "spending must be cut immediately, the currency must be devalued and state companies' prices must rise by 40-45 per cent". This will cause a temporary burst of heavy inflation early next year before the economy can be stabilised.

Rapid action will be needed to meet next year's debt repayment schedule. About three-quarters of the Treasury's \$24.1bn domestic debt matures by May.

Although politicians deny they would reschedule these debts, markets fear the next government may have no choice. Ms Mirinda Xafas of US investment bank Salomon Brothers: "The best case scenario is for a strong coalition

productivity and quality, inadequate management and weak finances. Many small and medium-sized companies may fold, worsening already heavy unemployment.

Perversely, Turkey's low incomes offer its companies a degree of protection. According to Mr Erol Ergene, who runs Akcelik, a small steel company, his customers "are not prepared to pay more for better quality [EU] goods". However, increased investment, not trade, will probably be the customs union's greatest reward. Turkey attracts less than \$1bn a year in

González appoints career diplomat

By David White in Madrid

Mr Carlos Westendorp was sworn in yesterday as Spain's foreign minister, in an appointment aimed at keeping a steady hand on Madrid's European policies in the run-up to next spring's general election.

He replaces Mr Javier Solana, who has taken up his new job as secretary-general of Nato in Brussels.

The 53-year-old Mr Westendorp, a career diplomat who is highly respected in EU capitals, has been state secretary for Europe since 1991. Before that, he was Spain's representative in Brussels, and played a prominent role in Spanish entry negotiations from the early 1970s.

While he was the most obvious candidate for the job, his appointment had been in some doubt amid reports that a more political figure might be preferred for the foreign ministry. Mr Westendorp, although a card-carrying Socialist, has never held any party post.

Mr Westendorp was passed over for the foreign minister's job in 1992 in favour of Mr Solana. The lack of personal chemistry between the two became notorious. However, there was no question of disloyalty and little evidence of policy discrepancies. Officials yesterday denied reports that Mr Solana was reluctant to back the appointment.

Mr Felipe González, the prime minister, dropped a strong hint about his intended choice at the end of the European Union summit in Madrid on Saturday when he echoed the widespread praise of Mr Westendorp's work.

Having ended speculation about his own plans on Monday, when he agreed to head the Socialist party campaign again in the next election, Mr González has opted for an experienced professional as foreign minister rather than risk promoting a politician for what may be a short stint in the job.

The general election, which polls suggest will favour the conservative Popular Party over the Socialists, has been provisionally promised for March, but a new government would probably not be in place until May. The foreign minister will therefore have an important role in discussing guidelines for revision of the Maastricht Treaty at next year's EU inter-governmental Conference, due to be launched in Turin on March 29.

Mr Westendorp (whose grandfather came from Holland) has spent the past six months chairing the "reflection group" set up to pave the way for the conference, and drawing up its report for the Madrid summit.

European news digest

Berlusconi in budget surprise

The Italian parliament last night unexpectedly demanded a further £8.25bn (\$32bn) in spending cuts, presenting the government with a major problem over the 1996 budget.

The demand, the initiative of the right-wing alliance headed by Mr Silvio Berlusconi, the former prime minister, comes on top of £14.000bn in cuts announced in September — a level generally accepted by all main political parties.

The fresh cuts will be extremely hard to find at this late stage with the budget due for final approval in the next few days to meet the end of year deadline.

The move was seen as a move by the Berlusconi camp to show its displeasure with Mr Lamberto Dini, the prime minister, who has so far successfully outmanoeuvred them over the budget. Mr Berlusconi has been backed by the new populist Northern League which also wants to avoid new taxes.

Robert Graham, Rome

Privatisation finds few takers

The Romanian government has been forced to extend the subscription period for its ambitious mass privatisation programme because of poor public response. Government officials say only 7 per cent of the nearly 18m Romanians eligible to participate had subscribed by the middle of this month.

Romanians had three months from October to use free privatisation coupons to bid for shares in nearly 4,000 state companies or to place their coupons in one of five state-run mutual funds. Parliament extended the final date for bids for companies from the end of this month to the end of March, and the deadline for the five funds will be the end of April. However, it refused to allow securities houses to pool coupons and bid on behalf of clients. Deputies from the governing left-nationalist coalition feared this might play into the hands of interest groups.

The government drew up the programme last year after pressure from the World Bank and other lenders to speed up privatisation. However, analysts consider the scheme too complicated and say the public has had too little information about companies. Government efforts to speed up sales of state companies have also been complicated by the resignation of Mr Constantin Dumitru as head of the State Ownership Fund, the main privatisation body.

Virginia Marsh, Budapest

EU to resolve steel wrangle

European Union industry ministers meet in Brussels today to try to resolve the dispute between London and Dublin over the Irish Steel rescue plan, which the UK claims threatens British jobs and breaks EU state aid rules. The three-month wrangle, over subsidies to the loss-making Cork-based concern, threatens wider UK-Irish political relations at a critical time in the Northern Ireland peace process. London is objecting to Dublin's agreement with Ispat International, an Indian steel company, under which Dublin would provide £277m in state aid to refinance Irish Steel's debts. British and Irish officials failed to find a solution during talks in Dublin over the weekend. Asked about the dispute in the House of Commons yesterday Mr John Major, the UK prime minister, said: "If we cannot agree it won't be for lack of trying on our part."

Mr Lakshmi Mittal, chairman and chief executive of Ispat International, said yesterday the UK demands were "designed to bring about the demise of steelmaking in Ireland". He accused the British of going back on an earlier production accord, which Ispat had reluctantly agreed to last month. Irish Steel had output of around 243,000 tonnes of finished product in 1994, and under the deal, Ispat proposed to increase that to 350,000, the registered capacity of the plant. Mr Mittal said the UK was now demanding reductions of more than 35,000 tonnes of production over five years.

This he said would "ensure that Irish Steel remains uncompetitive in both the European and international steel markets".

John Murray Brown, Dublin

Editorial comment, Page 11

Strikes hit Belgian travel

A fresh wave of strikes at Belgian national railways and the national airline Sabena yesterday plunged the transport sector into chaos. Most Sabena flights were cancelled and train traffic was halted in the south of the country. The rail strike followed a decision by the board of Belgian Railways to approve a restructuring scheme to save BFr70bn (£2.4bn) and cut 5,500 jobs over the next 10 years without consulting the unions. Sabena workers are angered by management plans to freeze wages and increase working hours.

Reuter, Brussels

Hungary agrees IMF standby

The International Monetary Fund said yesterday it had reached the basis for an agreement with Hungary over a much delayed 18-month stand-by arrangement, pending parliamentary approval of satisfactory 1996 budgets for the country's two social security funds. Parliament is not expected to pass the budgets for the semi-independent funds until early next year. Hungary's Socialist-led government has been trying to reach agreement with the funds ever since taking office in July 1994. The government, which recently repaid some of Hungary's earlier IMF loans ahead of schedule, does not intend to draw on the credit line unless IMF approval of its economic programme will boost international confidence in its market-led reforms.

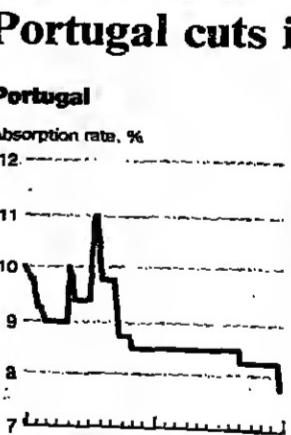
Virginia Marsh, Budapest

ECONOMIC WATCH

Portugal cuts interest rates

Portugal

Absorption rate, %



Figures released recently by the National Statistics Institute showed that Portugal's growth rate has decelerated in the second half of 1995. Exports, industrial production and investment were all growing at a slower pace mainly because of weaker demand from other European Union countries.

The Bank of Finland yesterday made the fourth cut in its main short-term interest rate in three months, saying it had revised downwards its inflation forecasts for the next two years. The decision, cutting the tender rate from 4.75 per cent to 4.25 per cent, means rates have been cut by 1.75 percentage points since September. The fall will raise hopes of a faster pick-up in the domestic economy, helping to combat unemployment running at 18 per cent of the workforce. The central bank now expects the underlying rate of inflation to remain well below 2 per cent in 1996 and 1997. This year the annual rate has run at less than 1 per cent, reflecting lower food prices since Finland joined the EU in January and the effects of the strong markka.

Peter Wise, Lisbon

Austrian inflation fell by 0.1 per cent month-on-month in November but remained at 1.9 per cent year-on-year.

Sweden's industrial production rose a preliminary 0.5 per cent in October from September and was up 6.2 per cent from year-on-year. Industrial orders in October were down 4.0 per cent from a year earlier.

Companies braced for import challenge

By John Barham in Ankara

The European parliament's approval last week of a customs union with Turkey means that nearly all barriers to trade between the European Union and Turkey will be abolished on January 1.

Political issues such as Turkey's human rights record and the rise of radical Islam dominated the parliament's ratification debate, obscuring the customs union's far-reaching economic effects.

The loss of Turkey's 6 per cent average tariff on imports from the EU will expose com-

panies to increased European competition. The Union scrapped most barriers to Turkish products long ago; so, in the short term, Turkey will benefit little.

Large locally-owned companies and multinationals corporations based in Turkey are investing heavily in technology and new products to resist the competitive onslaught. Companies are also restructuring to achieve economies of scale. For instance, the Sabanci group, Turkey's second largest conglomerate, plans to boost turnover to \$15bn-20bn a year in 2002.

Although Turkey has some excellent companies, most suffer from underinvestment, low

French business gloomy as unions flex muscles

Strikes cost £2.6bn, say employers

By David Buchan in Paris

France's Petronat employers' federation yesterday added to increasing gloom about the country's growth prospects by estimating that the recent public sector strikes had added a FFr20bn (£2.6bn) bill to an economy that may already be in recession.

Mr Jean Gandois, the Patronat president, said his federation was in no position to play "Father Christmas" at the "social summit" of the government, employers and unions convened by Prime Minister Alain Juppé for tomorrow.

The Patronat would block any attempt by the unions to argue for a boost to consumer demand through general private sector wage increases, he said.

Mr Denis Kessler, a Patrouille vice-president responsible for economic affairs, was more pessimistic than Insee, the government statistics agency, which on Monday put the strikes' cost at up to FFr8bn and forecast 0.1 per cent growth in the final quarter of this year and 0.7 per cent in the first half of 1996.

"We believe growth will be slightly negative in the final quarter, and therefore we could actually be in recession," said Mr Kessler, predicting output in the first three months would be flat and that no upturn would come before the second quarter of next year. These forecasts are likely to encourage the unions to use tomorrow's summit to press for relief measures benefiting their members.

While ruling out any further pay measures beyond the 4 per cent increase in the national minimum wage last summer, Mr Juppé has said tomorrow's meeting will discuss ways of restoring confidence and growth to the economy.

With monetary policy and

Workers halt Bank of France job cuts

By Andrew Jack in Paris

Employees of the Bank of France, the government is studying a series of possible micro-measures to boost the economy. These are understood to include allowing employees to take money out of employee-savings schemes to buy consumer durables, reducing the interest rate on government savings accounts, and pumping more public money into the building sector.

Unions at the bank, which operates independently from the French government, said more than 200 staff occupied a room where a works committee meeting was due to take place yesterday afternoon, interrupting discussions by chanting and playing musical instruments.

The action, out of keeping with the bank's reputation for calm monetary policy management, came after three weeks' of industrial action across the public sector and just a few days after it had twice lowered key interest rates in indications of confidence in the government's tough economic policies.

About 30 per cent of the bank's 17,000 staff went on strike for several days earlier this month as part of widespread protests against government plans to reform the social security system and reduce some "special regimes" for pensions, including the bank's own pension scheme.

Employee have also been expressing growing concerns about proposals to restructure the organisation to save costs. Mr Jean-Claude Trichet, the governor, has proposed cutting 800 jobs in the next three to four years in its banknote printing operations, as part of a plan to make the service competitive in the battle for future contracts including that for the single European currency.

In an echo of criticisms against prime minister Mr Alain Juppé's reforms, unions called yesterday for the withdrawal of the "Trichet plan", of which Mr Juppé is mayor, also yesterday ended a strike of nearly three weeks.

Kinnock passes test with flying colours

The EU transport commissioner won the best available deal on state aid for Iberia

By Emma Tucker in Brussels and Michael Skapinker in London

If there is an unwritten rule about the awarding of state aid to European airlines, it is that even in a liberalised market, no national flag carrier will ever be allowed to go bust.

The European Commission - chief scrutineer of state aid - can lay down conditions, tighten restrictions and force the sale of assets, but it is under immense political pressure from the member states to support government efforts to keep ailing airlines alive.

In this sense, Mr Neil Kinnock did not fail his first big test as transport commissioner by allowing the Spanish government to inject Pta87bn (£2.65bn) into the state-owned Iberia airline. He got the best and tightest deal that could be expected within a club of 15 states, where pressure from "back home" is the order of the day.

The Spanish carrier received Pta43bn less than it asked for and the aid was only allowed after fairly dramatic steps had been taken. For example, Iberia had to sell a core business - Aerolineas Argentinas, a subsidiary that was draining it of \$900m a year.

The airline has meanwhile frozen all salaries and made 2,000 workers redundant. Further, the Commission - advised by Deloitte, Touche and Ross - considered that the risk of investing in Iberia was

such that the amount to be injected by the Spanish government had to be limited so that it was strictly necessary for the basic functioning of the company.

A further Pta20bn of capital will only be unblocked in 1997 if Iberia can show that its risk rate has diminished. Iberia, advised by National Westminster bank, argued bitterly that the Commission had set the risk rate too high.

"We have made Iberia pare back to the bone," said an official.

For all these reasons the Commission has argued that Iberia's capital injection does not constitute a "state aid". Rather, it is an investment that can be justified on strict commercial grounds under what is known as the "market investor principle".

According to this principle - applied also in the case of Telsa, Denmark and, Klöckner

Stahl, the German steel plant - the Commission allows a government to make an investment only after it is satisfied that a private investor would have been prepared to act in the same way.

All this, however, is of little comfort to Europe's private airlines, many of which feel let down by Mr Kinnock.

British Airways - itself a recipient of generous state aid in its time - said: "Mr Kinnock appeared initially to be going along the right rails, but it's sad to see him how to Spanish political pressure."

When Mr Kinnock first took up his Brussels appointment, many in the privatised airline sector had high hopes that he would back their cause fully. They were impressed by the amount of reading on the aviation industry he had done in London before taking up his post and how well informed he appeared to be.

There are no demands officially on the Commission's table, but there are rumours that Alitalia could be next with the begging bowl.

However, Mr Avery also pointed out that the system of allowing government cash injections into airlines was not as damaging to healthy carriers as the Chapter 11 bankruptcy protection system in the US.

In the US, he said, airlines in Chapter 11 could move their operations to a different part of the country and challenge competitors there. Cultural and language barriers make it difficult for European airlines to do this.

At least one of the most enthusiastic proponents of airline competition, British Midland, accepted that allowing Iberia to go bankrupt was a political impossibility. Mr Austin Reid, British Midland's managing director, said: "One has to be pragmatic and realistic about this."

"We believe state aid is an evil and a distortion of competition, but having seen how the European Commission works, at a certain point it gets taken out of the industry's hands and put in the political arena."

Mr Kinnock might well agree. But he would also point out that the conditions are getting stricter, the amounts awarded are getting smaller, and state airlines are increasingly looking to strategic alliances as a less painful way of ensuring their future.

Highly paid pilots almost sank rescue

By David White in Madrid

It was a near-miss for Iberia. It had to receive fresh capital by the year-end - with or without the Commission's permission - to avoid bankruptcy.

It pilots, among the highest-paid in Europe and backed by a powerful union, made matters worse for the 68-year-old Spanish flag-carrier by launching a series of strikes last month. The airline's viability plan, agreed after tough negotiations a year ago, included pay cuts of 40 per cent according to the union. If the government

was not coming up with the capital to back the plan, they wanted their money back.

Partly because of the strikes, Iberia is expected to show an increased loss of around Pta47bn (£2.65bn) this year, after provisions to job cuts, compared to Pta15bn in 1994. The aim is to break even next year.

After months of delays - Madrid had hoped for a decision by the end of the summer - the agreement reached with transport commissioner Mr Neil Kinnock was less than the Spanish sought but more than

they feared. In 1992 Spain obtained permission to pump Pta20bn into the airline - on condition that it applied for no further state support before the end of 1996. But with Iberia weighed down by losses from investments in South America, Madrid sought to inject another Pta15bn, against objections from other international carriers and Spanish private-sector airlines.

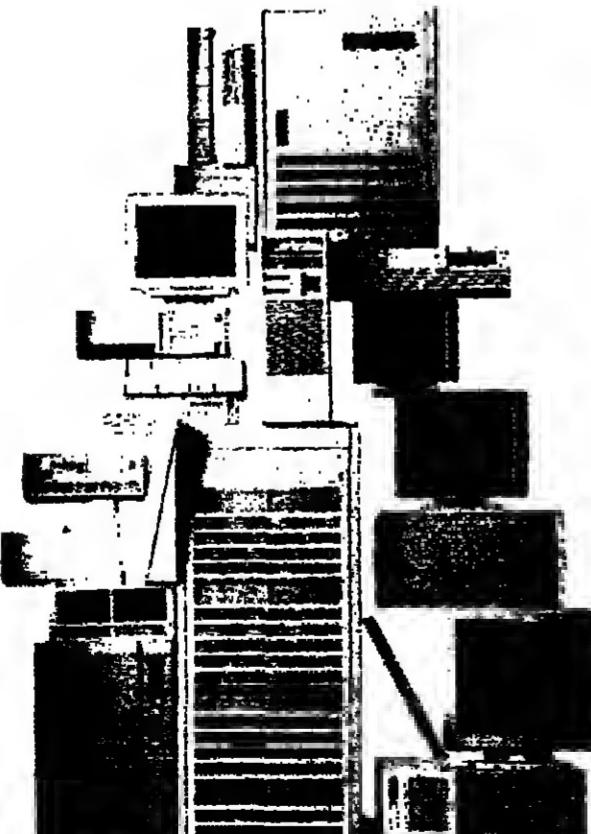
It has obtained permission for up to Pta107bn - Pta87bn at first, with the possibility of up to Pta20bn more in 1997 depending on how Iberia performs and how strictly it adheres to the plan, which includes cutting 3,500 jobs.

The Spanish government insists this is not "state aid" but a "market investment". Mr Juan Manuel Eguisagary, industry minister, said: "If there had been a group of private investors, we would not have spent a year negotiating with the European Commission. They would just have invested, with no further ado."

The money will be supplemented from the sale of South American holdings. Most of Iberia's 63 per cent stake in Aerolineas Argentinas and its 33 per cent stake in Ladeco de Chile are to be sold to a joint venture in which Iberia's parent, the state holding company Teneo, will have 40 per cent alongside US investment banks Merrill Lynch and Bankers Trust. This operation is set to yield Pta15.6bn in cash, with a similar amount due later.

The main uncertainty now is the pilots, whose dispute is now in the hands of mediators. The Teneo holding company has warned it will only provide the capital increase if the viability plan is respected.

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NEWS: WORLD TRADE

Germans buy \$1.1bn Hyundai ships

By John Burton in Seoul

Hyundai Heavy Industries, South Korea's largest shipbuilder, yesterday announced that it had received a total order of \$1.1bn from two German shipyards.

The German orders underscore the growing competition of Korean shipbuilders, with the European Union expressing concerns that a planned increase in their production capacity could eventually force European yards out of business.

Hyundai will build 15 container vessels for DSR-Senator and three container ships for Hansa Mare in an

order equivalent to a fifth of total ship production in Korea next year.

Benefiting from lower wages and production costs than Japanese and European rivals, Korean shipbuilders are predicted to post a higher increase in sales growth next year compared with 1995.

Ship production is expected to climb by 17.6 per cent to \$5.54bn in 1996, with almost all of that exported, against 4.4 per cent growth this year, according to the Korea Institute for Industrial Economics.

Sir Leon Brittan, the EU trade commissioner, recently criticised Korean shipyards for a rapid expansion of

capacity, which is set to grow from 4m gross tonnes in 1990 to 8m gross tonnes by 2000.

"We do not believe that world demand for shipbuilding services is sufficient to meet the supply being produced by Korea," he said last month in Seoul.

He called for an end to indirect state subsidies to Korean shipbuilders and urged the Seoul government not to "bail out any company that finds itself in difficulties because it has overestimated demand."

Daewoo, Korea's second biggest shipbuilder, was rescued by emergency government loans in 1989 to avoid a threatened collapse caused by mounting losses. Officials then imposed a freeze on shipbuilding expansion until two years ago.

Seoul has promised not to give financial support or indirect subsidies to shipyards once it ratifies a multilateral shipbuilding agreement arranged by the Organisation for Economic Co-operation and Development.

But Korean shipyards still enjoy one financial advantage over European competitors because all of them belong to the country's largest industrial conglomerates, which can support them with funds from healthier sister companies in times of trouble.

Living with S Korea and subsidies

FT reporters on the external pressures and internal wrangles of European shipyards

When South Korea's Hyundai Heavy Industries said yesterday that it had been asked to build 18 ships for German companies, west European shipbuilders must have regarded the announcement as right on cue.

In between slanging matches among themselves over the rights and wrongs of state subsidies for their embattled industry, European shipyard owners have been warning that the Koreans were now the biggest threat to their existence.

Ever since the Japanese - 30 years ago - and the Koreans - 20 years ago - began to challenge the dominance of European shipbuilders, Europe's position has been steadily eroded, driving many of the biggest yards in countries such as the UK and Sweden to the wall.

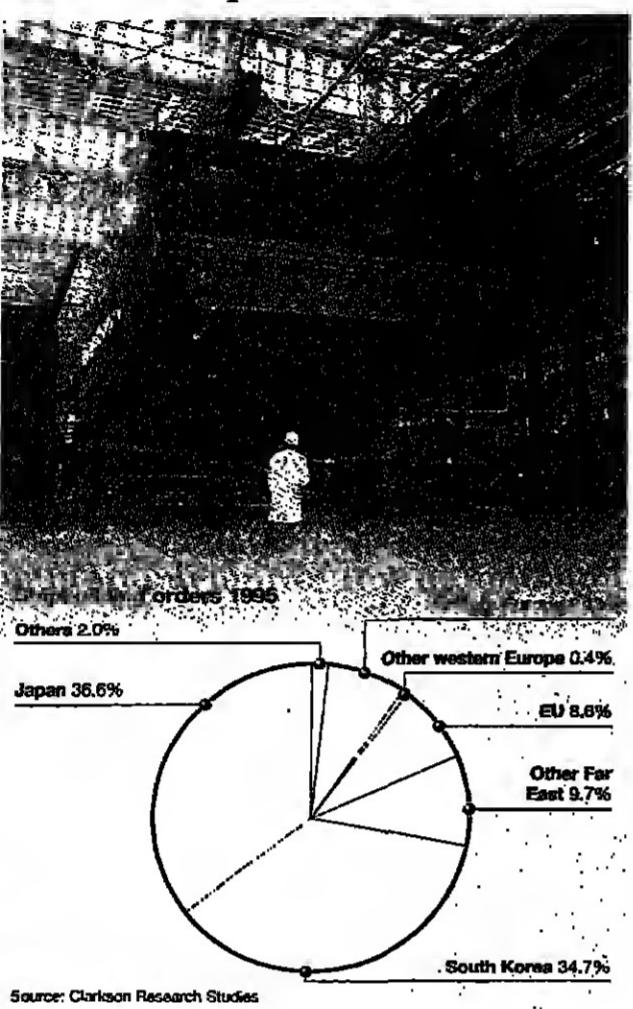
It has also forced a long period of painful restructuring as yards have moved to raise productivity and target more specialised market segments.

Despite these efforts, west European yards share of global orders has continued to fall.

The main beneficiary has been South Korea which has been aiming to double shipbuilding capacity between 1990 and the year 2000 and is so determined to win orders that some of its "newbuilding" prices have fallen below the levels at which many European yards can make a profit. Clarkson Research in London says average newbuilding prices fell 15 per cent from 1993 and 1994 before partly recovering in early 1995.

"The Koreans are aiming to overtake the Japanese and become the leading shipbuilding country in the world. But it is perfectly obvious that the market cannot stand it," says Mr Nick Granger, director of the UK Shipbuilders and Shipreparers Association.

The heavy losses suffered by a range of European yards - including Burmeister & Wain and Danyard in Denmark and Germany's Bremer Vulkan - tell the story. Danyard has



Source: Clarkson Research Studies

been told it will get no more new capital from its owner, Lauritzen Holding, Burmeister & Wain is set to close after 152 years, partly because it specialised in the series construction of bulk carriers in direct competition with South Korean yards.

And South Korean competition for orders for tankers and dry bulk ships helps to explain why the Belfast yard Harland & Wolff has switched its marketing emphasis towards specialist vessels for the oil industry.

Kvaerner of Norway, Europe's leading shipbuilder, has so far managed to avoid many of the difficulties, partly because it has concentrated on

high value added and technically sophisticated vessels - such as cruise ships, chemical tankers and liquefied natural gas ships - where there is less Korean competition.

Meanwhile a delay of up to nine months in the phasing out of state aid to European Union shipbuilders has prompted fears among northern yards that unfair support for yards in southern Europe will damage them further.

Shipbuilders in the UK, Norway and Denmark complain that southern yards, particularly those in Spain and Italy, have benefited from unduly generous support regimes. Greece meanwhile faces a legal challenge from the European Commission to its practices.

The problem for the northern yards is that while they believe the practices of the southern countries go against the spirit of competition rules they are often not illegal. Spain, for example, is accused of paying shipbuilding aid and, in addition, support intended for depressed regions, amounting to a significant part of building costs.

Employees of insolvent Spanish yards which have been given court protection from their creditors are paid wage subsidies to maintain employment. But if an insolvent yard in this position wins an order, the wage subsidies are maintained so that the yard only has to pay a small amount to top up wages, said Mr Granger.

Reporting by Christopher Brown-Hunes in Stockholm, Charles Bichelor in London, Andrew Hill in Milan, David White in Madrid and Kerin Hope in Athens

Commission to its subsidies to one of its larger shipyards.

"Northern European yards have suffered the most outrageous competition from Spanish yards," said the UK's Mr Granger.

"We want to squeeze subsidy out of the system and make it transparent. But that will not happen as long as there are countries which maintain their yards for strategic reasons even if there is no good economic case."

EU ministers voted last month to delay ratification of an international accord to end subsidies until other main signatories to the pact - the US, Japan and South Korea - had fulfilled their part of the bargain.

Subsidies were to have been phased out from January under an agreement reached last year within the Organisation for Economic Co-operation and Development. But EU ministers have extended until October a special regime allowing state hand-outs of up to 9 per cent of the value of the contract.

Mr William Farquhar, chairman of the British Boatbuilders' Association, calculated that Spanish yards quote prices between 25 and 30 per cent lower than can be his members'. Five orders from Scottish buyers which would have normally been placed with Scottish yards recently went to Spain, he added.

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The Spanish shipbuilders deny that they are providing unfair subsidies and point out that they were anyway exempt from the deadline for phasing out subsidy which applied to most other EU countries.

Under the 1994 OECD agreement, Spain, Portugal and Greece obtained extra leeway for state support to restructure their industries. In the Spanish and Portuguese case, this gives them until the end of 1998.

In the interim, the state-owned yards - mainly attached to the Astilleros Republiques group - have remained consistently in the red, accumulating losses of more than \$3bn. The yards say they have often only been able to secure contracts by bidding below cost rates to compete.

Italy is less of a problem, according to the northern shipbuilders, because it is rationalising its shipbuilding activities. But a survey carried out in September 1994 of European shipyard subsidies for the UK trade department found that while no country had filed data more recently than 1991 Italy had not provided any information more recent than 1989.

Fincantieri, Italy's state-controlled shipbuilder, rejects charges that illegal or hidden subsidies are helping it to improve its order-book and increase profits, at the expense of northern shipyards. "The situation is crystal clear," the company said. "We have been receiving simply the aid allowed by the European Union.

Greece's four large shipyards do not compete head-on with northern European shipbuilders as they focus mainly on conversion and repair work. But subsidies provided to one company, Hellenic Shipyards, have prompted legal action by the European Commission against Greece. Efforts to find a private buyer for the yard, the largest in the east Mediterranean collapsed in September.

Reporting by Christopher Brown-Hunes in Stockholm, Charles Bichelor in London, Andrew Hill in Milan, David White in Madrid and Kerin Hope in Athens

Honda to build new minivan in Ontario

By Bernard Simon in Toronto

Honda, the Japanese carmaker, plans to expand its assembly plant at Alliston, Ontario, for production of a new minivan for the North American market.

A decisive factor in the choice of the Ontario plant, located 80 km north of Toronto, has been Canada's willingness to eliminate customs duties on imports of automotive parts when an existing duty drawback programme ends on December 31.

Honda and the Canadian government were due to announce their decisions late yesterday.

Honda is expected to spend close to \$340m (US\$291m) on the expansion, which will boost production by at least 50,000 vehicles a year.

The plant at present produces about 100,000 Honda Civic cars a year, of which 90 per cent are exported to the US.

Honda currently sells a Japanese-built minivan, known as the Odyssey, in North America.

The new model is expected to be bigger than the Odyssey, pitting it directly against minivans produced by GM and Chrysler, the big North American carmakers.

Under the North American free trade agreement, Canada is barred from extending the duty drawback beyond the end of this year.

The programme provides for carmakers to claim a refund of duties on imported parts which are used in vehicles made in Canada, and then exported to the US.

The duties, if they applied, would add about C\$250 to the manufacturer's price of each vehicle.

However, Ottawa is understood to have turned down Honda's request for concessions to replace duty "remissions" which also run out at the end of the year.

Under the remission programme, a carmaker can count the dutiable value of imported vehicles in proportion to parts exported from Canada to the company's overseas assembly plants.

The big three North American carmakers lobbied against any reduction in the vehicle tariff, presently 9.2 per cent. Ottawa was also concerned that any concessions to Japanese companies would have to be extended to European carmakers.

Technipetrol of Italy and Technip of France are the lead contractors for the building of Egypt's first privately-owned refinery in Egypt. Spain's Tecnicas Reunidas is a big subcontractor.

The 100,000 b/d refinery will produce mainly

"environmentally friendly" fuels to be marketed to Israel, Egypt and the eastern Mediterranean.

The plant should begin operations by 1999.

WORLD TRADE NEWS DIGEST

Successor to Cocom agreed

The successor to Cocom, the cold war-era export-monitoring organisation, is to be formally inaugurated in April in Vienna, the site of the new body's secretariat.

Negotiators from 28 countries, including former cold war adversaries such as Russia and the US, reached agreement on principles and the location of the secretariat yesterday in Wassenaar, the diplomatic suburb of The Hague, after two days of talks.

The new body, to be called the Wassenaar Arrangement, will be aimed against countries deemed a threat to their neighbours or regions. Diplomats said this meant Iraq, Iran, North Korea and Libya. By contrast, Paris-based Cocom, the Co-ordinating Committee for Multilateral Export Controls, was designed to stop the flow of arms to the Soviet bloc and other Communist countries.

The body will have two pillars, one for conventional arms and the other for dual-use goods and technologies that could serve a military as well as a civilian purpose. The 28 countries will exchange information about their foreign sales of certain arms and dual-use exports.

Ronald van de Krol, The Hague

French deadline in telecom row

France Telecom Mobile International, the mobile telephone arm of the French state-owned telecom group, has given the Polish government until December 31 to resolve a dispute over a promised GSM digital operators' licence. The threat comes days after Ameritech International of the US, FTI's partner in a mobile phone venture in Poland, confirmed it had set in train arbitration proceedings against Warsaw.

Both companies accuse the Polish authorities of renegeing on a promise to award their joint venture, Centerel, a GSM digital mobile telephone operating licence. FTI and Ameritech paid \$75m for the licence in 1991, when the pledge was made. The venture also includes TP, the Polish state telecom company.

Christopher Bobinski, Warsaw

Philips to axe S Africa plant

Philips, the consumer electronics group, has become the latest casualty of South Africa's moves to reduce protective tariffs on television sets in line with the General Agreement on Tariffs and Trade. The group is to close its television assembly plant in Johannesburg in early 1996.

On October 1, the Board of Tariffs and Trade reduced the duty on television imports from 60 per cent to 40 per cent. This will be brought in line with the Gatt level of 25 per cent within two years.

The South African television market is growing at 15-20 per cent annually, with estimated sales of 450,000 this year. But there is about 100 per cent overcapacity and increasing illegal imports.

Mark Ashurst, Johannesburg

Iveco steps up Chinese link

Iveco, the commercial vehicle subsidiary of Fiat of Italy, is to step up its collaboration with Nanjing Auto Work, the Chinese van manufacturer, investing \$200m in a new joint venture.

The new company aims to produce 60,000 light Iveco Daily vans and 75,000 diesel engines at Nanking by 1998, with 100 per cent local content.

The two companies have been working together for nine years through an agreement on technology sharing and technical assistance. Each company will have a half-share in the joint venture.

Michelin, the French tyre maker, yesterday said it was setting up its first factory in China. Under an agreement with the town of Shen Yang, north-east China, the French group will take a 90 per cent stake in a new tyre company. Total Michelin investment is \$30m.

John Riddick, Paris

Refinery deal for Europe group

A European consortium has won the contract to build a \$1bn joint-venture Israeli-Egyptian oil refinery in Alexandria, Egypt. In addition, the Middle East Oil Refineries, which is the largest Arab-Israeli joint venture, announced yesterday that the European Investment Bank has finalised a \$300m loan for the project.

Techimpetrol of Italy and Techip of France are the lead contractors for the building of Egypt's first privately-owned refinery in Egypt. Spain's Tecnicas Reunidas is a big subcontractor.

The 100,000 b/d refinery will produce mainly "environmentally friendly" fuels to be marketed to Israel, Egypt and the eastern Mediterranean. The plant should begin operations by 1999.

Mark Dennis, Jerusalem

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

	UNITED STATES			JAPAN			GERMANY			
	Narrow Money B/M	Broad Money B/M	Short Interest Rate	Long Interest Rate	Equity Market Yield	Narrow Money B/M	Broad Money B/M	Short Interest Rate	Long Interest Rate	Equity Market Yield
1988	13.5	8.3	6.49	7.67	5.43	5.2	5.12	5.84	5.84	10.0

Seoul MPs in move against ex-presidents

By John Burton in Seoul

The South Korean parliament yesterday agreed legislation that would allow the prosecution of two former presidents for their leading roles in a 1978 military coup and the subsequent massacre of pro-democracy protesters.

Ex-presidents Chun Doo-hwan and Roh Tae-woo could be tried on sedition charges, which carry a possible death sentence. But even some of their harshest political critics suggest they should receive a presidential pardon if convicted.

The legislation reflects an effort by President Kim Young-sam, the country's first civilian leader in three decades, to break ties with the previous military governments and purge their supporters.

The new law would suspend the 15-year statute of limitations that would have prevented the former presidents from being prosecuted on charges concerning the military massacre of at least 200 demonstrators in the southwestern city of Kwangju in 1980.

The statute of limitations was considered invalid since Presidents Chun and Roh ruled

Korea between 1980 and 1988, effectively blocking any examination of the case.

Mr Chun was arrested earlier this month for his leadership of the 1979 army coup, which carries no statute of limitations since it is considered a treasonous act.

The former president, 63, is now in the 17th day of a hunger strike in protest at his arrest and may be soon moved to a hospital as his health deteriorates. Drinking only water, he can scarcely walk and is confined to his prison cell bed.

Mr Roh was arrested a month ago on unrelated corruption charges and went on trial on Monday for alleged bribery.

The legislation, backed by all of the country's political parties except the conservative United Liberal Democrats, would strip soldiers involved in the Kwangju massacre of military medals and citations for their actions. The soldiers were decorated for suppressing a "communist insurrection".

The government will also push for official memorials to commemorate the event and allow those convicted for opposing the military to have their records cleared in special court appeals.

Representative office is the first requirement for foreign banks

Burma to allow joint ventures in banking

By Chit Tun in Rangoon and Ted Bardacke in Bangkok

The Burmese government is to allow foreign banks which have opened representative offices to set up joint ventures with private Burmese banks.

Foreign banks must provide at least 35 per cent of the equity capital in the joint venture banks but there is no upper limit on foreign participation and the exact ratio would be subject to negotiations between foreign and local partners. Brig Gen Win Tin, the finance minister, said in a speech carried by the official media yesterday.

The move which one foreign banker had been under consideration for at least a year, is the second important financial reform Burma has put in place since an International Monetary Fund team set up a technical monitoring programme for Burma. Under it, the government would have to implement a set of recommendations in order to be eligible to apply for renewed funding.

The finance minister said that foreign banks must first open a representative office in Rangoon, the capital, in order to form a joint venture with a Burmese private bank.

Twenty-two foreign banks, including Banque Indosuez, Bank of Commerce Malaysia, Banque Nationale de Paris, Hongkong and Shanghai Banking Corporation, and Standard Chartered Bank, already have

representative offices in Rangoon. Nine more foreign banks have been issued licences to open such offices.

Since Burma's first round of financial reforms in 1992, 15 private Burmese banks have been established, 13 in Rangoon and one each in Mandalay and Taunggyi, capital of the Shan state. All these banks are available for joint ventures with foreign banks, the finance minister said.

The joint-venture banks will be allowed to take deposits in local and foreign currencies but any overseas transfers will still have to be done through the government-owned Foreign Trade Bank.

The minister said the joint venture banks will continue to exist even after existing representative offices of foreign banks have been allowed to convert into branches.

No time frame for such a conversion was given but Mr Kyi Aye, the central bank governor, said in interview earlier this year that the government wanted to give local banks "a number of years to develop" before allowing wholly-owned foreign banks to compete on equal footing.

Earlier this month the government allowed private companies and citizens legally to exchange the local currency, the kyat, at the market rate of about 125 to the US dollar as opposed to the official rate of 6 kyat to the US dollar.

The government still maintains strict controls over capital outflows.

He has an impressive family back-

Japan to liquidate 7 housing loan groups

By Our Foreign Staff and Agencies in Tokyo

The Japanese cabinet last night endorsed a scheme to liquidate seven troubled housing loan companies, in a move which will involve the unpopular use of at least Y650bn (\$43bn) in public funds.

The scheme was crafted as a compromise aimed at reconciling two warring creditor groups - the big banks which founded the mortgage lenders, and the agricultural co-operatives which are the biggest creditors of

the debt-laden institutions.

The government has been anxious to secure a consensus, and Mr Masayoshi Takemura, finance minister, said the decision "was struck as a result of agonising talks among the concerned parties". Previous proposals to resolve the problem have foundered amid arguments over how much of the burden each should share.

Officials said a vehicle would be created to take over the debts and loans of the seven housing lenders. Liquidation of which is expected to cause losses reaching some Y645bn.

Mr Takemura acknowledged this figure may swell. "In that case, some fiscal steps would become necessary," he said, implying a possible further dip into government coffers.

Under the plan agreed last night, the founding banks would give up all their claims to the seven mortgage lenders, totalling Y3,500bn. Other creditor banks will be asked to absorb Y1,700bn in claims. Both these groups would put up capital and low-interest loans for the new vehicle.

The farm co-ops will have to give Y530bn to the new entity, the officials

added. Mr Naoto Kanishiige of Kleinwort Benson in Tokyo said:

"Agricultural co-operatives with a lot of lobbying power were favoured and financially strong banks made to bear more of the burden."

The contributions leave Yessan to be found by the government from its general account funds under the 1996 budget, due to be finalised today. Japanese public opinion has become increasingly hostile to the use of public money to bail out financial institutions which have become over-stretched, following often imprudent lending in the "bubble" years of the late 1980s.

Anticipating this, Mr Takemura said he felt obliged to offer an apology. "I feel sorry for the latest decision to use the Japanese people's money," he said ahead of the late-night cabinet meeting.

At a midnight press conference, Mr Tomiochi Murayama, the prime minister, pledged that to gain public acceptance of the scheme, his government would thoroughly investigate how the housing lenders got into the trouble in the first place.

ASIA-PACIFIC NEWS DIGEST

Cambodia sends prince into exile

The Cambodian government is close to ending a messy and embarrassing political and family affair, as Prince Norodom Sivutha, secretary-general of one of the country's two ruling parties, was released yesterday into the custody of his half-brother King Norodom Sihanouk in preparation for being sent into exile.

Prince Sivutha is expected to leave for France by the end of the year. He was jailed last month for allegedly plotting to murder Mr Hun Sen, who as co-prime minister shares power with Prince Sivutha's nephew, Prince Norodom Ranariddh, leader of the royalist Funcinpec party. Prince Sivutha, an elected MP and former foreign minister, is the number two official in Funcinpec.

He will be the second member of the Cambodian royal family to be exiled recently; Prince Norodom Chea Srapong was sent packing in 1994 after a failed coup attempt.

The prince's case was generating more bad publicity for a government recently battered internationally by reports of its human rights violations and political intolerance. Nearly half of the Cambodian government budget comes from foreign aid and some donors have been privately warning that further aid could be in jeopardy if the situation in Cambodia continues to deteriorate.

Ted Bardacke, Bangkok

Japan outlines jobs policy

The Japanese government yesterday warned that structural changes were harming the country's labour market and it adopted a new medium-term programme aimed at forestalling an expected rise in the nation's level of unemployment. The programme, which covers the period to the end of fiscal 2000, recognises the significant structural changes in Japan's labour market and calls for wide-ranging measures to soften their negative impact.

Japan's unemployment rate, which hit a record 3.2 per cent in October, is forecast to rise to 3.75 per cent if the deregulation and structural adjustment measures adopted by the government fail to produce results. The government warns that the continuing shift of manufacturing overseas and greater corporate efficiency arising from the spread of information technology could increase unemployment, particularly among older workers. The programme calls for measures to create jobs in emerging industries, facilitate labour mobility and support individual efforts among workers to develop job skills.

Michiko Nakamoto, Tokyo

Foreign banks assailed in Hanoi

Vietnam's central bank, the State Bank, yesterday criticised an unspecified number of foreign banks based in the country for allegedly violating foreign exchange rules and maintaining bad loans. In an annual address to the foreign banking community in Hanoi, a State Bank official claimed some banks had "complicated accounting and false reports" and that "misaccounting" had blocked supervision of the banks by the State Bank.

He singled out two joint venture banks and a foreign bank branch for allegedly having bad loans on their books, adding that this showed "the fact that to some extent the consideration of loan applications was not careful enough".

Vietnam has licensed 19 foreign bank branches and 67 representatives offices since it opened up the sector to foreigners in 1992.

Jeremy Grant, London

China clamps down on reporter

Beijing has stripped a German journalist of his right to work in China in a gesture of de facto expulsion that German diplomats said yesterday was a reprisal for his unfavourable portrayal of Premier Li Peng. Officials told Mr Henrik Bork of the Frankfurter Rundschau his work permit and visa would not be renewed after expiry on December 27 and alleged that his reporting was "aggressive, biased and attacked people and personalities". Mr Bork, 34, based in China since January 1992, had been warned formally after labelling Mr Li a "dictator" in a story published on the eve of Mr Li's visit to Germany in July 1994, Germany's Beijing embassy said.

■ Japan's main money supply measure grew 3.5 per cent in the year to November, the fastest for five months. The Bank of Japan's preliminary estimate of growth in M2 plus certificates of deposit for last month was a marked upturn from a revised 2.7 per cent growth in October.

William Dawkins, Tokyo

■ A controversial privatisation Bill was passed in the Sri Lankan parliament yesterday by a majority of 104 votes. One government MP joined the main opposition United National party in abstaining in the vote on the Public Enterprises Reform Commission Bill.

Kyodo, Colombo

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NEWS: INTERNATIONAL

OECD sees tiny cut in unemployment

Growth this year has been weaker than expected. Gillian Tett on the group's latest half-yearly report

OECD Although world growth is forecast to pick up next year, this will have only a slight impact on jobless rates, the Organisation for Economic and Co-operation and Development said yesterday.

Unemployment is even forecast to rise slightly in Japan and the US next year and remain flat in Germany, according to the OECD's forecast.

This warning came as the OECD, which acts as a think tank for 26 of the world's industrialised nations, issued its latest half-yearly outlook.

The Paris-based group denies that there is any danger of a world recession, even though the possibility has been discussed by some private sector economists.

In spite of the recent dip in growth in many countries, the OECD insists fundamentals remain relatively strong. It expects to see growth pick up in most parts of the world next year, amid a healthy climate of low inflation. But it admitted that growth this year had been weaker than it had expected.

Consequently it reduced a range of its forecasts, both for this year and next. In the case of Germany, it admitted that its own forecasts made even as recently as November were too optimistic.

The 1995 growth projection for Japan, for example, has been reduced to 0.3 per cent.

down from the OECD's original estimate of 1.3 per cent made in November last year.

The Japanese economy is expected to pick up next year, partly as a result of the recent monetary loosening and stabilisation of the yen - although the growth rate is expected to be a fairly modest 2 per cent.

The group denies there is any danger of a world recession, though the possibility has been discussed by private sector economists

and the organisation admits that this could still be derailed if the yen strengthens again.

Conversely, if the yen falls to Y115 per dollar, compared to the current expected rate of Y103.7, growth could be 2.8 per cent next year.

These hints of a slightly weaker picture in Asia have also affected the regional "tigers": growth in the dynamic Asian economies is now projected to fall from this year's rate of 7.8 per cent expansion to 7 per cent in 1996 and 6.4 per cent in 1997.

With imports in the US expected to slow, world trade is also projected to expand less

rapidly next year: after growing by 10.4 per cent this year, the trade of manufactured goods is expected to grow by 8.5 per cent next.

This slower pace may affect European trade patterns, with net exports not expected to make any contribution next year.

However, the steady price

Despite the recent dip in growth in many countries, the OECD expects growth to pick up in most parts of the world next year

growth might help sentiment. Inflation is projected to remain relatively low in most regions of the world.

Even China is expected to see some easing of price growth next year, even though overall growth in gross domestic product is expected to be slightly stronger.

But slower growth may make it even harder for some countries to address one of the OECD's longest-standing pleas - the need for governments to reduce the budget deficits. Japan, for example, is singled out as one place where urgent need of action.

See Editorial Comment

Some private sector economists would still consider these forecasts are over optimistic.

The organisation acknowledged that the pick-up in growth was partly dependent on the world avoiding the type of currency turmoil seen earlier this year together with improving confidence.

As Mr Kunihiro Shigehara, OECD chief economist said:

"The economic fundamentals are good. But the crucial question is whether these will be reflected in business and consumer confidence. An improve-

ment in confidence is now crucial."

This confidence is unlikely to be boosted by the labour markets: the OECD projects that overall unemployment will only decline from 7.8 per cent this year to 7.7 per cent next across the OECD region.

However, the steady price

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See Editorial Comment

Labour inflexibility 'could hit functioning of Emu'

The inflexible nature of Europe's labour markets could provide a significant obstacle to the functioning of a single currency in the future, the OECD said yesterday, writes Gillian Tett.

Unresolved issues of how countries inside and outside a union will relate to each other threaten to undermine the credibility of the project in the eyes of financial markets. Concerns on monetary union could even hold back the rate of European growth by

pushing up long term interest rates in some countries, it said.

The comments in the OECD's half-yearly outlook came as the organisation steps up analysis of likely implications of any future currency union, prompted by requests from members.

It welcomes the fiscal and budgetary prudence created by the drive to a single currency.

"Irrespective of the Maastricht process, deficit reduction is urgently needed in several European countries

to reduce risk premia on interest rates vis-a-vis Germany and help to reduce interest rates across Europe," it says. "Indeed, in this broader perspective the Maastricht general government deficit ceiling of 3 per cent is not enough."

However, under current projections only four - the UK, Germany, France and Luxembourg - are likely to qualify according to a strict interpretation of the Maastricht guidelines. If growth slows, cutting budget deficits

could become even harder: a lower growth rate of 0.5 percentage points could push up government deficits as a proportion of GDP by between 0.4 and 0.7 percentage points in different European countries.

Limiting currency union to a small group would be undesirable, the OECD says. "Arrangements effective in dampening large currency swings would be essential to avoid undermining the proper functioning of the European single market. These

arrangements have not been determined," the report warns.

But the factor which arguably presents most concern is the question of how a single currency would operate given relative inflexibility of Europe's labour markets and economies more generally. Until now any regional shocks have largely been absorbed through currency swings, but with single currency, the only way to absorb any local shocks will be through labour markets.

Kuwait awarded first investment grade rating

By Rous Khalaf in London

Kuwait was yesterday assigned an investment grade rating by IBCA, the London-based rating agency, in the first sovereign rating for any Gulf state.

Middle Eastern countries have traditionally shied away from sovereign ratings, particularly in the Gulf, where they are regarded as interference in the country's internal affairs.

Only Jordan and Tunisia have been assigned ratings by international agencies.

Kuwait has no plans to tap international markets but the long-term A rating can be used as a calling by Kuwaiti banks and corporate issuers borrowing overseas.

Kuwait has \$3.9bn of public external debt, most of which is the remainder of a \$5.5bn syndicated loan.

Although there is little short-term prospect of oil prices rising and IBCA expects the Kuwaiti economy to register a negative 0.6 per cent growth this year and a negative 0.2 per cent in 1996, the agency bases its confidence in

Kuwait's ability to repay debts on two main factors.

The first is the security provided by more than 950 barrels of proven oil reserves, which make up 95 per cent of the world total.

The second is the public sector's overseas asset position, which dwindled from \$10bn before the Gulf war to an estimated \$35bn today.

However, IBCA says that it remains strong enough to allow Kuwait to continue servicing potential obligations even in the event of another invasion.

IBCA assumes that Kuwait is committed to fiscal discipline to trim a nagging budget deficit.

This, however, requires politically sensitive measures such as raising taxes from a pampered population and trimming the public sector, which employs 93 per cent of working Kuwaiti nationals.

IBCA estimates that the adjusted 1994 deficit of 15.7 per cent should shrink to 8 per cent this year and 7 per cent next year.

OBITUARY: KONRAD ZUSE

German pioneer of computer age

Konrad Zuse, who has died in Hünfeld, Germany, at the age of 85, was a pioneer of the modern computer age and is credited with developing the first working computer, Alan Cane reports.

His Z3 and Z4 machines were electro-mechanical rather than electronic, but were used extensively during the second world war by the German aircraft industry. The Z4 computer was used to develop a flying bomb carried by an aircraft and guided by radio.

Zuse's machines, therefore, predate Eniac, developed by John Mauchly and Presper Eckert, the US engineers, at the University of Pennsylvania.

nia, and popularly believed to be the first working computer.

Born in Berlin in 1910, Zuse was educated at Berlin University before joining the Heneschel aircraft company. He developed the unsuccessful Z1 in 1938; the operational Z3 was completed in 1941.

A convinced Nazi, he went into hiding after the war, emerging for interrogation only in 1948. By that time, western computer specialists were following different design philosophies.

He started his own small company in 1950 which was eventually absorbed into Siemens, Germany's largest electrical and electronics concern.

Holbrooke set for return to Wall St

By Quentin Peel in London and Pati Waldman in Washington

Mr Richard Holbrooke, the chief architect of the Bosnian peace agreement, is expected to return to Wall Street as an investment banker, after yesterday announcing his intention to resign from the US State Department.

His sudden departure, which will take effect early next year, will deprive the peace process of the man most closely associated with its success.

He was the architect of the Dayton peace deal negotiated by the leaders of Bosnia, Croatia and Serbia last month, and signed last week in Paris.

Mr Holbrooke has made little secret in recent months of his desire to return to Wall Street, where he was an investment banker with Lehman Brothers before joining the Clinton administration in 1993.

His staff also expect him to write a book on his negotiations experiences.

Speaking before the US Senate appropriations sub-committee on foreign operations yesterday, however, he insisted that the和平 process would be "orderly". Mr John Kornbluth, a career diplomat, will be his successor.

Mr Holbrooke, who was assistant secretary of state for European affairs, stressed that the reasons for his resignation were purely personal.

He had often spoken of returning to New York to spend more time with his new wife, author Kati Marton, who lives there with her children from a former marriage.

"I am not walking away, I will leave with total support for this administration, and the policies which I was part of," he told the *Washington Post* by telephone from New York. He added that his wife, whom he married only last May, was spending more time with Haris Silajdzic (the Bosnian prime minister) than with her.

Mr Holbrooke is understood to have told President Bill Clinton of his intention to resign while the two men were

Chrétien faces more criticism over Quebec

By Bernard Simon in Toronto

Opposition parties have also become increasingly strident in their criticism of Mr Chrétien. Mr Jean Charest, leader of the Progressive Conservative party, accused the prime minister earlier this week of "imperialism" since Quebec secessionists came within a whisker of winning an independence referendum.

Mr Daniel Johnson, the embattled leader of the Quebec Liberal party, also assailed Mr Chrétien's strategy during

the referendum campaign.

Mr Chrétien has brushed off the criticism. He said in a year-end television interview that whatever he does, "will never be enough for everybody... Canada is in a perpetual crisis. It's a very difficult country to run, and these regional forces are always there."

The prime minister promised in the closing days of the referendum campaign, when the federal forces were in a state

of near-panic, to meet two long-standing Quebec demands, namely, formal recognition of the province as a "distinct society" and a veto over future changes in the Canadian constitution.

The government has moved quickly to implement these promises. However, they have not only failed to placate the separatists, but have also opened a can of worms in the rest of the country.

The government earlier this

month abruptly amended the veto legislation to give a veto to British Columbia, the most westerly province and an increasingly influential member of the federation.

Federalists are especially concerned that Mr Lucien Bouchard, the popular Quebec separatist leader, might catch up with him shortly after he takes over as Quebec premier in the New Year.

Mr Bouchard has indicated

that he will give higher priority to the French-speaking province's serious fiscal problems than to another independence referendum.

Mr Chrétien's critics have suggested that the government should draw up a clear negotiating strategy with Quebec, which would spell out Ottawa's attitude on such issues as Quebec's use of the Canadian dollar and its membership of the North American free trade agreement.

Argentina still suffers from the tequila effect

Exports may not be enough to power the economy out of its downturn, writes David Pilling

It was with an almost casual air that Argentine officials admitted earlier this month what the man on the Buenos Aires omnibus had long known: the economy had shrunk sharply in 1995. The economy ministry, "that you can't finance current account deficits indefinitely," says Mr Stamati. The era of foreign-financed consumer boom is over, and expansion must come from domestic savings and exports, he says.

In 1995, exports rose by about 30 per cent, as weak domestic demand encouraged producers to divert goods abroad. Argentina was also fortunate that commodity prices were high and Brazil, its main trading partner, was undergoing a consumer boom. The combined effect was to turn a \$5.8bn trade shortfall into a surplus of about \$1.6bn, while reducing the current account deficit from 3.6 per cent of GDP in 1994 to around 1 per cent a year later.

But exports, at only 7.5 per cent of GDP, are not enough to push economic growth. Neither are domestic savings high enough, despite their rise from 14 per cent in 1991 to about 19 per cent. Nevertheless, Mr Stamati, chief economist at think tank FIEL, says: "Our vulnerability, the need we have for foreign savings, is lower than in the past."

It was perhaps no coincidence that the government admitted the depth of recession on the day it issued a raft of more favourable statistics. These demonstrated, said Mr Juan Llach, planning secretary

at the economy ministry, "that the recession has clearly come to an end".

In October, industrial production rose 1.4 per cent on the previous month, while imports increased and demand grew for public services. "The liquidity shock that triggered the recession is almost over," says Mr Lacoste, pointing to the fact that 90 per cent of floating bank deposits have now returned.

"But the economy is still fighting the dynamic of recession itself," he warns.

BUSINESS AND THE ENVIRONMENT

Sowing seed by satellite

Farmers could save 15 to 20 per cent in production costs by more accurately targeting applications of seeds and herbicides, according to the results of trials using yield mapping technology by Massey Ferguson, the UK-based agricultural equipment supplier.

The company's equipment, which uses space satellites to track tractors in the field, has been tested at Shirelworth College Farms in Bedfordshire since 1992.

Brian Welti, farm manager, explains that once maps have been produced showing the most fertile parts of the land, applications of seeds, fertilisers and herbicides can be targeted more accurately.

Tractors are fitted with global positioning equipment which picks up satellite signals. The signals, combined with data about crop yields, allow navigational satellites to indicate the more productive areas of a field, and seed applications are adjusted automatically.

Initial results from this year's harvest show that seed costs in the trial fields were cut by £22 per hectare and herbicide costs by £10 per hectare. The same savings repeated over the whole 240ha arable sector of the farm would have produced total savings of around £14,000.

The yield mapping equipment draws up a map showing which parts of the field produce the most grain - this can be affected, for instance, by changing soil types. Welti stresses that maps must be produced over several years to iron out aberrations before farmers can change their applications of seeds.

Britain is at the forefront of yield mapping technology, but trials are in the very early stages. The Danish Agricultural Advisory Centre is also conducting tests on similar precision farming methods. Trials on four farms have shown improvements in cereal growing profitability of between £20 and £40 per hectare.

Deborah Hargreaves

Ian Pedder is sanguine about the failure of a £250m investment to make a return.

As chief executive of Tioxide, the world's second-largest producer of titanium dioxide, he has overseen its investment on environmental compliance since 1990. Titanium dioxide, the main ingredient in white pigment, is used in a range of industrial and consumer products.

Tioxide, a subsidiary of Imperial Chemical Industries, has spent the money reducing emissions from its plants and neutralising waste. "The capital that has been spent will never be recovered," says Pedder. "That is a cost to industry, and in the long run it will be reflected in the cost of the pigment."

SCM Chemicals, the US-based Hanson subsidiary and the world's third-largest titanium dioxide producer, estimates its environmental spending at more than \$100m (£65m) in the past 20 years, while Rhône-Poulenc of France, the fourth largest producer in Europe, has invested FF1600m (£73m) since 1990. The companies also incur annual operating costs to run neutralisation and recycling plants.

They are now trying to offset these costs by selling by-products made from their waste. The companies say they are turning a liability into an opportunity, and extending the lifespan of landfills where the waste would otherwise be dumped.

"Basically we are trying to reduce the amount of material we dump into landfills and increase the amount we sell as useful products," says Pedder. "We are trying to reduce the cost of being environmentally good."

Many TiO₂ producers have been neutralising waste and selling by-products for as long as 20 years, in an attempt to preserve landfills and anticipate environmental regulation.

But early in the decade, a raft of legislation forced all manufacturers to reduce the environmental impact of their waste. Chemical companies were suddenly required to treat their waste, recycle it and reduce factory emissions by as much as 75 per cent.

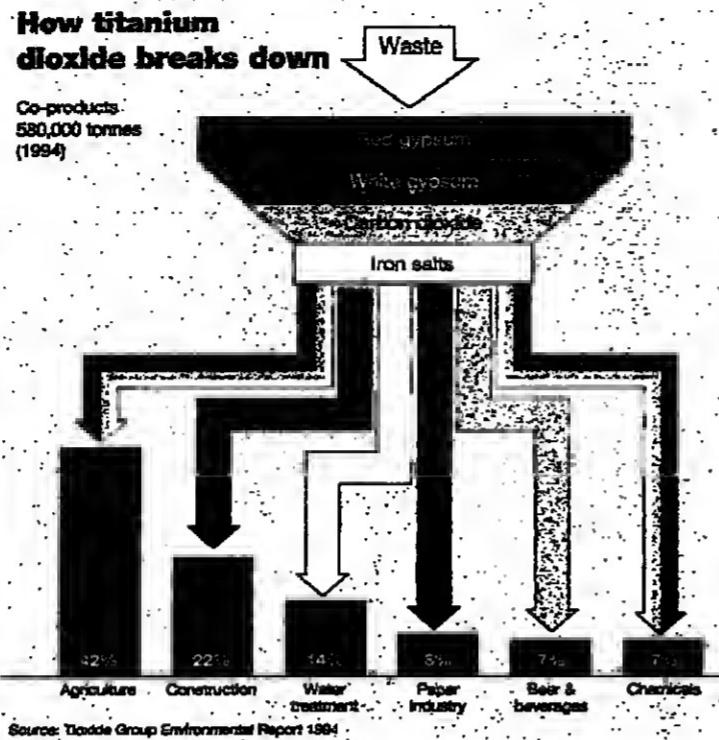
Dealing with the waste is a heavy task: last year the industry produced 3.78m tonnes of TiO₂. Depending on the manufacturing process, between 0.5 tonnes and 12 tonnes of waste are generated for every tonne of TiO₂ produced.

Titanium dioxide is produced in two ways. The sulphate process involves the reaction of sulphuric acid with raw materials containing titanium. In the chloride process, chlorine and coke react with the raw materials and the resulting substance reacts with oxygen to create the final product.

The sulphate process, which accounts for about half the world's

Cash from compliance

Titanium dioxide makers have found ways to turn a liability into an opportunity, writes Motoko Rich



Source: Tioxide Group Environmental Report 1994

production of titanium dioxide, produces iron sulphates and sulphuric acid as waste. The iron sulphates can be used in coloured pigments, fertiliser and water treatment. When the sulphuric acid is neutralised, it produces gypsum, which can be used in building materials, and carbon dioxide, which can be used mainly in water treatment.

Most of the by-products are of low value, making it uneconomic for companies to transport them. "Most of our products are restricted to markets within 100km of our factories," says Rob Louw, managing

'This is simply the cost of doing business in today's society. Either you comply with environmental laws or you are out of business'

by the soft-drink industry.

SCM Chemicals has shifted most of its production to the chloride process because it produces less waste. Now 83 per cent of its capacity is manufactured in this way.

Most of the chloride used in manufacturing is recycled. The remaining waste is either ferric or ferrous

chloride - iron salts - and hydrochloric acid. The iron salts are used mainly in water treatment.

However, the business is developing more sophisticated products for water treatment which it hopes will be of high enough value to turn into global products worth exporting.

Rhône-Poulenc has established a

research team to develop high performance products from its waste. The group, which produces 500,000 tonnes of gypsum a year, spends FF100m annually to neutralise and generate the mineral. "Right now we are only giving value to a few hundred tonnes of gypsum," says Jean-Claude Bravard, president of the group's coatings and construction materials division.

Trying to manage the sale of by-products as if it were a traditional business unit can be difficult, because the quantity of waste produced is dependent on demand for the titanium dioxide.

"Because the co-products are a consequence of making the pigment in the first place, you cannot regulate the quantities that you have to deal with," says Louw.

"That is a marketing challenge, because if the demand for pigment drops, you could still have a high demand for the co-products. So you have to be flexible in your ordering arrangements."

Booms plans also cannot be based on traditional profit motives. At Tioxide, the management reward system takes into account the cost of environmental compliance. "We need to achieve this environmental performance and it has cost us money," says Pedder. "We use an inverse accounting process where we say: assuming you have to do the neutralisation process and incur that cost anyway, how much has the materials business contributed to lowering that cost, rather than how much profit has it made?"

Similarly at SCM, executive bonuses are based on group-wide achievement of profit targets rather than performance of individual businesses. "The bonus plan is not geared towards a particular plant selling enough gypsum to recover the cost of producing gypsum," says Dan Friedman, general counsel, in charge of SCM's environmental auditing programme.

Although Friedman believes it is unlikely that the commercialisation of its waste will ever recover the full cost of environmental compliance - SCM spends about \$3m a year neutralising and converting its waste - he says the business could not survive without it. "This is simply the cost of doing business in today's society. Either you comply with environmental laws or you are out of business."

He believes there is little room for further regulation. "By and large, industry has done what is really necessary to clean up its act. It is now a question of diminishing returns: we have already got rid of 99.7 per cent of all pollutants in our waste and we would probably spend £50m to remove those last three parts per billion."

"That would reach the point of madness and our products would be prohibitively expensive."

A leak in Japan's newest reactor may have undermined its energy programme, says Emiko Terazono

Nuclear policy starts to crack

have plunged while concerns about a nuclear proliferation have spread internationally.

Critics of the plutonium programme point to the costs, which make commercial use of reactors unfeasible. Fast breeder reactors are also expensive to build, and the 280MW Monju cost Y580bn (£3.73bn), around twice the price of the older 500MW reactors. Moreover, Japan still relies on the UK and France to reprocess its used nuclear fuels into plutonium, and the shipments of fuels and the highly radioactive plutonium has caused outcry.

The government says its plutonium programme remains unchanged in spite of the protests by local people and environmental groups. But it has conceded that the reactor will not be restarted without the full consent of nearby residents.

The nuclear reactor began generating electricity in August 10 years after its inception and was scheduled to start full operations in June next year. However, Yasuaki Urama, director general of the Science and Technology Agency, says that it will take more than six months to resume operations at Monju.

The government may be forced to review its plutonium policy because of technical reasons highlighted by the leak in fact, complications in using sodium as a coolant led decisions by the UK and Germany to abandon its development.

Although sodium is regarded as efficient, since it does not need to be pressurised, it reacts violently on contact with water or air. PNC officials believe the sodium leaked from parts of the cooling pipes which were welded together five years ago. It created thick toxic smoke in the outside air.

Some critics say Monju could become another Mutsu, Japan's first nuclear-powered submarine which was abandoned after a radiation leak was detected within minutes of its first test in 1974.



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DRESDEN

newest reactors
mined its energy
Emiko Terazon
police
D crack

have plunged while concern
about nuclear proliferation
spread internationally.
Critics of the plutonium
programme point to the way
which makes commercial
reactors unusable. Fast breeder
reactors are also expensive
to build, and the 2500MW Monju
reactor (13.750Mw), around
the price of the older 500Mw
reactors. Moreover, Japan
relies on the UK and France
for reprocessing its used nuclear
fuel into plutonium, and the
shipments of plutonium and the
radioactive plutonium have
been stopped.

The government says it
will consider whether the
nuclear reactor programme
should be restarted without the
consent of nearby residents.

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Although plutonium is
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constant contact with water and
officials believe the same
leaked from parts of these
pipes which were welded
five years ago. It created
radioactive waste in the cracks.

Some critics say Monju
becomes another Mataiwa
nuclear power plant which was abandoned
when radiation leak was found
within minutes of its first
start-up.

From the moment Flowers, green
in all departments of life, reports
for duty to be issued with "one pair
of shoes, type Astaire, Fred", it is
clear that life with the unit is going
to be very different from sleepy
New Malden. Here he encounters
hazardous tolerance, unintentional
permissiveness, and unchallenged
corruption. The soldiers rehearse
routines under the creative guidance
of the effervescently camp Acting
Captain Terri Dennis, while among
them two gay men share a bed and
the bully-boy sergeant major runs
guns and prostitutes rackets, all
under the sleeping gaze of the hope-
lessly out of touch Major Flack.

Nichols' wit matches style with
content - scenes roll into Denis
King's song and dance routines,
often enjoyable pastiches of the
performers of the day. Paul Clayton's
production entices into this with
entertaining spirit.

But the wit, affection and easy-going
style are deceptive. Beneath all
the bonhomie, Nichols is mounting
a scathing attack on English imperial
policy that involved soldiers
losing their lives in capricious man-
oeuvres for dubious commercial
motives. Of all the characters, the
plump old major is the most sinister
(a splendidly funny, deadpan perfor-
mance from Nicholas Le Prevost)
with his self-righteous beliefs in
Empire. "We're here to save Malaya
from a new dark age of atheism" he
says, and continues in this vein
even when one of his soldiers lies
slaughtered because of his orders.

Le Prevost leads a clutch of enter-
taining performances from a strong
cast. Damian Matthews is emi-
nently credible as Private Flowers,
slowly losing his innocence and his
socialist principles; Christopher
Penney is beguiling as the gentle
gay soldier, Lance Corporal Charles
Bishop; Paul Slack funny as the
rough diamond and Richard Well-
ings Thomas ridiculous as the nice-
but-dim Young Love.

If there is a weak link in the

whole show it is Tony Slattery as
the rouged, resident queen. Acting
Captain Terri Dennis: Funny yes;
larger than life, yes; delightful in
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mance that makes it overbearing.

A zap through the networks

Television/Christopher Dunkley

You have worked late at the office, had a drink with friends and gone home to a microwaved Marks and Spencer's dinner. It is nearly midnight. You carry your tray across to the old green sofa, slump down, use the remote to turn on the telly, and discover that BBC1 is showing an American crime movie which you have seen before. Try BBC2. A South African bishop is describing the effects of acid rain. Switch to TV. They are showing *Prisoner Cell Block H*, an Australian series about a women's prison which you have heard is supposed to be a cult, but mainly among lesbians. And Channel 4? They are screening something American about a hospital judging from the soundtrack it is supposed to be funny, yet the times do not strike you as amusing.

Here, surely, is where the cable comes into its own: 46 more channels, many running 24 hours a day. There must be something worth while among all that lot. Select channel 5 on the television and exchange the TV remote for the cable remote. Bit 01 and you see a man sitting in a garret with what appears to be a remote in his hand. It is an electronic crossword solver. He is trying to sell you one. Zap. UK Gold ("British entertainment at its best") is showing a Jasper Car-

rott repeat. You stay long enough to see London Wainwright III do a dreadful number with a guitar. Zap. On Sky Movies Gold, Catherine Deneuve is strutting her stuff in 1960s lingerie *Belle de Jour*. It is a remarkable B-movie but you have it on cassette. Zap to 04 to find that UK Living has gone or the air.

Zap. On Live TV, the notorious Daily Mirror channel created by Janet Street-Porter and modified by Kelvin MacKenzie, a blonde with a big chest is talking to a man from a *Football Monthly* about soccer. Sport itself would be one thing, but studio chat about sport? Zap. Sky News is also doing studio chat about soccer. That is followed by someone reading out the headlines from the morning paper. Zap. VH1 is supposed to be a pop channel but they are in a commercial break; the late John Betjeman is saying from his wheelchair: "I regret not having had more sex". Zap. CNN is doing banking news, good for bankers, no doubt, but tedious for everyone

else. You wait a moment to see whether they will move onto something that interests you, but banking seems set to go on and on. Zap. Channel 09 has nothing but a rolling service message. Zap. On the Performance channel, where you can sometimes find an open of a symphony concert late at night, they are doing the sort of jazz that sets your teeth on edge. Zap. Sky 1 offers a Carlisle commercial. Zap. On Eurosport an American is shooting at you in an attempt to make you buy an exercise machine for £280. Zap to 13, the Movie Channel, and this looks better than anything so far: movie (*After Midnight* you later discover) which you have never seen. However, it is now nearly 1.30 am and you can tell from the content that you must have missed most of it.

The occasion arises sooner than expected. Only three days later you find yourself in mid-swinging bored to tears by *Dangerous* on BBC1; determined to save BBC2's *Have I Got News For You* to watch with your friends when it is repeated on the following day, not inclined to

twice. Zap. Bravo is off the air. Zap to 20, the Parliamentary Channel, which has also closed down. Zap. SelectTV: "The best in British entertainment", is off the air. Zap. On the Afro-Caribbean BET there is a black rap artist. Zap. Channel 23, Sky Movies, at last! A film, *Bitter Harvest*, which you have not seen, and which looks as though it has only just begun. You watch till the bitter end, which means staying up till 2.30, though you fairly quickly conclude this is an exploitation movie (fleeting shots of Patsy Kensit topless) with a ludicrous plot about robbing banks. Next time, you vow, you will work downwards through the cable channels from No 46 because there must, surely, be something better than this.

The occasion arises sooner than expected. Only three days later you find yourself in mid-swinging bored to tears by *Dangerous* on BBC1; determined to save BBC2's *Have I Got News For You* to watch with your friends when it is repeated on the following day, not inclined to

watch *News At Ten* since you saw the *Nine O'Clock News*; and not interested in Channel 4's American import. So: select Channel 5 and hit 48 on the cable remote. The Sci Fi channel is showing a dreary studio-based 1950s (could be 50s) fantasy episode in black and white. Well, grey and grey. Zap. TV Cine has a black rap artist performing in studio in English, though this is a French network. Zap. EITL is showing *Robotop* in German. Zap.

Rai Uno has a programme about Nazis and partisans in Umbria in the second world war, in Italian naturally enough. Good practice for those learning the language but otherwise a bit demanding. Zap. Bellincio is a subscription channel for Greeks in London to which you do not subscribe. Zap. On QVC, the shopping channel, they are, as ever, selling costume jewellery: "This ring has a real substantial profile..." Zap. EuroNews is showing *Deaf Smith And Johnny Ears*, a spaghetti western better

known as *Los Amigos*, starring Anthony Quinn. You have heard of subjective camera, but this movie invents subjective microphone: when Smith, watches his friend gallop away over the rocks there is total silence... because he is deaf.

Smith finally rides off and leaves his buddy to the girl at 12.30 am. Time to look through the last three choices. Zap. The Discovery Channel has closed down. Zap. MTV, as always, is showing pop videos. Zap. On Channel 24, The Box, they are running a commercial for the new Meatloaf record "Welcome To The Neighbourhood". So is that really it? A few random zaps. UK Gold is now repeating an ancient *Dr Who*. Sky Movies Gold is giving us yet another chance to see the bizarre *Russ Meyer extravaganza Faster Pussycat Kill Kill!* Can you resist watching it again? Of course not. The wee small hours have crept round once more. One last look, just in case you are missing something wonderful. BET has a ghost-like white singer doing the Michael Jackson number "You Are Not Alone"... good grief, it is Jackson himself. On the Superchannel Selina Scott is chatting to a black rap artist. On the Adult Channel another wet tee-shirt contest is under way. It is 2.35 in the morning. There is nothing on television. Zap.

Theatre

Privates on Parade

Peter Nichols' 1970s play *Privates on Parade* is a wonderful combination of subversive comedy, sweet nostalgia and camp innuendo and its revival at Greenwich Theatre is long overdue. Drawing on Nichols' own experience as a soldier in a Combined Services Entertainment song-and-dance unit, the musical introduces us to life in Malaya's SADUSEA (Song and Dance Unit, South East Asia) in 1948 as experienced by Private Flowers.

From the moment Flowers, green in all departments of life, reports for duty to be issued with "one pair of shoes, type Astaire, Fred", it is clear that life with the unit is going to be very different from sleepy New Malden. Here he encounters haphazard tolerance, unintentional permissiveness, and unchallenged corruption. The soldiers rehearse routines under the creative guidance of the effervescently camp Acting Captain Terri Dennis, while among them two gay men share a bed and the bully-boy sergeant major runs guns and prostitutes rackets, all under the sleeping gaze of the hopelessly out of touch Major Flack.

Nichols' wit matches style with content - scenes roll into Denis King's song and dance routines, often enjoyable pastiches of the performers of the day. Paul Clayton's production entices into this with entertaining spirit.

But the wit, affection and easy-going style are deceptive. Beneath all the bonhomie, Nichols is mounting a scathing attack on English imperial policy that involved soldiers losing their lives in capricious manoeuvres for dubious commercial motives. Of all the characters, the plump old major is the most sinister (a splendidly funny, deadpan performance from Nicholas Le Prevost) with his self-righteous beliefs in Empire. "We're here to save Malaya from a new dark age of atheism" he says, and continues in this vein even when one of his soldiers lies slaughtered because of his orders.

Le Prevost leads a clutch of entertaining performances from a strong cast. Damian Matthews is eminently credible as Private Flowers, slowly losing his innocence and his socialist principles; Christopher Penney is beguiling as the gentle gay soldier, Lance Corporal Charles Bishop; Paul Slack funny as the



Tony Slattery as the rouged, resident queen, Acting Captain Terri Dennis

Alastair Muir

rough diamond and Richard Wellings Thomas ridiculous as the nice-but-dim Young Love.

If there is a weak link in the whole show it is Tony Slattery as the rouged, resident queen. Acting Captain Terri Dennis: Funny yes; larger than life, yes; delightful in the pastiche songs, yes; yet there is a lack of subtlety about his performance that makes it overbearing.

the pregnant native girl Flowers is planning to abandon, but do not get a sense of his soft heart.

But this is still a vastly enjoyable, wickedly funny evening.

Sarah Hemming

Continues to February 3 at Greenwich Theatre, London SE10 (0181-838 7765).

Directed by Peter Eschberg and performed by the Schauspiel Frankfurt; 7.30pm; Dec 22.

■ GENOA

CONCERT Teatro Carlo Felice

Tel: 39-10-588322
● Il Natale del Redentore by Perosi. Performed by the Orchestra del Teatro Carlo Felice, conducted by Gianandrea Gavazzeni; 8pm; Dec 23.

■ GLASGOW

CONCERT Theatre Royal Glasgow

Tel: 44-141-3323321
● Peter Pan: a choreography by Graham Lustig to music by Edward McGuire; performed by The Scottish Ballet; 7.15pm, Thur & Sat also 2.15pm (Dec 21-23, 30); not on Dec 24, 25, 26; to Dec 30.

■ LEIPZIG

CONCERT Gewandhaus zu Leipzig

Tel: 49-341-12700
● Gewandhausorchester: with conductor Kurt Masur and narrator H. Thate in an all-Brahms programme, commemorating the 225th anniversary of the composer's birth. The programme includes "Heiligenstädter Testament", "Symphony No. 2", "Brief an die unsterbliche Freundschaft" and "Symphony No. 5"; 8pm; Dec 21, 22.

OPERA & OPERETTA Oper Leipzig Tel: 49-341-1261261

● Zar und Zimmermann by Lortzing. Conducted by Jörg Krämer and performed by the Oper Leipzig; 8pm; Dec 21.

■ FRANKFURT THEATRE

Städtische Bühnen - Oper, Ballett, Theater Tel: 49-69-2123744
● Heldenplatz: by Bernhard

■ LUXEMBOURG

CONCERT Théâtre Municipal

Tel: 352-470895
● Symphony No. 8 by Mahler. Performed by L'Orchestre Symphonique RTT and L'Orchestre Symphonique de Luxembourg, conducted by Alexander Dmitriev, the Friedrich Spee Chor, Trèves, the Maîtrise de la Cathédrale de Luxembourg, the Chœur de l'Opéra du Cluj and the Chorale enfantine du Conservatoire et du Fieldgen.

Soloists include soprano Elena Ustynova, alto Lucienne Van Deyck, tenor John Horsley, bass Iwan Reffel and Bernd Weikl; 8pm; Dec 21.

■ MUNICH

CONCERT Philharmonie im Gästeg

Tel: 49-89-4908850
● Münchner Philharmoniker: with conductor Fabio Luisi, perform Berlioz's "Symphonie fantastique" and Schoenberg's "Verklärte Nacht"; 8pm; Dec 22 to Feb 4.

■ ROTTERDAM

EXHIBITION Kunsthall Tel: 31-10-440301

● Passage Brussel: Nederlandse schilders in Brussel 1850-1890: exhibition of works that were made between 1850 and 1890 by Dutch painters who lived in Brussels; from Dec 22 to Feb 4.

■ STRASBOURG

CONCERT Palais de la Musique et des Congrès Tel: 33-88-37 67 67

● Hänself und Gretel: by Humperdinck. Conducted by Heinrich Bender and performed by Théâtre national de Strasbourg; 8.30pm; Dec 20, 21.

the Bayerische Staatsoper. Soloists include Martha Kobiel, Helmut Jungwirth and Frances Lucy; 7.30pm; Dec 21, 23 (1pm).

■ NEW YORK

OPERA & OPERETTA Metropolitan Opera House Tel: 1-212-362-5000

● Die Meistersinger von Nürnberg by Wagner. Conducted by James Levine and performed by the Metropolitan Opera. Soloists include Karita Mattila, Ben Heppner and Bernd Weikl; 8pm; Dec 21.

■ PARIS

THEATRE Comédie Française, Salle Richelieu Tel: 33-41 45 00 15

● Occupé-tot d'Amélie by Georges Feydeau. Directed by Roger Planchon. The cast includes Brigitte Dautain, Alain Pralong and Nicolas Silberg; 8.30pm; Dec 21, 24 (also 2.30pm), 27 (also 2.30pm).

■ ROTTERDAM

EXHIBITION Kunsthall Tel: 31-10-440301

● Passage Brussel: Nederlandse schilders in Brussel 1850-1890: exhibition of works that were made between 1850 and 1890 by Dutch painters who lived in Brussels; from Dec 22 to Feb 4.

■ STRASBOURG

CONCERT Palais de la Musique et des Congrès Tel: 33-88-37 67 67

● Les Arts Florissants: with conductor William Christie perform

works by Mozart, including his "Requiem". Soloists include soprano Anna-Maria Panzarella, alto Nathalie Stutzmann, tenor Hans-Peter Blochwitz and bass Thierry Félix; 8pm; Dec 22.

■ STUTTGART

DANCE Staatstheater Stuttgart Tel: 49-711-221795

● Ondine: a choreography by John Cranko to music by Tchaikovsky. Soloists include Karita Mattila, Ben Heppner and Bernd Weikl; 8pm; Dec 21.

COMMENT & ANALYSIS



Edward Mortimer

Indignation fatigue

Bosnia has been partitioned and we should stop pretending that it has not, or that we have anything better to suggest

Bob Geldof, the rock singer and philanthropist, announced some time ago that he was suffering from "compassion fatigue". Last week, listening to an expert demolition of the Dayton agreement on Bosnia, I realised I was suffering from a similar complaint, which one might call "indignation fatigue".

No doubt about it: the agreement is thoroughly unjust, and much of it is clearly unworkable. Richard Holbrooke, its main architect, is being even more dishonest when he claims it is going to recreate Bosnia as a single state than when he tells the US Congress that the Implementation Force (Ifor) will not be involved in combat operations because the troops are being deployed with the consent of all parties.

The latter proposition is very likely to prove wrong, since many of the Bosnians most directly affected by the accord were not represented in Dayton: the Serbs of Grbavica and Ilidza districts of Sarajevo hitherto under Serb control, and the Moslems from regions which have been traded away to maintain the Serb share of Bosnia at the agreed 49 per cent. Kresimir Zubak, the Croat leader, was present in Dayton, but resigned rather than initial the agreement which gives away his home town of Doboj.

Still, there is just a chance that such local leaders will be overawed by the pressure of their bosses who did sign, and by Nato firepower. They might decide it is prudent to wait until Ifor has departed before seeking to adjust the agreement in their favour by carefully targeted military operations. And with a bit of luck it may then be too late, because the new demarcation lines will have solidified and the "entities" behind them will have acquired a degree of organisation and discipline.

Yet the very fact that is the optimistic scenario shows clearly that this agreement ratifies partition and makes

no attempt to reverse it. In theory, refugees are meant to go home, although in the great majority of cases this would mean crossing the lines of separation into "enemy" territory. In theory, the residents of Grbavica and Ilidza should stay put, enabling the Bosnian government to show how seriously it takes multiculturalism by treating them with scrupulous fairness.

In practice, no one expects either of those things to happen. Refugees will not return to places where the local police force is still composed of the people who drove them out, probably including those who massacred their relatives.

If the Bosnian Serb army does move out of Grbavica and Ilidza, as the agreement says it must within one month, few civilians will stay behind to see how Bosnian government forces behave. The great majority of them will flee, as their cousins in the Krajina did during the Croatian blitzkrieg in early August. Unhappily, the behaviour of Croatian government forces towards the few elderly Serbs who remained in the Krajina only proved how right the rest had been to get out.

The "Serb Republic" in Bosnia will remain a separate

Refugees will not return to places where the local police force

is still composed of the people who drove them out, probably including those who

massacred their relatives

entity, perhaps inhibited by international pressure from formally joining Serbia, but still enjoying much closer links with that country than with other parts of Bosnia.

There is a clear precedent for this in the "Turkish Republic of Northern Cyprus". This entity is still legally part of Cyprus, and international pressure obliges it to go through the motions of talking to the Greek Cypriots about reuniting the island as a bi-zonal, bi-communal federation. But in practice it is closely linked to Turkey, and the Greek Cypriots who fled their homes in the area in 1974 have never been allowed to return.

What remains unclear is whether the Moslem-Croat "federation" in the rest of Bosnia will become a reality or whether, contrary to the agreement, the separate republic of "Herceg-Bosna" will remain in being. The inhabitants of the latter - to all intents and purposes an extension of Croatia - even voted in the recent Croatian elections.

If Herceg-Bosna is dissolved, the price will almost certainly be that the federation becomes a satellite of Croatia, on which it will remain heavily dependent for overland communications. If Herceg-Bosna continues, on the other hand, the Moslem rump of Bosnia will lead a precarious land-locked existence, dependent on some kind of permanent airlift for its survival.

It is all thoroughly lamentable. The results of "ethnic cleansing" have in effect been ratified. An appalling precedent has been set. The moral pretensions of Europe, the UN, even the US, have been exposed.

Yet somehow I can no longer get worked up about it. That *lache soulagement* (cowardly relief), to which a French writer admitted at the time of the 1938 Munich agreement, has crept over me. I am no longer prepared to urge

that the Bosnian government be armed, and assisted by western air power, so that it can "liberate" the parts of Bosnia still under Serb "occupation".

It is true that those areas contain the homes of many Moslems and Croats, and probably of quite a few Serbs who, given the choice, would rather have lived in a multi-cultural Bosnia than in an ethnically pure Serb republic. But those wrongs cannot be righted now. Even the present military balance, which has made this half-peace possible, was achieved only by military operations which brought with them new wrongs: the mass flight of the Serb population from the Krajina and from many towns and districts in north-western Bosnia.

It is time to call a halt. And it is time to pay tribute to the UN soldiers and civilians who, for the past three years, have struggled to fulfil an impossible mandate with hopelessly inadequate resources - a struggle in which more than 200 of them gave their lives.

Let us hope that Ifor, with its vastly superior numbers and equipment and its much more carefully defined mandate, will fare better.

But it does seem rather hard that the UN, at the very moment when it is being elbowed aside in Bosnia, should now be expected to police a thoroughly one-sided agreement imposed by US negotiators on the Serbs of eastern Slavonia, who were threatened with being immediately overrun by Croatian forces if they refused to sign.

After three years as the US's whipping-boy in the former Yugoslavia, Boutros Boutros Ghali, the UN secretary-general, is understandably reluctant to accept another unworkable mandate. So what does he get for his pains? Another verbal drubbing from Madeleine Albright, the US ambassador to the UN.

Just a minute! I almost thought I felt a twinge of indignation ...

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LEADERS FOR A NEW MILLENNIUM

Archie Norman · By Neil Buckley

Politics on the shopping list

Anyone wondering what comes next for Archie Norman, the man who rescued the UK supermarket chain Asda from near-collapse and the youngest chief executive yet of a FT-SE 100 company, can find a clue in his Who's Who entry. Heading a list of interests spanning farming, opera, theatre, music, fishing, skiing and tennis, is the single word: politics.

Since joining Asda at 37, in 1991, Mr Norman has salvaged a company about to submerge under £1bn (£1.54bn) debts after over-expanding, and transformed it into the country's fastest-growing food retailer, with profits forecast at £300m this year.

But recently, Mr Norman, a committed supporter of the Conservative party, has raised his public profile with a series of campaigns that has increased speculation about his political ambitions. He has lobbied noisily - and successfully - against changes in the taxation of share options proposed in the summer by the Chancellor of the Exchequer, saying they threatened to penalise the 36,000 Asda staff covered by the company's scheme.

Through buying books in his stores, he claims to have hastened the unravelling of the Net Book Agreement which allowed UK publishers to fix book prices. He followed this by price-cutting on vitamins, helping prompt an investigation by the competition authorities into similar price-fixing on non-prescription medicines.

It is all part of his strategy to return Asda to its roots as a low-priced operator aimed at "ordinary working people", and inject "personality" and "fun" into its supermarkets - through everything from fancy dress days to singles nights. Yet Archie Norman seems an unlikely consumers' champion and advocate of the Confederation of British Industry, and Mr Howard Davies, deputy governor of the Bank of England.

Mr Norman was lured away from McKinsey in 1986 by Kingfisher, the UK retail group he had helped found off a bid from rival Dixons. In five years as Kingfisher's finance director, he gained respect in the City for his intellect and communications skills.

When he arrived as Asda in 1991, he spotted the need to stop it aping competitors such as J. Sainsbury and find a new approach in an era of overcapacity in retailing and low spending growth. His warnings of the end of the "halcyon days" in food retailing faced competitors.

His strategy was to differentiate Asda through lower prices, friendlier stores, and a broader range of goods. That was backed by a top-to-bottom culture change to

ensure all staff - or "colleagues" in Asda-speak - "walked the talk".

In came open-plan offices, meetings held in offices without chairs to keep them short, and the "Wall of True Believers", an 18-foot blackboard in head office on which managers chalk promises of improvement.

Shop staff were "involved" in the business by being given full results breakdowns, and encouraged to write with suggestions and complaints to the chief executive in a "Tell Archie" campaign (14,000 did so last year). Best-performing staff won the use of a Jaguar for a month.

Inevitably, there were casualties: insiders say Mr Norman's head office shake-up was often brutal. And rivals point out Asda's shop staff are among the lowest-paid of any large grocer. There have been several clashes this year with the GMB, Asda's union.

But Mr Norman says he celebrates the decline in Asda's union membership from 80 per cent to little over 20 per cent. "I don't think unions like the GMB have changed at all in the last 20 years. They have not found a role," he says.

Are such views, along with his non-executive directorship of Railtrack and strong support of rail privatisation, a pointer to his political future? Mr Norman remains cagey. "I don't think I will spend my [whole] career at Asda," he says. "But I like the company, and have put a lot of myself into it. I am committed to leaving it in good shape."

"As far as politics go, I have a given interest in the public sector, and who knows, some day - if I'm not too long in the tooth - that is something I might look at."

Mr Norman brushes aside suggestions he will be Conservative candidate for his local Harrogate constituency at the next election. But he is understood to be on the party's 500-strong "A" list of parliamentary candidates.

Retail observers suggest Mr Norman may wait until at least 1997, when he should collect £2m from maturing share options, on top of his existing £3.5m paper profit from exercisable options. That would be too late to fight the next general election which must be held before mid-1997, but he might then seek to enter parliament through a by-election.

Mr Norman's organisational and motivational skills could be welcomed at Conservative Central Office, especially if the party were to find itself in opposition. For the unlikely shoppers' champion, the next challenge might be doing for the Conservatives what he has done for Asda.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 0171 873 5938. Letters transmitted should be clearly typed and not hand written.

Please set fax for finest resolution. e-mail: letters.editor@ft.com

WTO's aim is constructive approach on labour

From Mr Renato Ruggiero.

Sir, I read with interest your story "WTO chief tries to avoid confrontation" (December 14), which said that, during my report to the World Trade Organisation general council on development in the trading system, I "made clear [my] opposition to moves to raise the controversial issue of trade and labour standards".

would like to make clear that the issue is not one of any personal opposition to this question or, indeed, any other questions which WTO members may wish to see discussed.

My views, which were reflected well later in the presentations of the "labour standards" issue, I have underlined the necessity for informal dialogue at a very early stage, I think.

In this way, I believe we can help ensure that if the issue is raised in Singapore it is dealt with constructively and on the basis of consensus.

Renato Ruggiero,
director-general,
World Trade Organisation,
154 rue de Lausanne,
1211 Geneva 21,
Switzerland

Fair system on liability

From Mr Brian H. Gill.

Sir, It is depressing that EU council members have failed to heed the practical criticisms and workmanlike comments of the British prime minister ("EU backs Euro as name for single currency", December 17).

Surely the only important convergence criterion for the future health of Europe is that of joblessness. Eurostat figures suggest the current benchmark looks to be Luxembourg and Austria. If the federal US can contrive to keep its unemployment down to 6 per cent or so, why should Europe not manage the same? Should one ponder that the name of its currency, the dollar, had a strong historical pedigree in the past week or so?

Both these developments reinforce our view that there is a need to move as a matter of urgency towards the introduction of a fairer system of liability for auditors.

Our case is a simple one. It is right that auditors should be liable to the extent of their responsibility for any losses that may have been suffered.

The present method of determining liability, under which auditors are held jointly and severally liable with other parties, is, however, fundamentally unfair in that auditors can end up being held financially liable, not only for their own mistakes, but also for the mistakes of others.

That is why we are seeking reform of joint and several liability and the right for auditors to be allowed under company law the normal commercial freedom to agree reasonable limits to their liability, subject to adequate safeguards for the interests of the shareholders.

Yet earlier in his report James Whittington said that "only two years ago diplomatic missions and foreign companies in Cairo were drawing up contingency plans for the collapse of President Hosni Mubarak's government under a wave of Islamic

ministerial meeting next year, and for the future agenda of the WTO in general in a manner which avoids confrontation.

This is the spirit in which, in all my public and private presentations of the "labour standards" issue, I have underlined the necessity for informal dialogue at a very early stage, I think.

Euro lacks pedigree and inspiration

From Dr H.W.E. Acheson.

Sir, The only possible name for subdivisions of the Euro is Peans: 100 peans = 1 Euro.

H.W.E. Acheson,
Braefarth, Ellerwater,
Ambleside, Cumbria, UK

From Mr Brian H. Lait.
Sir, I would like to congratulate our magnificent European leaders in their selection of Euro as the new name for the EU currency. Very intellectual.

Important news is slow to reach here, but I assume that the plural is Eurarie and that to trade in it is to Eurinate? Logic must prevail. After all, we will not be able to spend pennies once the Euro is introduced.

Brian H. Lait,
managing partner,
Deloitte & Touche,
Spiral Unit 6,
75101 Bucharest, Romania

Collapse did not materialise

From Mr Ahmed Al-Ibrashy.

Sir, James Whittington's report "Radicals frustrated by Egyptian poll" (December 13) stated that "Mr Mubarak is now determined to marginalise all real and imagined dissenting voices." He also said that "most diplomats and foreign companies in Cairo agree that risk of instability has increased as a result of the elections".

Yet earlier in his report James Whittington said that "only two years ago diplomatic missions and foreign companies in Cairo were drawing up contingency plans for the collapse of President Hosni Mubarak's government under a wave of Islamic

insurgency". It is now clear that this so-called "collapse" did not materialise, and that these diplomatic sources were wrong then as they are now in making such sweeping statements.

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
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Wednesday December 20 1995

Wall Street gets broody

The US economy has been the last refuge of the optimist over the past few months. While Europeans have been nervously wondering whether this year's "pause" in growth will be next year's recession, financial markets in the US believe things can only get better. But US investors have not merely hoped for the best - they have bet large amounts of money that certain highly favourable events would occur at or around the end of the year. That has left them prone to rapid - and destabilising - second thoughts.

The longer the US economy stands out from the crowd, the better it will be for Europe's overstocked producers. The pessimism about the European slowdown can be overdone. But continued non-inflationary growth in the US next year, pushed along by falling real interest rates, would have welcome knock-on effects for exporters to that market.

For its part, the Organisation of Economic Co-operation and Development would probably be rather more upbeat in its latest survey of economic prospects were it not for the promising signals from the US. The organisation now expects US GDP growth of 3.3 per cent this year and 2.7 per cent in 1996. This compares with expectations of 3 per cent and 2.5 per cent, respectively, only two weeks ago.

The US is the only member of the Group of Seven leading industrial countries to have had its forecast revised upwards since June. The others have been revised downwards -

sharply, in some cases. The markets' sense that the US has put its own, earlier slowdown behind it could be self-fulfilling. With the Dow Jones Industrial Average up 35 per cent over the first 11 months of 1995 and long-term interest rates down by more than 2 percentage points, consumers and companies are likely to spend and invest more.

Yet a good deal of investors' exuberance is based on counting chickens that they might have waited to see hatched: the safe passage of an agreement to balance the federal budget over the next seven years; and, as a reward, a further cut in short-term interest rates by the US Federal Reserve. The Dow fell 100 points on Monday as investors began to worry that neither would occur soon.

The Federal Reserve, which yesterday cut the interest rate on Federal funds by a quarter of 1 per cent, to 5% per cent, may yet regret loosening policy before President Bill Clinton and Congress had settled their budgetary differences. It is not obvious that the economy needs another monetary boost, although it is difficult to argue that a cut of this size will make much difference either way.

What the US needs more is for its fiscal house to be put in order. Even after yesterday's rate cut, the immediate outlook for the world economy seems to rest, to an uncontrollable degree, on whether Mr Clinton and Congress can persuade investors that this unlikely event has occurred.

Not West

As one of the most heavily regulated retail banking markets in the world, the United States ought to have been a happy hunting ground for efficient foreign banks used to operating in a more competitive domestic environment. Yet in practice, the foreigners have failed to make much of the opportunity, as NatWest Group's proposed sale of NatWest Bancorp once again underlines. While the British bank has done well to extract its US subsidiary from its recent troubles, this was not a happy investment for its shareholders. Nor were the other big British clearers notably more successful. Why did they find the going so rough in the US?

One obvious reason for the low return on their investment was that they overlaid at the outset. This was partly a case of poor timing. But it also arose from the belief that it was necessary to pay an entry premium. For some, the risk in overpaying was then compounded by gearing: because banks' assets and liabilities are supported by only a thin wedge of capital, balance sheet ratios quickly deteriorate if the acquiring bank's capital is denominated in a depreciating currency. This was a particularly damaging feature of Midland Bank's acquisition of Crocker in California, which was very large in relation to Midland's own balance sheet.

Most foreign banks buying into the US experienced difficulty in controlling local management; and

with Midland, Crocker was acquired on terms that prevented the purchaser from exercising proper control unless things went badly wrong, which, of course, they did. Assessing risk is hard enough at a distance of several thousand miles. Without adequate representation or reporting disciplines, it becomes impossible.

In practice, the most successful new entrants into US banking have not been foreigners but domestic non-banks, such as the securities groups that drained the US banking system of deposits in the 1980s by introducing cash management accounts and money funds. Whether through regulatory inhibition, or lack of entrepreneurial energy and technological expertise, foreign banks failed to exploit the US banks' weakness in the same way. Nor have foreign banks performed well in other developed countries.

If there have been cross-border successes in retail banking, they have tended to come from a transfer of expertise and technology from developed to developing countries. The former British colonial banks are one example. Another is Citicorp in Latin America. This surely makes more sense than ambitious acquisitions. In a world of liberalised capital flows, takeovers anyway pre-empt the shareholders' right to diversify their own portfolios for themselves. Even with hindsight, it seems odd that they were so tolerant of these deals at the time.

Weak links

With so much at stake in the Northern Ireland peace process, it might seem foolish for the British government to lock horns with Dublin over the relatively modest matter of £27m (£28m) in subsidies for a smallish steel plant. It is right to do so, all the same. The proposed subsidies would harm the Irish economy and serve as a bad precedent within Europe. They should also be irrelevant to wider Anglo-Irish relations.

Irish officials have been quick to suggest that London's opposition to their proposed subsidies to Irish Steel could cast a cloud over Anglo-Irish relations. They have indicated that, without a resolution, Mr John Major's planned informal visit to Dublin tomorrow could be called off, hinting that Mr John Bruton, the Irish premier, would find it difficult to play host while the fate of 330 jobs at the Cork plant hung in the balance. But London should resist such pressure.

Under European Union rules, steel subsidies are banned unless the European Commission and member states unanimously agree to treat a particular case as an exception. Even then, exceptions can only be granted for specific types of aid - such as money for pollution controls. General subsidies were outlawed as long ago as 1985. There has been some backsliding, notably in 1993 when member states supported a commission plan for grants to six plants in Italy.

In that case the companies were at least required to cut capacity. The Irish Steel case is different. The bid is to be used to modernise the plant and increase output from 250,000 tonnes of hot-rolled long products this year to about 350,000 tonnes. Moreover, the state-owned plant would be sold to a private operator - Indian-owned Ispat International - which might wish to expand output further.

Recognising Ireland's concerns about preserving the country's only steelmaker and protecting jobs in Cork, the commission has approved Dublin's plan. Other member states are prepared to accept the proposals. Britain alone is refusing to do so, mainly because the UK's steelmakers, including British Steel, are Irish Steel's nearest competitors.

Not shy to employ scare tactics, British Steel warns it might close its Shelton plant if the rescue goes ahead. It does have particular reason to feel aggrieved. It has closed plants and cut thousands of jobs over the past 15 years. It is putting into practice the free-market rhetoric to which some other European producers and their governments have only paid lip service.

The European steel industry needs more restructuring rather than less, with output concentrated in the most efficient plants. Against this background, a state-funded increase in Irish Steel's output, albeit a small matter in itself, would set a bad precedent.

Yen for mystique

■ So Japan's Emperor Akihito gets a rise in living expenses - for the first time in six years. Parliament has granted the imperial family an 11.7 per cent pay rise, which is more than most Japanese are being allowed this year.

A few furrowed eyebrows were raised in Tokyo. But only a few. For Japan has one of the more economical monarchies in the business, and the imperial pay rise is merely in line with what civil servants have been getting ever since 1989.

The so-called inner court, comprising Akihito, Empress Michiko, their immediate family and 100 private retainers are to receive Y224m (£2m) annually - after tax deducted at source - from next April.

Set against the £50m or so that the British royal family and its 400-strong household cream off the much thinnier UK economy every year, this is pretty modest stuff.

In fact, the imperial budget is roughly in line with the Scandinavian royals, derided in Britain as "bicycling monarchs" because of their workmanlike status. At the latest count, King Carl XVI of Sweden received £2m and his neighbour King Harald of Norway was paid the equivalent of £1.8m annually.

Japan's imperial economies go

even further. In contrast to the Queen's vast estates, Japan's emperor does not even own his palace and its grounds in the centre of Tokyo. Those belong to the government in line with article eight of Japan's postwar constitution, which says that the imperial house can receive no property without parliament's permission.

But despite the financial structures, Japan's imperial court retains a tremendous dignity and mystique. No bicycle monarchy, this. Meanwhile, Britain's rich royals, with their much-publicised private lives, squander over losing the same qualities.

A lesson here somewhere?

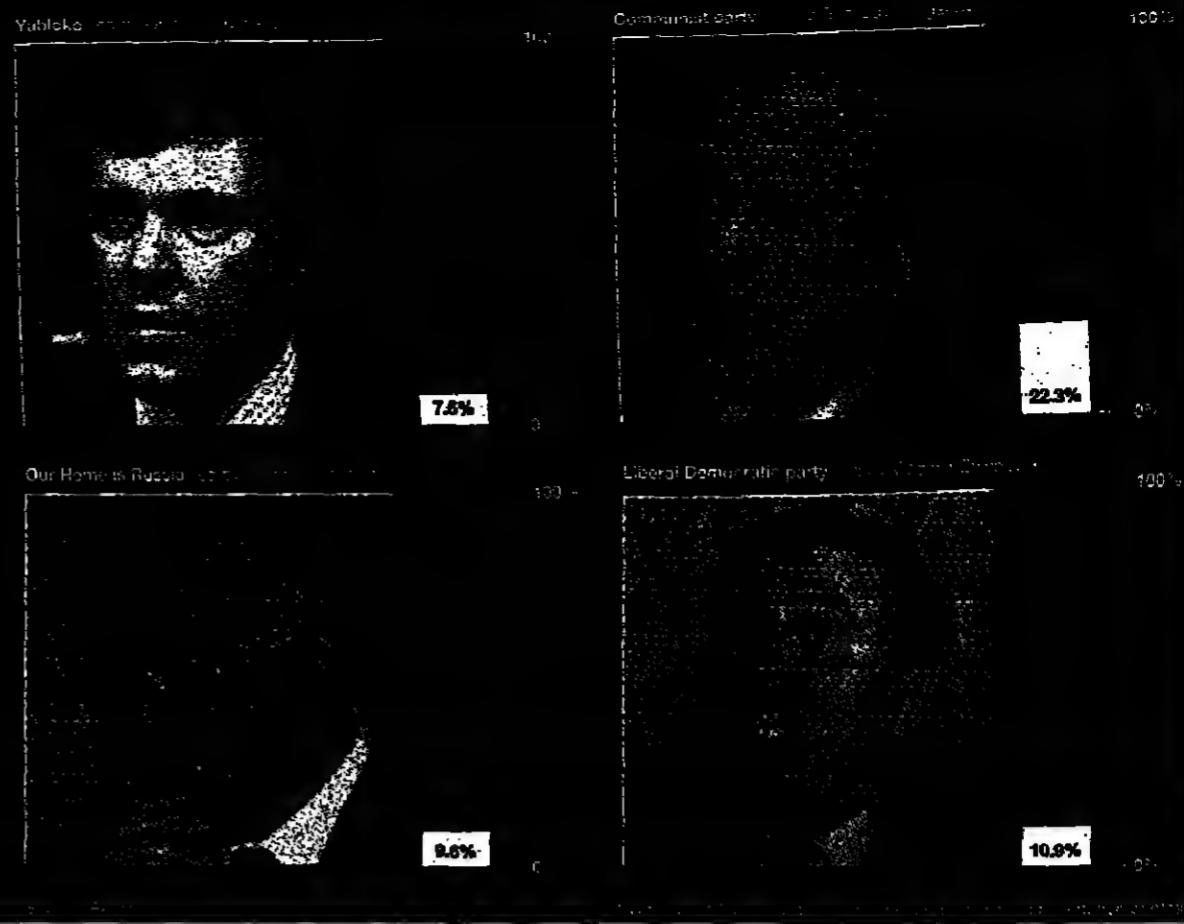
Tug's exit

■ Derek Warwick, NatWest's chief executive, may not have got as much money as he wanted for National Westminster Bancorp. But at least he has got rid of one of his main rivals - John Tugwell.

Tugwell was one of the contenders for the top at NatWest when the group decided to skip a generation in 1992 and give the CEO's job to young Warwick. Tugwell was rewarded by being sent to the colonies, and, like many NatWest bankers before him, has come to love the lifestyle. He was earning far more than he could back home, and had built up quite an empire.

Hence it came as a bit of a shock

Russia's electoral winners: share of the vote*



After the dress rehearsal

Yeltsin has to find new ways of winning voters' confidence after the Communists' victory at the weekend, says Chrystia Freeland

In the aftermath of the surprising Communist victory in Sunday's parliamentary election, Mr Boris Yeltsin, Russia's president, faces one of the most difficult challenges of his career. Although the parliamentary poll is unlikely to have much immediate practical impact, it is a dress rehearsal for the presidential vote due to be held in June.

If Sunday's voting pattern were

repeated, Russia would face the alarming prospect of a run-off for the presidency between Mr Gennady Zyuganov, the Communist boss, and Mr Vladimir Zhirinovsky, the country's most extreme nationalist.

By overwhelmingly supporting

Communists and nationalists, the public disgust with economic policy will be for the Kremlin to take Mr Yeltsin's advice by relaxing his strict budgetary discipline and halting a privatisation programme which has provoked allegations of corruption.

There have been a few indications this week that the government might take a left-hand turn. In his eleventh-hour effort to stave off a Communist victory, Mr Victor Chernomyrdin, the prime minister and leader of Our Home is Russia, the pro-government party, made an awkward attempt to co-opt the Communist agenda.

The single greatest reason for the swing to the Communists was discontent with the traumatic economic transition Russia has undergone. The economic reforms first launched by Mr Yeltsin's administration four years ago have transferred most of the Russian economy to the private sector, and this year's austere fiscal and monetary policies have brought down inflation, but the social costs have been high.

According to official figures, the Russian economy continued to contract slightly this year after several years of sharp decline, and living standards have deteriorated because of this year's deep cuts in social spending. As Mr Grigory Yavlinsky, leader of Yabloko, Russia's most powerful reform party, argued yesterday, it was the government's economic policy which showed Mr Yeltsin's reforms to have been a dismal failure. The Communist chief has pledged to end Mr Yeltsin's "radical policies" and replace them with a programme that emphasises bigger social spending. He also said he would challenge some of the swift privatisations of the Yeltsin era.

For the moment, Mr Zyuganov's declaration of total victory is premature and his power to implement his promises is limited. Although the Communists appear set to dominate the parliament, real authority is vested in the presidency. The true referendum on Mr Yeltsin's reforms will be the June presidential election.

One response to the apparent greatest achievements: lower inflation and a stable rouble. Moreover, even if the Kremlin showers money on Russia's dispossessed masses over the next six months, the government's last-minute impasse may not erase the memory of four lean years. Indeed, if it sharply alters its economic policy today, the government could face the worst of both worlds in June: high inflation, a collapsing rouble, and an electorate which has not yet forgotten the pain of radical market reforms.

The alternative for Mr Yeltsin is to stay the course and hope that by June the benefits of a thriving market economy will outweigh the costs of building it. The strongest indications today are that this is the path the government will take. In his first post-election appearance, when Chernomyrdin pledged that "the government intends to continue its economic course" and vowed to bring down inflation and deliver economic growth next year.

This shift from fighting inflation to fighting poverty was echoed after the elections by Mr Alexander Shokhin, a leading Our Home is Russia politician and former Yeltsin cabinet minister. Mr Shokhin said the election result showed "a certain shift to the left in Russian society" which required the government to make "changes in economic policy to take account of the fact that a certain social fatigue has set in, fatigue of the population".

But attempting to steal the Communists' constituency by mimicking their economic policy could be a dangerous strategy. Higher social spending over the next six months

could jeopardise this year's two greatest achievements: lower inflation and a stable rouble. Moreover, even if the Kremlin showers money on Russia's dispossessed masses over the next six months, the government's last-minute impasse may be complicated by an equally messy political challenge. When Mr Yeltsin first came to power in 1991 it was as the leader of all of the democratic forces in Russia who had united to end seven decades of Communist rule. But five years later the democratic alliance has splintered into a dozen parties, a development which has helped the Communists regain power in parliament by dividing the pro-reform vote.

Unfortunately, there is little evidence that the democrats will be able to bury personal political ambitions and field a single candidate for the presidency. Mr Yavlinsky, one of the country's leading advocates of reform, yesterday called on all democrats to unite ahead of the presidential ballot, but in the same breath he insisted that neither Mr Yeltsin nor Mr Chernomyrdin were likely to call themselves democrats.

As yesterday's outburst suggests, Mr Yavlinsky's long-standing goal to become president makes it likely there will be at least two non-communist and non-nationalist contenders in the presidential race: Mr Yavlinsky himself and a pro-government figure, most likely Mr Yeltsin. If the reformers and the government fail to come together over the next six months the odds on a Zhirinovsky-Zyuganov run-off for the presidency would shorten.

The irony is that Mr Yeltsin and his reforms are vulnerable precisely because the president has defied the entire weight of Russian history and introduced democracy. But, like the leaders of the French revolution, Mr Yeltsin and the country's quarrelling reformers today have reason to fear that Russia's democratic revolution might devour its children in turn.

Financial Times

100 years ago

Yankees close at the wicket. Apprehension as to the possible outcome of the Venezuelan affair continues to be the predominant factor on the Stock Exchange.

As it is seen that the people of the United States are taking the President's rhinocerosade seriously, it is recognised that what was originally a huge joke in the worst taste may develop into a serious ground of quarrel if the belligerent feeling aroused in the States does not cool down in a day or two, for a nation that has been so head and right over the last triumphant present.

Morals open not an round, and although the business doing was only small, it was all selling American paper is now being discriminated against in view of possibilities.

50 years ago

Trinidad oil wages. Wage increases for 4,000 oil workers in Trinidad, to cost the industry more than \$1,000,000 a year, became effective yesterday with the signing of a new two-year agreement which replaces one which expired last month.

What's my line?

■ Steve Routhley, 37, has a new job. He has been appointed UK sales manager for Network Appliance, the Californian supplier of dedicated NFS data access servers which, with a throughput of 1143 NFS operations at 10Mbps access times, are claimed to be the world's fastest network file servers.

Perhaps Observers just behind the times, but even after ringing the company and asking, we're still not sure what Steve's trying to sell.

JY/120/120

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

GE Capital, EBRD in Hungary move

GE Capital, the financial services arm of General Electric of the US, and the European Bank for Reconstruction and Development said yesterday they had reached agreement with the Hungarian government to purchase a majority stake in Budapest Bank, Hungary's fifth-largest commercial bank, for \$87m.

GE Capital will purchase a 27.5 per cent stake and will have operational control of the bank. The EBRD, which has now approved projects worth some Ecus 0.65bn (\$821m) in Hungary, will take 32.5 per cent. The buyers also have an option to increase their stake by a further 22 per cent within five-and-a-half years. Budapest Bank has assets of Ft 215bn (\$1.63bn) and 74 branches. The bank and the Hungarian government, which until yesterday's agreement held an 83.6 per cent stake, were advised jointly by Salomon Brothers and Lehman Brothers.

Virginia Marsh, Budapest

Valeo shakes off earnings fears

Shares in Valeo fell yesterday amid market concerns about earnings at the French motor components group, but regained ground after the company maintained profit forecasts and said it was implementing a significant reorganisation aimed at improving competitiveness. After opening at FF1208.7, the company's shares plunged to a low of FF1194. However, the publication of a statement confirming predictions that net profits would be similar to the FF1990m (\$200.6m) achieved in 1994, prompted a rally which took shares to FF1205.5 at the close.

The volatility reflected uncertainty about the outlook for the automotive sector as a result of slowing economic growth in France and yesterday's gloomy market forecasts from Mr Jacques Calvet, the chairman of Peugeot Citroën. According to the group, planned capital expenditure will total FF12bn this year, compared with an estimated FF12.3bn last year.

John Riddings, Paris

Hoechst details closures

Hoechst, the German chemicals group, yesterday named the sites it will close to eliminate 8,000 jobs worldwide in its drugs division. Management presented detailed restructuring plans to employees to explain its integration of Hoechst, Marion Merrell Dow and Roussel Uclaf. Sources close to the company said Hoechst Marion Roussel, Hoechst's drugs unit planned to keep research at Frankfurt, Somerville in the US, Romania, France and Kawagoe, Japan but close six other centres. It also conducts research at sites in Italy, the UK and Australia. More than half of its 77 production sites would be closed by the end of 1996. Further analysis would be conducted to assess whether more sites would be shut down. Sites in Spain, Brazil, Argentina and the US are expected to be closed.

Reuter, Frankfurt

Securitas expands in Germany

Securitas, Europe's leading security group, yesterday acquired DSW Security of Germany for SKr670m (\$101m). The deal, struck with the five private owners of DSW, will make the Swedish group the third-largest operator in its sector in Germany. DSW is expected to have sales of SKr1bn next year and pre-tax profits of SKr70m - adding to Securitas' existing German turnover of SKr500m. The acquisition was therefore struck at 1.5 times prospective sales and 9.5 times earnings.

Securitas said the purchase would increase group turnover this year by 14 per cent to SKr84bn on a pro-forma basis, with cash flow rising 10 per cent and profits inflated "slightly".

Hugh Carnegy, Stockholm

Kvaerner retires to consider its position

By Hugh Carnegy
in Stockholm

Kvaerner, the Norwegian shipbuilding and engineering group, will decide "in the first months of the year" what to do with its 20 per cent stake in Amec, the UK construction company it failed to acquire in a £360m (\$658.8m) hostile takeover bid, Mr Eric Tonseth, Kvaerner chief executive, said yesterday.

"Just now we are looking forward to the Christmas holiday," he said the morning after Amec defeated Mr Tonseth's strategy of combining the UK group's big offshore construction and project engineering operations with those of Kvaerner, to widen the Norwegian group's international reach and balance its big shipbuilding interests.

Together, the two groups would have been the biggest manufacturer in the British and Norwegian North Sea offshore construction markets, with about a 30 per cent share. But Kvaerner won only 10.5 per cent acceptances for its 100p a share offer on top of the shares it had bought in the open market.

Mr Tonseth insisted Kvaerner

the prospect of a gain - either through Amec fulfilling the ambitious profits forecasts made during the defence, or if the UK group becomes a bid target once more.

But Amec's successful defence foiled Mr Tonseth's strategy of combining the UK group's big offshore construction and project engineering operations with those of Kvaerner, to widen the Norwegian group's international reach and balance its big shipbuilding interests.

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Mr Tonseth insisted Kvaerner

this [offshore] business."

He denied Kvaerner was left looking vulnerable because of its heavy dependence on the Norwegian sector, where investments are set to decline.

"We are involved in more bidding than ever. We make more money in offshore construction than Amec, Trafalgar House and McDermott [of the US] put together."

Nevertheless, Kvaerner faces a tough task persuading investors it is on the right track. The markets were already worried by recent losses on big projects and falling margins in the shipbuilding industry before the bid for Amec was made. They reacted sharply to that move, regarding it as a risky venture.

News of the bid's defeat did not reassure investors. Kvaerner B shares slid NKr6.00 yesterday to close at NKr158, well below the level of NKr216 they

stood at when the bid was made last month - which in turn was 30 per cent down over the year.

"It is important for Kvaerner to get shareholder confidence back. I think they will work hard at that," said Mr Thomas Wold, analyst at Skandia Corporate in London.

The struggle with Amec was an unusual and uncomfortable experience for Kvaerner, unaccustomed to the most Scandinavian companies to hostile takeover battles. UK politicians and the Indonesian government - with which Amec has important contracts - lobbied against the deal.

But Mr Tonseth said he was upset only by the way in which forecasts of substantial profits increases in 1996 were made without official commitments by Amec. "There will be a lot of eyes following them on that issue," he declared.

Polish bank stock makes its debut in London

By Christopher Bobinski
in Warsaw

Bank Gdanski yesterday became Poland's first financial institution to have its stock quoted on the London Stock Exchange through Global Depository Receipts, at the close of its successful sale through the government's privatisation programme.

The GDRs were priced at \$9.95 on Sean International in London, compared with initial public offer prices of \$9.48 and 24 zlotys paid by foreign and domestic investors respectively. The stock makes its debut on the Warsaw bourse tomorrow.

Bank Gdanski is the fourth of Poland's nine regional commercial banks to be privatised. The sale, in which HSBC Investments acted as the adviser to the government, was rescinded from weak local demand by Bank IG, a small, private, Warsaw-based bank, which took a 24.07 per cent share of the bank's equity.

Bank IG, which largely provides corporate banking services, is now poised to forge a strategic alliance with the BG, whose retail branch network dominates northern Poland.

The foreign branch, which amounts to 25 per cent of BG's equity, was underwritten by a consortium co-managed by HSBC and Daiwa Europe, with Schroders and Creditanstalt acting as co-leaders and SBC Warburg, MC Securities and Deutsche Morgan Grenfell in a supporting role.

Other institutions and small investors took up 2.3m shares, or 12 per cent of the equity. The sale sets the stage for the privatisation next year of Warsaw-based Powszechny Bank Kredytowy.

The BG sale was overshadowed by a controversial government decision to hand a residual treasury-owned 46 per cent share in privately-owned Bank Przemysłowo Handlowy to state-owned Bank Handlowy without consulting the European Bank for Reconstruction and Development or ING of the Netherlands, which hold substantial minority stakes in the bank.

An approach that broke with usual practice

By Nicholas Denton, Andrew Taylor
and Hugh Carnegy

Mr Brian Keelan, the SBC Warburg corporate financier, likes to start each deal with a genuinely blank sheet of paper. Sometimes fresh thinking works. Mr Keelan and the SBC Warburg team helped Southern Company of the US buy Sweb in the cheapest acquisition of any UK regional electricity company.

SBC Warburg's advice to Kvaerner, the Norwegian shipping group, has proved less successful. Kvaerner's bid for Amec, the UK construction company, failed by a wide margin.

Mr Keelan's blank sheet produced a "first and final" bid. Institutions were

given just 21 days to reply. It broke with the UK's usual practice: bidders generally leave themselves room to increase offers and the takeover battle lasts 20 days.

Institutions felt the price of 100p a share was too low after some brokers increased their profits forecasts to £25m for 1996. SBC Warburg executives could find no other reason for their defeat.

SBC Warburg's complaint to the takeover panel about the private analyst briefings led to the resignation of Financial Dynamics as Amec's public relations adviser. But it failed to discredit expectations of higher profits.

The defence, by NatWest Markets, acting as financial adviser, and Financial

Dynamics, proved effective.

More intriguing was institutions' discontent about being "railroaded". One large shareholder told SBC Warburg, before Kvaerner's raid was launched, that the 21-day timetable would make no difference. But another institution said: "We considered the tactics a little arrogant. Institutions do not like being told to accept a price, or else."

SBC Warburg, in breaking with usual practice, was following the preference of its client. Mr Erik Tonseth, chief executive of Kvaerner, wanted the affair settled quickly. That brisk approach meshed with Mr Keelan's own impatience with the traditional way takeovers are conducted in the City. If

it is apparently shocking to some, companies - if not institutions - to dispense with the 60 days' dance of the seven veils," Mr Keelan said.

Rival investment bankers say unusual strategies are in character for Mr Keelan, who also advised Trafalgar House on its controversial and unsuccessful bid for Northern Electric. A competitor is dismissive: "The record speaks for itself. Working from first principles has not always paid off."

Mr Keelan says that if he is regarded as a revolutionary, it is only because he starts with a blank sheet. Conservative UK institutions may have been less disturbed if SBC Warburg had done it by the book.

Deutsche Bank to change accounting standards

By Andrew Fisher in Frankfurt
and Jim Kelly in London

Deutsche Bank will become the first German bank to make its performance fully comparable with other global financial institutions, by producing its accounts along Anglo-Saxon lines in accord with international accounting standards (IAS).

Germany's largest bank said yesterday it aimed to provide a better insight into its business development and financial results. "We shall satisfy

worldwide calls for greater transparency and for company information of a higher quality," said Mr Jürgen Krumnow, a Deutsche Bank director.

Sir Bryan Carsberg, chairman of the London-based International Accounting Standards Committee said: "This is very good news. We have been making progress in Germany recently but this confirms the accelerating trend towards IAS."

IBCA, the European credit rating agency, also welcomed the move, calling it a significant

breach with the past. It expects other German banks to follow suit.

Deutsche Bank's 1995 results, to be published in March, will be its first to be drawn up on IAS principles.

However, to comply with German law, it will also produce results in line with the German commercial code (HGB), which takes greater account of creditors' rather than shareholders' interests.

One big change under IAS will be the disappearance of

hidden reserves, made to strengthen the balance sheet and reduce the tax bill.

"It's a good move and should be welcomed," said Mr Stephan Lewis, European banking analyst at Union Bank of Switzerland. He said the absence of hidden reserves would lift overall profits.

Banks' risk provisions will also be made clearer through IAS. Deutsche will no longer offset loan loss provisions against profits on securities in the liquidity reserve. "This should give a much cleaner

picture of credit quality," Mr Lewis added.

Mr Krumnow, the German representative on the IAS Committee, said: "Shareholders and providers of debt capital, financial analysts and the general public will all have an instrument at hand that permits comparison with other global banks."

Deutsche's decision to adopt IAS follows progress towards the standard by such German industrial companies as Heidelberg Zement, Schering and Bayer.

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A Few of the Topics and Speakers

Putting Africa in the Context of the World Mining Market
Scramble for Africa: Shopping in Elephant Country
Significance of Mining to the Economies of Africa
More Than a Metal Exporter? The Trends to Mineral Beneficiation in Southern Africa

The Role of Mining Companies as Surrogate Governments

Craig Andrews, Senior Mining Specialist, The World Bank
David Drummund, Analyst, Societe Generale Strauss Turnbull Securities
Peter Miller, Mining Analyst, Yorkton Securities
Andrew Quinn, Director, James Capel & Co.
Michael Spriggs, Mining Analyst, SBC Warburg
Dennis Tucker, Mining Analyst, South African Gold Mines, Fleming Martin
Michael Wuth, Director, Rice Rinaldi Turner & Co.

The Mine Ministers of the following Countries have confirmed their attendance:

Angola	Eritrea	Mozambique	Swaziland
Burkina Faso	Ghana	Namibia	Tanzania
Cameroon	Guinea	Niger	Uganda
Central African Republic	Malawi	Senegal	Zambia
Congo	Mali	Sierra Leone	Zimbabwe
Cote d'Ivoire	Mauritania	Sudan	

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(per value \$0.0001 per share)

1,380,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

Goldman Sachs International

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Smith Barney Inc.

CIBC Wood Gundy Securities Inc.

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Goldman, Sachs & Co.

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Smith Barney Inc.

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First Albany Corporation

Southcoast Capital Corporation

INTERNATIONAL COMPANIES AND FINANCE

Lingering death of AEG a lesson in mismanagement

Strategic errors and bad luck led to the demise of one of Germany's greatest industrial groups, says Wolfgang Münchau

By Christopher Bellamy
in Warsaw

AEG is being dismantled piece by piece. "Emil Rathenau worked on the basis of study groups for new business areas. One of them built high-speed trains as early as 1903, with engines capable of running at 200km/h, to test whether they could build a high-speed rail network. They decided they could not do it, so the project was shelved."

AEG's history is one of breathtaking inventions, combined with poor financial and management decisions. In the early 1920s, when a large section of war-wracked German industry renewed itself with cheap and rapidly depreciating money, AEG failed to invest, leaving it until after hyperinflation had ended - a decision which proved very expensive.

After the second world war, AEG was also unlucky. About 90 per cent of its factories were in eastern Germany. While only a small part of its manufacturing facilities were physically destroyed in the war, the company lost almost all its production, including its foreign operations.

The company had to start almost from scratch, rebuilding itself around its western German sales and distribution offices.

Nevertheless, the 1950s were the golden years for AEG, a period when demand outstripped the company's capacity to supply, and when business judgment was reduced to a series of logistical decisions.

But in the late 1960s, the problems began to pile up. AEG took a series of ill-fated strategic decisions: it picked mainframe computers and nuclear energy as two core businesses. And in the late 1960s, there was uncontrolled expansion into consumer goods, as AEG bought up one household goods manufacturer after another.

At its peak in the 1960s, AEG employed 171,000 staff, its largest peace-time workforce. During the second world war, when AEG switched to military production, the workforce had reached 200,000. Today, the

company employs fewer than 50,000 people.

From the 1970s onwards, AEG's financial performance deteriorated rapidly. An accident at a nuclear power plant resulted in the company's nuclear prospects disappearing almost overnight. AEG was considered to have picked the wrong technology. The group also sold far fewer mainframe computers than expected.

When the global economy was hit by the oil shock in

Diverging fortunes in German electronics



YEAR	TURNOVER DM BN	NET PROFIT DM M	AEG	TURNOVER DM BN	NET PROFIT/LOSSES DM M
1975	18.9	488	1975	122.4	-77
1976	20.7	306	1976	104.7	367
1977	26.2	650	1977	142.8	8
1978	20.0	721	1978	140.9	-347
1979	26.0	682	1979	142.1	-885
1980	21.3	653	1980	144.0	-247
1981	34.5	509	1981	146.4	24
1982	40.1	739	1982	122.8	-85
1983	38.5	802	1983	115.3	37
1984	45.8	1,066	1984	110.2	306
1985	64.8	1,526	1985	108.4	0
1986	47.0	1,474	1986	112.2	0
1987	51.4	1,275	1987	116.6	0
1988	59.4	1,391	1988	133.8	27
1989	61.1	1,577	1989	122.4	275
1990	63.2	1,668	1990	131.5	-205
1991	73.0	1,722	1991	140.0	-204
1992	78.5	1,955	1992	116.0	10
1993	81.6	1,982	1993	110.0	-1,160
1994	84.6	1,995	1994	102.8	-357
1995 year to Sept 30	88.8	2,084	1995 forecast	110.0	-1,300

SOURCE: Companies

Benz could become an "integrated technology concern", an expression that has become something of a bad joke within the company.

That strategy, now judged by many to be one of the most catastrophic failures in post-war German industry, has since been reformulated. Daimler-Benz now regards itself as a transportation group, one that makes cars, trains and aircraft. There is no longer a place for a business such as AEG, which at one stage produced refrigerators, nuclear power stations and typewriters.

Moreover, although AEG restructured itself financially, the group did not sufficiently restructure itself commercially, at least not immediately. The business was lulled into a false sense of security by the strong economic growth of the mid-to-late 1980s.

This failure to continue restructuring is now considered, with hindsight, to have been a mistake, even if an understandable one. One AEG insider explains: "The people were exhausted, which is understandable from a psychological standpoint.

"After the work was done, they sat back and said 'we've done it'. And then they harked back to the good old days, which is normal in times like these. It is always difficult to say to people, 'you did it, you did it well, and now you've got to continue'."

The group remained an unwieldy and unfocused conglomerate. It failed to concentrate on its areas of excellence which offered long-term profitability, such as electronic components and transport systems. Instead, resources were diverted away from energy equipment and white goods, which in the high-growth environment of the late 1980s seemed to have good prospects.

Mr Roland Berger, the chairman of Roland Berger, a business consultancy, says: "AEG made several difficult management errors. The biggest mistake was the desire to compete with Siemens in every sector.

Then came Daimler-Benz, and with it the prospect of a more solid capital base. But Daimler-Benz's ownership of AEG since 1988 has proved a disaster.

The move was part of a strategy to diversify so Daimler-

MBG could become an "integrated technology concern", an expression that has become something of a bad joke within the company.

DM\$bn (\$3.49bn), compared with sales of DM12bn. That year AEG entered into an insolvency procedure, which ended two years later when creditors agreed to an extensive package of debt write-offs.

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This announcement appears as a matter of record only.

November 2, 1995

We are pleased to announce the formation of

The India Private Equity Fund L.P.

\$140,000,000

consisting of

\$40,000,000 of Partnership Interests

and

\$100,000,000 of Certificates of Interest in a Trust

established to hold Partnership Notes Guaranteed
as to Payment of Principal and Interest by the
Overseas Private Investment Corporation

TIEF Investment Management Limited, Mauritius,
serves as investment manager of the fund.

Pathfinder Investment Company Private Limited, Pune,
an Indian private equity management company, serves as
Indian Advisor to the fund.

Affiliates of Oppenheimer & Co., Inc. and The Chase Manhattan Bank, N.A.
have established a joint venture to serve as general partner of the fund.

The undersigned has acted as financial advisor in connection with the
organization of the fund, which will make direct investments in India.

Oppenheimer & Co., Inc.
New York, Atlanta, Boston, Chicago, Fort Lauderdale, Houston,
Los Angeles, Miami, St. Louis, San Francisco, Seattle

Notice of Early Redemption
Muirfield Funding Limited
(incorporated with limited liability in the Cayman Islands)
(the "Company")

U.S. \$100,000,000
Guaranteed Floating Rate Notes due 2018
(the "Notes")

NOTICE IS HEREBY GIVEN to the holders of the Series G Notes that by virtue of the early redemption of the floating rate notes corresponding to and securing the Notes ("FRNs") the Company is obliged pursuant to the provisions of the Indenture constituting the Notes to redeem the remaining Notes on 3rd January, 1996.

Interest on the principal of the Notes will accrue to the date of redemption of the FRNs and will be paid to Noteholders together with such income.

Bankers Trust
Company, London
20th December, 1995

Agent Bank

YEN 15,000,000,000

**AKTEBOLAGET
SPINTAB
(SWEDMORTGAGE)**
Subordinated Floating/
Variable Rate Notes
due 2002

Interest Rate 0.75313%
Interest Period December 19, 1995
March 19, 1996

Interest Amount due on
March 19, 1996 per
YEN 100,000,000 YEN 180,375

**BANQUE GÉNÉRALE
DU LUXEMBOURG**
Agent Bank

CREDIT LYONNAIS
USD 500,000,000 - FRN
Undated

Bondholders are hereby
informed that the rate for the
Coupon No. 18 has been fixed
at 6.84375% for the period
starting on 19.12.1995
until 18.03.1996, inclusive
(representing a period
of 91 days).

The coupon will be payable on
19.03.1996 at a price of
USD 172.99

The Principal Paying Agent

CREDIT LYONNAIS

December 21, 1995

Banco Central de Venezuela
U.S. \$261,672,500
Floating Rate Bonds due 2005
USD New Money Series B-NH
Banco Central de Venezuela

U.S. \$274,218,500
Floating Rate Bonds due 2005
USD New Money Series B-P

Interest Rate 6.65075% per annum.
Interest payable on the relevant interest
date. The Bonds will carry an
interest rate of 6.65075% per annum.
Interest dates: June 20, 1995 will be
USD 1,625.00 per U.S.\$1,000 principal amount.
By: The Chase Manhattan Bank, N.Y.
Agent Bank

December 23, 1995

The Republic of Venezuela

U.S. \$205,921,500
Floating Rate Bonds due 2005
USD New Money Series A

In accordance with the provisions of the
Bonds, notice is hereby given that for the
Interest Period from December 20, 1995
to June 20, 1996 the Bonds will carry an
interest rate of 6.65075% per annum.
The interest payable on the relevant interest
date. The Bonds will carry an
interest rate of 6.65075% per annum.
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December 23, 1995

Post Publishing sells Thai stake

Post Publishing, owner of the Bangkok Post, said it agreed to sell its 94.26 per cent stake in Thai-language sister paper Siam Post for Bt95,000 (\$3,776). Post Publishing said it decided to sell 9.43m Siam Post shares to Tritois Three-Generation but retained an option to buy back up to 45 per cent of Siam Post shares within five years. It said the three-year-old Siam Post had accumulated an estimated Bt100m loss since its debut in August 1992. Reuter, Bangkok

The FT/S&P Actuaries World Index Policy Committee decided in principle at its quarterly meeting on December 3 that Indonesia and the Philippines should be added to the Indices during the first half of 1996. Provisional constituent lists for the two countries are given below.

The review of Indonesia was based on information taken on August 31 and the review of the Philippines on information taken on September 30.

Subsequent market events will be taken into account by the committee at the March meeting, when a final decision on their inclosure will be taken.

Indonesia (investable weightings all 49 per cent except where stated): Astra International (Industry Sub-sector 572); Bank Dagang Nasional

Int. (112); Bank Danamon (112); Bank Int'l. Indonesia (112); Bank Tiau Asia (112); Binantra Citra (174); Ciputra Development (161); Citra Marja (304); Gajah Tunegal (574); Guidang Garansi (425); H.M Sampoerna (15 per cent - 425); Indocement Tunggal Perkasa (183 per cent - 511); Indofood (303); J.C Summit Holdings (40 per cent - 161); Jollibee Foods (223); Indonesian Synthetic (412); Jakarta Int'l. Hotel (464); Kalbe Farma (433); Kawasan Industri Jababeka (112); Lippe Development (161); Mayora Indah (451); Modern Photo Film (463); Panin Bank (112); Semen Gresik (611); Sinar Mas Multiharta (121); Tiwi Kimia (632); United Tractors (564).

Philippines: Abolitz (investable weightings 40 per cent - 171); Ayala Corp. B (100 per cent - 171); Ayala Corp. B (100 per cent - 171); Land B (111 per cent - 171); Universal Robina (40 per cent - 451).

Following a full review of the Hong Kong market, the following changes will be made on January 1 1996 (L after a stock indicates it will be added to the Large Cap Index, M-S indicates it will be added to the Medium-Small Cap Index);

Additions: (all M-S): Nat. Mutual Asia (151); First Pacific (171); Dao Heng Bank (112); Shangri-La Asia (464); CDL Hotels Int'l. (464); Varitronix Int'l. (551); Chen Hsung Hsia (566).

Deletions: Lane Crawford Int'l. (A 495); Playmats Property (161); Playmats Toys (462).

The Committee also agreed the following constituent changes to take effect on January 1 1996.

France: Addition: Pechiney (M-S - 672); Deletion: Pechiney

by the independent directors of Tubemakers in which they said BHP's offer price of A\$1.05 a share was inadequate.

Tubemakers' sub-committee of independent directors would meet today and would then appoint an independent expert to evaluate the bid, he said.

Tubemakers shares closed at A\$1.05, up 45 cents on the day.

Germany: Addition: Adidas (M-S - 461).

Japan: Deletion: Hyogo Bank (112).

UK: Addition: National Grid (L - 221).

The FT/S&P Actuaries World Indices are jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and Standard & Poor's in conjunction with the Institute of Actuaries and the Faculty of Actuaries. Not West Securities Limited is a co-founder.

All inquiries should be made to Debbie Jackson, FT Information, Edinburgh, on 031-220-3933; Barbara Mueller, Goldman, Sachs & Co., New York, on 212-902-6777; or Elliott Shurkin, Standard & Poor's, New York, on 212-203-3709.

INTERNATIONAL COMPANIES AND FINANCE

LG believed to have won controlling stake in Dacom

By John Burton
in Seoul

telecommunications equipment. LG, for example, produces telephone switching systems and fibre-optic cables.

LG, the country's third biggest *chaebol*, became Dacom's largest shareholder by buying a 9.84 per cent stake for Won362bn (\$469m) from the state-run Korea Long-term Credit Bank in a public auction.

The bidding price of Won280,100 a share was more than double the price of publicly-traded Dacom shares.

LG now controls 12.39 per cent of Dacom, although some analysts estimate it actually holds a 27 per cent stake in the company through share purchases by business allies.

Korea's two cellular phone operators are already owned by industrial groups. Korea Mobile Telecom is controlled by Sungkyung Shinsegae, which will start operations early next year, is owned by a consortium headed by Pohang Iron & Steel and the Kolon textile group.

shares bought in auction to its consortium partner, Daewoo Industrial.

Dacom, which is expected to post sales of Won360bn in 1995, is preparing to enter the wireless telecommunications sector as the government awards two licences for personal communications services next June. But it will face competition from more than 20 declared applicants, including the main *chaebol* such as Samsung, Hyundai and Daewoo.

The *chaebol* are also expected to compete for shares in Korea Telecom when it is listed on the Seoul stock exchange next year.

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Danish group in Vietnam move

By Ted Barakack in Bangkok

investment of \$1.5m, of which \$900,000 will be provided by Christiani & Nielsen.

The joint venture already has two contracts in Vietnam worth a combined \$33m, the company said in a filing to the Stock Exchange of Thailand. Both projects are due to be completed by the end of 1997.

The additions to the company's Asian order backlog was welcomed as problems in Europe continue in spite of an ongoing restructuring programme instituted in 1993.

Third-quarter losses for European operations were

\$2.1m, an encouraging figure considering it made nine-month losses in Europe totaling \$18.7m. In the third quarter, only the group's UK and investment arms showed profits, of \$600,000 and \$1.2m respectively.

In Asia, excluding Thailand, the company lost \$2m in the third quarter, wiping out first-half Asian profits of \$1.6m.

In Thailand, third-quarter losses were \$7.8m, cancelling out first-half profits of \$7.1m.

The company is said to be considering a rights issue to raise \$23m.

Tubemakers spurns Broken Hill bid

The A\$53m (US\$432m) bid by

Broken Hill Proprietary to buy the 51.5 per cent of Tubemakers it does not already own, was yesterday described as unwelcome and unacceptable by the target company's managing director designate, Robert Every.

Mr Every said the heavy engineering group

would prefer to remain independent. The Tubemakers' board had five independent directors against a total of four from BHP and the Japanese Sumitomo group, he said.

Sumitomo has indicated it would accept the BHP bid for its own stake of 19.3 per cent.

Mr Every's comments came after the release of a statement

by the independent directors of Tubemakers in which they said BHP's offer price of A\$1.05 a share was inadequate.

Tubemakers' sub-committee of independent directors would meet today and would then appoint an independent expert to evaluate the bid, he said.

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All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / December, 1995

\$250,000,000

State of Israel

6 1/8% Bonds Due 2005

Price 99.155% and accrued interest, if any, from December 12, 1995

Satomon Brothers Inc

CS First Boston

Lehman Brothers

Merrill Lynch & Co.

AUSTRIAN SCHILLING (ATS) 5,000,000,000

This issue was entirely purchased by

P.S.K. Österreichische Postsparkasse

Bank Austria Aktiengesellschaft

Arranger

JCI Limited



Registration number 65 088881 06

GOLD MINING COMPANIES' DIVIDENDS

All companies incorporated in the Republic of South Africa

The Randfontein Estates Gold Mining Company, Witwatersrand, Limited

Registration number 01 00251 06 ("Randfontein")

INTERIM DIVIDEND NO. 121

The directors of Randfontein have declared an interim dividend of 55 cents per share to shareholders registered at the close of business of Friday, 5 January 1996. The register will be closed from 6 January 1996 to 12 January 1996, both dates inclusive. Currency conversion for payments from London will take place on 15 January 1996 and payment will be made on 30 January 1996.

This dividend is payable subject to the customary conditions which may be inspected at or obtained from Randfontein's Johannesburg office or from the London Secretaries. Holders of share warrants to bearer issued by Randfontein are informed that payment of the above dividend will be made on or after 30 January 1996 upon surrender of coupon No. 124 to Barclays Bank Plc, Barclays Global Securities Services, 8 Angel Court, Throgmorton Street, London EC2R 7HT. Coupons must be listed on forms obtainable from Barclays Bank Plc and deposited for examination on any weekday (Saturday excepted) at least seven clear days before payment is required.

Western Areas Gold Mining Company Limited

Registration number 59 02209 06 ("Western Areas" or "the Company")

CAPITALISATION SHARE AWARD - RIGHT OF ELECTION TO RECEIVE INSTEAD AN INTERIM DIVIDEND (NO. 48) AND TO SUBSCRIBE FOR NEW SHARES - OFFER TO ACQUIRE NEW SHARES

The directors of Western Areas have resolved to award capitalisation shares ("the Capitalisation Award"), in shareholdings registered at the close of business on Friday, 5 January 1996 ("the Record Date"). Shareholders may elect instead to receive an interim dividend of 40 cents per share. Shareholders making this election will then be given the opportunity to apply the dividend in subscribing for new ordinary shares in the Company ("the Subscription"). In addition, JCI Limited will offer to acquire from shareholders any new ordinary shares received in terms of the Capitalisation Award and the Subscription.

Shareholders receiving the Capitalisation Award or electing the Subscription will be issued new ordinary shares in Western Areas. The number of new shares to be awarded per share held on the Record Date will be determined as the ratio that 42 cents bears to the weighted average traded price of Western Areas shares on The Johannesburg Stock Exchange ("the JSE") on Thursday, 8 February 1996 ("the Calculated Price"). The total value, based on the Calculated Price, of the new shares that each shareholder will receive will be equivalent to 42 cents per share held on the Record Date.

JCI Limited has undertaken to provide a facility for shareholders receiving the Capitalisation Award or electing the Subscription to dispose of these new shares to JCI Limited at the Calculated Price. The effect of such a disposal will be the receipt of a cash payment of 42 cents per share held on the Record Date, which is 5% higher than the dividend of 40 cents per share.

The purpose of the Capitalisation Award and the Subscription is to enable Western Areas to retain funds in the company which will assist in financing the further exploitation of the South Deep section of the mine. The extent to which shareholders elect these two alternatives will influence the amount and timing of any future funding requirements.

The alternatives to the dividend, together with the undertaking by JCI Limited to acquire the new shares issued by Western Areas, provide shareholders with flexibility to select the alternative that best suits their tax circumstances and cash requirements.

The new ordinary shares to be issued pursuant to the Capitalisation Award will be issued as fully paid ordinary shares of R1 each by way of a capitalisation of part of Western Areas' share premium account and will rank pari passu in all respects with the Western Areas ordinary shares presently in issue. The issue of new shares will only be made to ordinary shareholders of Western Areas on the basis of whole shares. All fractions of new shares will be aggregated and sold for the benefit of the relevant shareholders. Subject to the approval of the JSE the new Western Areas shares to be issued will be listed on the JSE with effect from the commencement of business on Wednesday, 14 February 1996.

Documentation, which is subject to the approval of the JSE, containing the full details of the right of election will be posted to shareholders on or about Friday, 12 January 1996. The election period will be extended by 6 days from the customary three weeks to enable shareholders to receive, complete and return the election forms in time. The completed election forms must therefore reach the transfer secretaries by no later than 16h00 on Thursday, 8 February 1996. Should a valid election form not be timely received, capitalisation shares will be awarded.

The register will be closed from Saturday, 6 January 1996 to Friday, 12 January 1996, both dates inclusive. Currency conversion for payments from London will take place on 12 February 1996. It is expected that share certificates in respect of the new Western Areas ordinary shares and, if applicable, cheques in respect of the interim dividend and shares sold, will be posted to shareholders on or about Wednesday, 14 February 1996.

By order of the board
JCI Limited
Secretaries
Per: D Siewright
Head and registered office:
Consolidated Building
Cnr. Fox and Harrison Streets
Johannesburg 2000
I.P.O. Box 590, Johannesburg, 2000
London Secretaries:
JCI (London) Limited
6 St James's Place, London, SW1A 1NP

20 December 1995

COMPANY NEWS: UK

The end of an awful story

George Graham looks at the \$3.56bn sale of NatWest Bancorp

Foreign banks in the US have faced the same quandary as their American counterparts: how to respond to the wave of consolidation triggered by the steady erosion of regulatory barriers.

National Westminster Bank, which yesterday announced the sale of its US retail banking subsidiary to Fleet Financial in a deal valued at \$3.56bn has been no exception.

NatWest Bancorp had a relatively strong position in New York and New Jersey, but its prospects for future development had been thrown into question by the rapid consolidation of some of its biggest competitors.

The acquisitions of First Fidelity by First Union, and of Midland by PNC, together with the merger between Chase Manhattan and Chemical, left NatWest with some stark choices.

"Our belief is that we would have had to get very much bigger to have competed effectively," Mr. Derek Wanless, NatWest's chief executive said yesterday as the deal closed.

"We didn't feel we could justify to shareholders making the sort of investment that would have been needed."

Looking at the full span since NatWest first bought into the US retail banking market in 1979, it is hard to justify the foray at all.

"The story of Bancorp over 16 years is an awful story for shareholders, and we have never hidden that," Mr Wanless says.

Over time, NatWest's return on its investment has barely exceeded 1 per cent, although Mr Wanless points out that

Bancorp's turnaround in the last four years has brought back some value to investors.

Few foreign banks can claim to have fared much better in the US banking market. The name of Crocker, Midland Bank's ill-fated and now divested acquisition, still makes strong British bankers blanch.

A study by Mr Daniel Nolle, an economist at the Office of the Comptroller of the Currency in the US, showed that foreign banks have, as a group, consistently produced a lower return on assets than their US counterparts for the last 10 years.

The only exception was 1987, when several large US banks made substantial provisions on their developing country debt exposure. "It would seem to come with the territory. It's more difficult to operate in a market that is not your home market," Mr Nolle said.

Of the European banks left in the US retail banking market, Royal Bank of Scotland, which earlier this week announced the merger of its Citizens Financial affiliate with Bank of Ireland's 1st New Hampshire and Allied Irish Banks, with its First Maryland Bancorp subsidiary, can lay claim to the most consistent returns on their investments.

HSSC's Marine Midland Bank in New York has shown strong profit growth in recent years, but stockbrokers still question whether the investment has proved to be good value for the group.

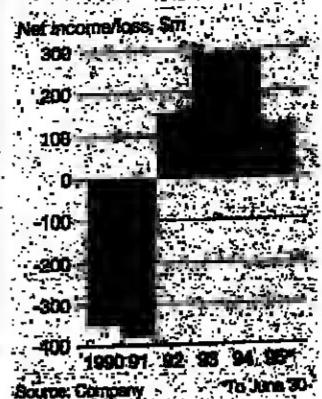
ABN Amro of the Netherlands is strongly placed with the 105 branches of the LaSalle group in the Chicago, but its

European-American Bank subsidiary in New York has a much less happy history. Some ABN Amro officials wonder whether they will be able to make the investments they need, but the group said yesterday that it regarded the US as a second home market.

These banks, too, must cope with a wave of mergers among their competitors that shows little sign of abating. "The reason people are coming out now is the same reason NatWest has given: with consolidation going on you have a choice between expansion and sale. At the moment, returns on equity are attractive, but in the next downturn will they be as attractive?" says Mr Robert Lohman, a banking analyst at Lehman Brothers in London.

The deal values Bancorp at \$3.56bn, though NatWest will pocket only \$2.56bn of this in immediate cash – and Fleet Financial has the option to issue up to \$475m of common and preference stock as part of this payment. NatWest will also share Bancorp's profits

NatWest Bancorp



Derek Wanless: could not justify the investment needed

with Fleet to the tune of \$560m, which it expects to receive in four years.

For NatWest, the decision has clearly been that it can make better returns on this money in other businesses. Some of these are international, including corporate and investment banking through NatWest Markets – though the group promised it had no plans to squander the receipts from the sale on the purchase of a large US investment bank. Private banking through Coutts is another growth area. Most opportunities, however, build on NatWest's strong brand.

But the bank also said yes-

terday that one of the options under review was to distribute surplus funds to shareholders.

A buyback of up to 100m shares, worth 268m at yesterday's prices, was authorised at this year's annual general meeting.

Some shareholders might wish that NatWest management had thought of doing that in 1979.

Setback for Forte in hotels disposal

By David Blackwell

Forte's plans to sell the White Hart chain of hotels were dealt a setback yesterday when the financial backer of the company's preferred buyer pulled out.

A deal to sell the chain to a management buy-out team was widely expected to be concluded this week. The disposal of the hotels is seen as an important part of Forte's defence against a \$3.2bn bid from Granada.

Forte has argued that it is disposing of non-core assets to run a tightly focused group.

The management buy-out team earlier this year secured the support of Apax, the venture capitalist. However, yesterday Apax confirmed negotiations with Forte had ended.

It is understood that Forte is seeking £120m for the chain of 60 hotels. Apax is thought to have found the price too high, but still offered more than £100m.

Oriel Leisure is pressing on with its discussions with Forte. Mr Michael Brooker, chairman, said yesterday that talks "will continue in the New Year, probably before".

Mr Gerry Robinson, Granada's chief executive, has criticised Forte's disposal programme, saying that now was not the time to sell when potential buyers knew it was under pressure from the bid.

The Council of Forte, which has a controlling vote over the company's affairs, can decide for itself whether to back or resist the takeover bid by Granada, a High Court judge provisionally ruled yesterday, writes John Mason.

Having clarified the legal responsibilities of the Council, the judge ruled that it could use its discretion over which side to support.

In a private hearing, the Council, which has a 51 per cent voting right, asked the High Court for clarification about its legal duties. The judge's ruling is due to be finalised today after which the Council is expected to make an announcement.

RESULTS

	Turnover (Rm)	Pre-tax profit (Rm)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Bailey (GH)	28 weeks to Oct 13	3.05	(1.97)	0.1356	(0.47)	0.25	0.78L	-
Central Transport	8 mths to Oct 31	75.3	(73.4)	12.8L	(7.2L)	11.5L	(6.5L)	-
Compo	6 mths to Sept 30	1.84	(1.14)	0.4346	(0.365)	1.98L	(2.81)	nil
Euromex	Yr to Oct 31	195.4	(168.1)	34.1	(26.1)	25.1	(19.4)	4.5
First Choice	Yr to Oct 31	933.4	(820.3)	1.49	(1.06)	1.7L	(1.51)	4.5
Hawkins	6 mths to Oct 31	21.6	(19.2)	11	(10.5)	2.8	(2.5)	4.5
Radical Metal	8 mths to Aug 31	0.437	(0.56)	0.009	(0.017)	0.7	(0.53)	May 1
Windstar	Yr to Sept 30	10.72	(9.88)	0.4434	(1.05)	0.5	(0.35)	0.5

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. **After exceptional credit. †On increased capital. ‡Third Interim. Notes: 4.4p in date. □ Already announced. ¶ At April 30.

CONTRACTS & TENDERS

REPUBLIC OF LIBANON MUNICIPALITY OF BEIRUT COUNCIL FOR DEVELOPMENT AND RECONSTRUCTION

The Municipality of Beirut, represented by the Council for Development and Reconstruction, plans to realize a complex composed of a Public Garden, a Car Park and a Commercial Center in Ras Beirut according to a tender to Build, Operate and Transfer (BOT).

Candidates interested to execute this project are invited to submit their applications for prequalification. Candidates should form joint ventures with international corporations, including financiers, building contractors and international operating companies that benefit from a significant experience in public gardens, car parks and commercial centers.

The project shall be built on plot No. 1220 in Ras Beirut, with an approximate area of 14,200 m², owned by the Municipality of Beirut.

The main functions of this project cover the following areas:

- A Public Garden (green spaces...)
- Commercial Shops, Snacks
- Services (warehouses, kitchens, ...)
- Galleries (ramps and arcades)
- Offices
- Car Park (1500 cars)

The project also includes the execution of foundations for an office tower with an area of 48,000 m². It is noted that although the office tower plans have been completed, the building of the tower shall be executed at a later stage not within the framework of this project.

This project should be completed according to a strict time table within a period not exceeding 24 months.

The group of companies or parties which shall be selected must build the complex, operate it for a number of years, that should be indicated in their tender offer and subsequently deliver it in an excellent operating condition to the Municipality of Beirut. The prequalification procedure shall conform to the prequalification document which can be obtained from the Council for Development and Reconstruction against the sum of U.S.\$ 5000/- in the form of a deposit by each bidder in the name of the Council for Development and Reconstruction.

The group of companies or Parties interested in participating in this project are invited to collect the prequalification documents as of Tuesday 5/12/1995 and to submit them accompanied by all the required documents before 12:00 noon, Beirut local time, on Monday 5/2/1996 at the following address:

Council for Development and Reconstruction, Tallet Al-Serail-Belair - Lebanon.

Notice of Extension of the term for the deposit of the tenders to purchase the Mandelli Group ongoing businesses in extraordinary administration

I Ministry of Industry's authorization of Dec. 14th, 1995

The Commissioner of Mandelli Group, given on October 23rd, 1995 the invitation to tender to purchase the Mandelli Group ongoing businesses was published, containing the invitation to present irrevocable offers to purchase one or more of the following ongoing businesses located in Italy:

- a. Mandelli Piscenza Business, inseparably composed by Mandelli Industrie S.p.A., Mandelli S.p.A., Plasma S.p.A., Spring S.p.A.;
- b. Mandelli 2 S.p.A., Montefredane (AV);
- c. Prometeo S.p.A., Prata P.U. (AV);
- d. Hitec Campania S.p.A., Prata P.U. (AV);
- e. F.M.S. - Parma S.p.A., Rovereto (TN);
- f. Imse M.U. S.r.l., Brescia;
- g. Suimp Sistemi S.p.A., Padova.

Informs that the term for the deposit of the tenders to purchase the Mandelli Group ongoing businesses, expiring on December 27th, 1995 is postponed to January 18th, 1996, kept safe every other condition as indicated in the invitation published in this newspaper on October 23rd, 1995.

The Commissioner

(Avv. Vincenzo Nicastro

WEEKS REPORT
markets

AMERICAS NEWS DIGEST

Xerox to restructure into three divisions

Xerox, the office products company, is to restructure into three divisions. These comprise production systems, taking in printing and publishing systems and professional services; office document products, or office copiers; and desktop products, taking in personal copiers and desktop printers.

Mr Peter van Cuylenberg, head of operations, is to leave the company. Xerox said this was because the re-organisation eliminated the level of management between the three new divisional heads and the chief executive. Mr Paul Allaire, Mr van Cuylenberg, who joined in 1983, will remain as a consultant. Recent changes to Xerox's operations include its withdrawal from the insurance business and the increase in its Rank Xerox stake from 51 per cent to 71 per cent.

Tony Jackson, New York

Pembina in hostile bid for Mark

The frenetic pace of mergers and takeovers in Canada's oil and gas industry has continued with Pembina Resources of Calgary leading a C\$500m (US\$363m) hostile offer for Mark Resources.

The Pembina bid comes on the heels of a slate of proposed deals, with a total value of more than C\$1bn so far this month. Low North American oil and gas prices have made acquisitions more attractive than developing new wells.

Pembina Acquisition Corp., a consortium led by Pembina Resources, has offered C\$7 for each of Mark's 55m shares. Pembina would also take over about C\$135m in debt. The bid price represents an 18 per cent premium over Mark's market price in the past month. The consortium includes the Ontario teachers' pension fund.

Pembina is controlled by Alberta's Mannix family, which has widespread mining and energy interests in western Canada but keeps a low profile. Mark, which is widely-owned, rejected the Pembina offer as inadequate.

Bernard Simon, Toronto

CP sells out of United Dominion

Canadian Pacific has sold its last block of shares in United Dominion Industries, a US-based engineering products group, as it completes its programme of disposals. CP is concentrating on transportation, energy, hotels and property. Proceeds of the sale of 10m UDI shares will go to retiring a 1992 CP debenture issue.

Robert Gibbons, Montreal

Imasco disposes of fast food unit

Imasco, the financial services, tobacco and retailing group 40 per cent held by BAT Industries of the UK, is selling its loss-making Roy Rogers fast food unit in the US, closing one food processing plant and laying off 279 staff. A C\$325m (US\$236m) special charge will be taken in the fourth quarter, mostly to cover a write-down of Roy Rogers assets.

Imasco earned C\$39m in the first nine months this year, up 12 per cent from a year earlier. Imasco will concentrate on improving profitability at its Hardee's fast food chain with almost 3,500 outlets.

Robert Gibbons

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Day's change	Yield	Week app	Month app
Australia	10.000	02/06	110.1000	-0.10	8.48	9.22	9.02
Austria	6.500	11/15	100.0000	-0.00	6.50	6.53	6.49
Belgium	6.500	03/05	98.2100	-0.29	6.75	9.70	9.82
Canada	8.750	10/05	109.3400	-0.38	7.40	7.36	7.02
Denmark	9.000	03/05	104.2000	-0.60	7.39	7.32	7.65
France	BTAN	7.750	10/05	-0.00	6.10	5.97	6.33
Germany	CAT	10/05	107.6700	-0.00	7.75	7.72	7.89
Germany Bund	6.500	10/05	102.8900	-0.210	6.12	6.11	9.37
Ireland	6.250	10/04	91.7500	-0.550	7.54	7.46	7.89
Italy	10.500	05/05	97.3300	-0.380	10.95	10.88	11.33
Japan	6.400	03/05	119.8720	-0.370	1.42	1.29	1.45
No 174	4.000	03/05	104.4000	-0.22	5.20	5.14	5.27
Netherlands	6.750	11/05	104.2200	-0.290	6.16	6.13	6.27
Portugal	11.675	02/05	110.7000	-0.490	10.02	10.17	11.01
Spain	10.150	01/04	100.2200	-0.180	9.94	10.06	10.15
Sweden	6.000	02/05	83.2240	-0.76	8.74	8.71	9.17
UK Gilt	8.000	12/05	104.2940	-0.29	6.88	6.85	7.23
US Treasury	9.000	11/05	104.2940	-0.29	6.88	6.85	7.23
9.000	10/05	104.2940	-0.29	6.88	6.85	7.23	
9.000	10/05	104.2940	-0.29	6.88	6.85	7.23	
US Treasury *	9.750	04/05	102.7000	-0.740	7.05	7.07	7.48
ECU (French Govt)	7.500	04/05	102.7000	-0.740	7.05	7.07	7.48
London clearing, New York mid-day yield							
F Gross (including withholding tax at 12.5 per cent payable by nonresident)							
Phone (UK), UK in £/dollar, others in dollars							

Source: MMS International

US INTEREST RATES

Treasury Bills and Bond Yields

	Open	Sett price	Change	High	Low	Est. vol.	Open int.				
Mar 94.05	94.23	-0.12	-0.12	94.26	93.70	58,284	40,468				
UK											
■ NOTIONAL UK GILT FUTURES (LIFFE) £10,000 32nds of 100%											
Open	Sell price	Change	High	Low	Est. vol.	Open int.					
Dec 11-21	110-06	-0.18	110-24	109-28	6784	22327					
Mar 110-04	109-25	-0.19	110-12	109-05	5217	127628					
■ LONG GILT FUTURES OPTIONS (LIFFE) £20,000 64ths of 100%											
Strike	CALLS		PUTS								
Price	Jan Feb Mar Jun Jan Feb Mar Jun										
108	1-32 1-58 2-21 2-03 0-46 1-05 2-07										
110	0-10 1-21 1-53 1-54 0-10 1-35 2-39										
111	0-01 0-34 0-57 1-27 1-15 1-48 2-07										
Ex. val. Int.	Calls 2419 Puts 2421. Previous day's open int.: Calls 2717 Puts 20223										
Spain											
■ NOTIONAL SPANISH BOND FUTURES (MEFF)											
Open	Sell price	Change	High	Low	Est. vol.	Open int.					
Mar 89.95	94.23	-0.12	94.26	93.70	58,284	40,468					
US											
■ NOTIONAL FRENCH BOND FUTURES (MATIF) FRF50,000											
Open	Sell price	Change	High	Low	Est. vol.	Open int.					
Mar 89.98	89.58	-0.64	89.98	88.30	1,498	6,022					
■ LONG TERM FRENCH BOND OPTIONS (MATIF)											
Strike	CALLS		PUTS								
Price	Jan Feb Mar Jun Jan Feb Mar Jun										
108	0-33 1-32 1-58 2-21 2-03 0-46 1-05 2-07										
110	0-10 1-21 1-53 1-54 0-10 1-35 2-39										
111	0-01 0-34 0-57 1-27 1-15 1-48 2-07										
Ex. val. Int.	Calls 2419 Puts 2421. Previous day's open int.: Calls 2717 Puts 20223										
France											
■ NOTIONAL FRENCH BOND FUTURES (MATIF) FRF50,000											
Open	Sell price	Change	High	Low	Est. vol.	Open int.					
Mar 119.74	119.54	-0.56	119.82	119.16	153,009	119,732					
120.16	119.88	-0.55	120.20	119.75	569	3,981					
119.30	119.10	-0.56	119.30	119.30	2	615					
■ LONG TERM FRENCH BOND OPTIONS (MATIF)											
Strike	CALLS		PUTS								
Price	Jan Feb Mar Jun Jan Feb Mar Jun										
110	2.19	-	0.07	0.67	0.68						
112	0.72	-	0.22	0.95	0.96						
120	0.05	-	0.03	0.74	1.75						
121	0.05	0.53	1.18	2.01							
122	0.01	0.27	-	-							
Ex. val. Int.	Calls 1724 Puts 21440. Previous day's open int.: Calls 141,879 Puts 149,247										
Germany											
■ NOTIONAL GERMAN BUND FUTURES (LIFFE) DM250,000 100ths of 100%											
Open	Sell price	Change	High	Low	Est. vol.	Open int.					
Mar 98.48	98.55	-0.24	98.75	98.14	145,355	21,126					
98.84	97.88	-0.27	97.98	97.60	275	1126					
■ UK GILTS PRICES											
Notes	Yield	Red	Price £ + or -	52 week - High	52 week - Low	Notes	Yield	Red	Price £ + or -	52 week - High	52 week - Low
1994 DM up to Five Years	9.14	100.00	-0.00	100.00	100.00	1994 DM up to Five Years	9.14	100.00	-0.00	100.00	100.00
1994 DM 1995-1996	7.12	6.30	-0.05	6.30	6.30	1994 DM 1995-1996	7.12	6.30	-0.05	6.30	6.30
1994 DM 1997-1998	6.42	5.80	-0.05	5.80	5.80	1994 DM 1997-1998	6.42	5.80	-0.05	5.80	5.80
1994 DM 1999-2000	10.50	9.58	-0.58	9.58	9.58	1994 DM 1999-2000	10.50	9.58	-0.58	9.58	9.58</

CURRENCIES AND MONEY

MARKETS REPORT

Markets wait for US budget and FOMC news

By Graham Bowley

DMark and the dollar

A recovery in US stock and bond markets pulled the dollar higher yesterday in quiet trading as dealers waited to see whether the US Federal Reserve would lower short-term interest rates.

Traders also waited for further progress on the US budget. Dealers said hopes that the Republican Congress and the White House were closer to an agreement helped underpin the dollar's gentle rise through the European session.

President Bill Clinton was due to meet congressional Republican leaders Bob Dole and Newt Gingrich last night. There was another round of interest rate cuts across some European countries, with Finland, Austria and Portugal easing rates.

Sterling, which sold off on Monday on the back of the drop in the dollar and declines in bonds and equities, recovered to end higher against the

DMark and the dollar.

There was little movement in other European cross-rates. The French franc remained stable, closing at FF13,442 against the D-Mark, from FF13,446.

Against the D-Mark, the dollar closed at DM1,450.5 from DM1,451.

Sterling finished at DM2,215, from DM2,202. Against the dollar it closed at \$1.5833, from \$1.5836.

The lira finished at L1,112 against the D-Mark, from L1,115. The Swiss franc, which closed against the dollar at SF11.150 on Monday, finished at SF11.152.

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There was another round of interest rate cuts across some European countries, with Finland, Austria and Portugal easing rates.

Sterling, which sold off on Monday on the back of the drop in the dollar and declines in bonds and equities, recovered to end higher against the

UK and other European countries which relaxed monetary policy last week. They said they anticipated no change in the discount or the Federal funds rates after the meeting of the Federal Open Market Committee.

Most analysts were however optimistic about the prospects for the US currency. Mr Gerald Lyons, economist at DKB International, said the dollar was likely to benefit from international portfolio flows in coming months.

He said these flows of overseas money, particularly from Japan, into US stock and bond markets had been the key recent influence underpinning the dollar, even though these markets were recovering from their exits in US interest rates.

Speculation about how the Fed might act also had an impact on the Mexican and Canadian markets.

The Mexican peso registered some early gains on expectation of a cut in US rates. The

US Treasury 2-year bonds

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Wkdg (176)

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4576 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

	Net Asset Value	Buying Price	Selling Price	Net Asset Value	Buying Price	Selling Price
Fidelity Currency Funds Ltd						
Pension Fund, Bermuda						
Funds Open 0000 41101						
Funds Open 0000 41102						
Funds Open 0000 41103						
Funds Open 0000 41104						
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OFFSHORE INSURANCES

LONDON STOCK EXCHANGE

MARKET REPORT

Equities down again but above session's lows

By Steve Thompson,
UK Stock Market Editor

Predictions of another turbulent and weak session on Wall Street when it opened for business yesterday proved misplaced and helped a nervous London equity market close well above its worst levels.

But most areas of the UK market still sustained hefty losses for the third consecutive trading session on the back of a weak gilts market and amid continued uncertainty over US interest rates and the US budget deficit. News of the 1% percentage point cut in the Federal Funds rate came well after London closed.

The FTSE 100 settled a net 19.2

lower at 3,576.9, extending the loss over the past three sessions to 94.7, or 2.5 per cent, while the FTSE Mid 250, which managed to resist most of the downward pressures on Monday, declined 16.6 to 3,837.4.

Dealers, still licking their wounds from Monday's sell-off, which caught many marketmakers completely on the wrong foot, remained extremely wary of Wall Street, adopting the view that the wrangle over the budget deficit had to be sorted out before markets fully regained their confidence.

There were numerous individual features, both positive and negative, helping to drive market turnover, which reached 926.8m shares by

5pm. Activity in the FTSE 100 constituents, accounted for more than half of the total.

The biggest individual turnover stocks in the market were the utilities National Power and National Grid. The former bought in 57m or 24 per cent of its own shares via Cazenove, the broker, while Southern Corporation, of the US, sold a block of 25m Grid shares acquired with its purchase of South Western Electricity.

Significant turnover developed in British Gas, which also topped the FTSE 100 performance table, partly on hopes that the company may be able to renegotiate its long-term gas contracts. The real driving force

behind the shares' performance, however, was the revival of the takeover bid stories that first emerged a couple of weeks ago. "Gas is all the ingredients of a classic bid candidate, namely a bombed-out share price and a management under intense pressure," said one sector analyst.

National Westminster finally delivered the sale of its US subsidiary Bancorp, boosting NatWest shares, but the two Scottish firms suffered from the rapid disappearance of the "fast money" that drove the stocks up sharply last week.

On the downside, profits warnings caused drops in Courtaulds, Coats Viyella and W. Canning.

Opening just over 25 points down, the FTSE 100 attempted to rally in mid-morning only to fall back again and hit the day's low point 3,558.5, ahead of the Wall Street start.

With the Dow Jones Industrial Average quickly recovering from an initial 10-point fall to post a 19-point rise shortly after the opening, the Footsie stabilised and regained half of its loss.

Mr Ian Harnett, strategist at SGST Securities, described Wall Street's 10-point drop on Monday as a "short term correction" and pointed to the US market's 30 per cent advance this year. "The fundamentals in the US and UK still look positive," said Mr Harnett.

Strong rally in Gas

British Gas, labelled "a dog with fleas since the summer" by one trader, may not have become a Crufts champion but was looking slightly more gloss yesterday.

The shares had hit a 2% year low and underperformed the FTSE 100 All-Share index by some 45 per cent over the past year. Yesterday they recovered 10%, or 4.6 per cent, to 339.5p, with 18m traded.

There were several reasons given for the turnaround. Initially, analysts pointed to a belated response to the appointment of a new negotiator. The company has taken on Mr Kenneth Gardner from Charterhouse Bank to renegotiate the Take or Pay or Gas purchase contracts.

Also, the onset of cold weather after the warmest autumn since records began has reminded investors that there is a market to be tapped. And US gas prices are currently very high.

Finally, there was a return of wild thoughts that Shell or BP might make an offer for the former state monopoly in the hope that a mix of disarray among management and deflation of the share price would provide a chance to extract value from the company.

NatWest advances

The long-awaited sale by National Westminster Bank of

its US arm was greeted with relief by the market.

NatWest shares jumped 19% to 649p on heavier than average turnover of 7m even though the final figure of \$3.56bn was lower than first hoped for. The sale to Fleet Financial also included a paper element and some investors had been hoping for a pure cash transaction.

However, NatWest gave the strongest signal so far that it would buy back some of its shares and added that it would not be buying a US investment bank as some analysts had feared.

As to what it does with the cash, analysts seemed to think it might be interested in purchasing Clerical Medical, the mutual life assurance, with a number of the Footsie leaders.

Arbitrage action

Active basket trading - dealing in a representative cross-section of blue chip stocks - hit a number of the Footsie leaders.

Arbitrage dealers who concentrate on the difference between the futures contract and the underlying market

acquired after buying South Western Electricity. The bought deal was taken on by Salomon Brothers late on Monday. The US broker had the depressing experience of watching Wall Street fall more than 100 points at one stage during the 24 days of 37p.

In the event it managed to make a penny turn on each share, taking them on 189p and selling them to UK and European institutions for around 189p. National Grid eased a penny to 189p.

And BT held virtually steady with a fall of only a penny to 341p as it received US support from Prudential Securities.

A clutch of profits warnings hit small and middle ranking stocks. Courtairns Textiles said it expected pre-exceptional

profits in the year to the end of last November to be down against the previous year. It blamed reduced sales, margin erosion and a further weakening of trading conditions in some markets. The shares tumbled 24p to 37p.

Courtaulds fared better. Later in the day it said it expected its 1995 profits to be down from the 1994 level and towards the lower end of market forecasts. But the shares shed only a penny to 169p.

Chemicals group W. Canning fell 18 to 212p as it warned of profits growth. It said the last quarter of 1995 saw pressure on margins, while the French subsidiaries were affected by the unrest in the public sector.

Specialty chemicals group Laporte fell 24 to 619p after agency broker James Capel cut the stock to a sell from a hold. A profits warning from Dutch entertainment and music group Polygram unsettled Thorn EMI, 23 lighter at 163p.

Retailer Marks & Spencer fell 8 to 431p with Kleinwort Benson said to have downgraded profit expectations. A two-way pull in Burton Group brought volume of 9.3m by the close as the shares eased 1% to 132p. ABN Amro Hoare Govett yesterday reiterated its positive stance on the stock, pointing out that the shares remain "undervalued".

Food retailers Watson & Philip was among a handful of stocks in the sector that traded in positive territory for most of the session.

The shares gained 5 to 53p after SBC Warburg, the company's broker, highlighted the prospects for the group's food services division. Warburg also upgraded profits expectations for the year to October 1996 by 2 per cent to £21.5m.

BAA firmed 3 to 478p, with the stock said to be boosted by a Credit Lyonnais Laing recommendation. The same house was also said to have

an alternative investment market. For a full explanation of all other symbols please refer to The London Stock Exchange's Guide to the Market.

Financial Times Equity Indices

Dec 19 1988 Dec 18 1989 Dec 15 1990 Dec 14 1991 Dec 13 1992 Dec 12 1993 Dec 11 1994 Dec 10 1995

Ordinary Share 2595.3 2603.1 2633.3 2656.4 2649.0 2649.9 2678.1 2723.3

Div. yield 1.1% 1.1% 1.1% 1.1% 1.1% 1.1% 1.1% 1.1%

P/E ratio 15.47 15.57 15.75 15.99 15.88 15.81 15.68 15.17

Price/earnings 15.28 15.37 15.58 15.71 15.68 15.62 15.58 15.17

T/F 1995 Ordinary Share index since compilation: high 271.62 202.94; low 48.4 25.40

FT Ordinary Share index base date 1/7/93

Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High 17.00 Low 16.00

2605.1 2596.6 2597.0 2599.5 2594.7 2591.5 2593.8 2590.6 2591.5 2605.1 2595.5

Dec 19 1988 Dec 18 1989 Dec 15 1990 Dec 14 1991 Dec 13 1992 Dec 12 1993 Dec 11 1994 Dec 10 1995

SEAO bargains 27.558 27.079 27.692 27.257 27.454 27.053 26.773 26.073

Equity turnover (Emtr) 1461.5 1469.8 1470.5 1464.3 1488.5 1490.8 1495.6

Equity bargains - 31.579 31.884 32.689 32.258 32.258 32.258 31.884

Shares traded (m) 57.12 61.74 63.82 63.72 59.79 59.79 59.79 59.79

(Excluding intra-market business and overseas turnover)

Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High 17.00 Low 16.00

2605.1 2596.6 2597.0 2599.5 2594.7 2591.5 2593.8 2590.6 2591.5 2605.1 2595.5

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2605.1 2596.6 2597.0 2599.5 2594.7 2591.5 2593.8 2590.6 2591.5 2605.1 2595.5

WORLD STOCK MARKETS

EUROPE										SWEDEN (Dec 19 / Krone)										HONG KONG (Dec 19 / HK\$)														
AUSTRALIA (Dec 19 / \$A)					NETHERLANDS (Dec 19 / Guilder)					SWITZERLAND (Dec 19 / Frs.)					INDONESIA (Dec 19 / Rupiah)					MALAYSIA (Dec 19 / Myr)					NEW ZEALAND (Dec 19 / NZ\$)					AFRICA				
Austria	1,493	-1.10	2,026	2,026	Österreichische	2,075	-12,011	19,16	2,0	Schweiz	95.98	-73.114	50.62	92.25	18	Swedbank	1,730	-1,730	1,730	1,730	Swedbank	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Belgium	1,493	-1.10	2,026	2,026	Belgian	2,075	-12,011	19,16	2,0	Spain	94.29	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Bulgaria	1,493	-1.10	2,026	2,026	Bulgarian	2,075	-12,011	19,16	2,0	Portugal	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Croatia	1,493	-1.10	2,026	2,026	Croatian	2,075	-12,011	19,16	2,0	Italy	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Czech Rep.	1,493	-1.10	2,026	2,026	Czechoslovak	2,075	-12,011	19,16	2,0	Denmark	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Denmark	1,493	-1.10	2,026	2,026	Danish	2,075	-12,011	19,16	2,0	Finland	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Egypt	1,493	-1.10	2,026	2,026	Egyptian	2,075	-12,011	19,16	2,0	France	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Finland	1,493	-1.10	2,026	2,026	Finnish	2,075	-12,011	19,16	2,0	Germany	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
France	1,493	-1.10	2,026	2,026	French	2,075	-12,011	19,16	2,0	Greece	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Germany	1,493	-1.10	2,026	2,026	German	2,075	-12,011	19,16	2,0	Iceland	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Hungary	1,493	-1.10	2,026	2,026	Hungarian	2,075	-12,011	19,16	2,0	Ireland	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Iceland	1,493	-1.10	2,026	2,026	Icelandic	2,075	-12,011	19,16	2,0	Ireland	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Ireland	1,493	-1.10	2,026	2,026	Irish	2,075	-12,011	19,16	2,0	Iceland	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Ireland	1,493	-1.10	2,026	2,026	Iceland	2,075	-12,011	19,16	2,0	Iceland	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Ireland	1,493	-1.10	2,026	2,026	Iceland	2,075	-12,011	19,16	2,0	Iceland	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Ireland	1,493	-1.10	2,026	2,026	Iceland	2,075	-12,011	19,16	2,0	Iceland	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Ireland	1,493	-1.10	2,026	2,026	Iceland	2,075	-12,011	19,16	2,0	Iceland	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Ireland	1,493	-1.10	2,026	2,026	Iceland	2,075	-12,011	19,16	2,0	Iceland	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Ireland	1,493	-1.10	2,026	2,026	Iceland	2,075	-12,011	19,16	2,0	Iceland	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Ireland	1,493	-1.10	2,026	2,026	Iceland	2,075	-12,011	19,16	2,0	Iceland	200.00	-1,165	1,165	1,165	18	Skanska	1,730	-1,730	1,730	1,730	Skanska	1,730	-1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	1,730	
Ireland	1,493	-1.10	2,026	2,026	I																													

AMERICA

US equities volatile in early trading

Wall Street

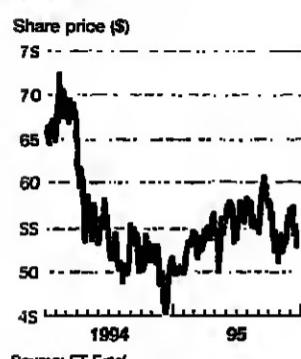
Trading was volatile on Wall Street early yesterday in the wake of Monday's sharp sell-off as investors returned to technology shares and waited for news from Washington about the course of monetary policy and the US budget, writes Lisa Brunner in New York.

The Dow Jones Industrial Average and the Standard & Poor's 500 moved nervously through positive and negative territory.

By 1 pm the Dow was off 12.28 at 5,062.93 and the S&P had lost 0.94 at 605.87, while the American Stock Exchange composite added 0.49 at 527.93. Volume on the NYSE was heavy at 282m shares in spite of the late opening.

Uncertainty was the rule yes-

Whirlpool



Source: FT Est

terday, with the FOMC meeting to consider monetary policy and President Bill Clinton set to meet with Congressional leaders at 3pm to work on a deficit-cutting budget plan.

Until Monday there remained hope on Wall Street that the Fed might cut interest rates at today's meeting, but the fact that the government still had not agreed to a budget package on Monday dashed the hopes of many investors.

Meanwhile, the technology-rich Nasdaq composite staged a modest recovery after surrendering nearly 54 points in the

previous three sessions.

At 1 pm the index was 7.50 stronger at 1,010.06 and the Nasdaq Stock Exchange technology index was 1.8 per cent better.

Hewlett-Packard was among the strongest technology issues. Shares in the computer maker added 4.1% or 5 per cent at \$81.1 on the heels of a positive article in Forbes magazine and a ratings upgrade from Salomon Brothers.

Other computer firms were also firmer. IBM gained \$1 at \$30. Dell Computers was up 3% ahead at \$33 and Gateway 2000 appreciated 1.1% to \$23.

Whirlpool weakened 2% or 4 per cent to \$52.42 after warning that slower sales in western Europe would hurt fourth-quarter earnings. The company had already warned that its full-year profits would be "off considerably from record 1994 levels".

Nike managed to move ahead 1.1% to \$63.42 after reporting second-quarter earnings late on Monday.

Profits at the shoe and clothing company rose to 80 cents a share compared with 58 cents a share in the same period last year.

Boeing moved forward 3.1% to \$74.42 after announcing that it would raise production rates for its commercial aircraft starting in the fourth quarter of next year. Investors viewed the announcement as a sign of the long-awaited improvement in the commercial aircraft market.

Toronto put in a positive performance in midday trade, although many investors were sidelined, awaiting news from the FOMC meeting in the US.

The TSE 300 composite index was 10.88 higher by noon at 4,624.20 in volume of 30.2m shares.

Hummingbird Communications recouped C\$4.1% of the C\$6 lost on Monday to stand at C\$65.4 and Softkey Software picked up C\$3% to C\$35.

Mexico opens firmly

Mexico City started higher in heavy trade on the back of a slight rebound in the US equity markets and expectations for a firm peso.

The IPC index was up 37.45 at 2,694.10. Turnover was heavy at 7.6m shares.

There were 23 gainers and just five decliners in early action. Dealers said the market faced resistance at the 2,700-point level.

Telmex L shares improved by 1.5 per cent following heavy losses in both the local market and New York on Monday.

Some financial groups were suffering light profit-taking after recent gains.

SAO PAULO was slightly weaker at the opening as many investors kept a wary eye on events in the US. The Bovespa index had lost 40.62 at 40,520 by midsession. BUENOS AIRES was also in a holding pattern by midday. The Merval index gained a scant 3.51 at 490.32. Traders said the sale later in the session of the government's stake in utility Energen was also likely to feed the market's momentum.

S African industrials weaker

Johannesburg's industrial shares fell broadly on the back of Wall Street's sharp setback on Monday and uncertainty over a decline in US interest rates.

The industrial index tumbled 50.0 to 7,902.9, dragging the all-share index down 43.0 to 6,197.0.

Most blue chips experienced modest declines. Murray & Roberts, the construction and engineering group, receded 75 cents to R26. Malibak, the con-

sumer goods concern, relinquished 50 cents at R25.25, and Sappi, the pulp and paper producer, was off 75 cents at a 1955 low of R50.25.

The gold shares index was fairly steady, dipping only 3.7 to 1,334.4 after a marginally firmer price for bullion.

Among moving issues, Freegold, South Africa's largest producer, shed 50 cents to R30. Western Areas slipped 75 cents to R61 and Harties gained 30 cents or 3.3 per cent at R9.50.

EUROPE

Polygram slides 9% on flat earnings growth

Polygram plummeted 9 per cent in AMSTERDAM as the music to films group warned that 1995 profits were likely to be unchanged. The shares shed Fl 8.30 to Fl 81.50 after the analysts began to revise down earnings projections on the gloomy news. Some brokers said they were cutting 1996 eps forecasts to around Fl 4.60 to Fl 5.45.

The company said yesterday that it had suffered during the second half because of a weaker than expected performance from its pop music division, as well as the absence of a major box-office hit movie. The strong guilder also contributed.

Philips, the parent group, felt the shock waves and its shares slid Fl 2.00 to Fl 55.50.

PARIS was battered by a number of corporate stories, including Valeo, the manufacturer of car parts, which fell heavily on expectations that new models were about to revise down future earnings expectations. The shares lost FF7.20 or 3.4 per cent to FF20.50 as the company said it was maintaining sales and profits projections which had been made earlier in the year. Valeo, expected to release 1995 sales data on January 4, reiterated that sales this year would exceed FF25bn, up nearly 10 per cent from 1994 levels.

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ZURICH continued its slide in thin trading, with further profit-taking, the weak dollar and losses on European bourses all contributing to a 33.9 loss in the SMI index at 3,217.7. BBC fell SF17 to

SF13.03 but Schindler, which was taking a majority stake in its Chinese joint venture, rose by SF1.70 to SF17.20.

Banks were weak with UBS dropping SF17 to SF12.83 and

Swisscom falling SF11 to SF10.70.

PRINCIPIA was hit by a 1.1% fall in turnover as the market continued to watch the progress of the 1996 budget through parliament and the Comit index eased 3.82 to 578.66, while the real-time Mibit index finished 8 higher at 9,240.

Ferruzzi returned to trade after nearly two days of suspension, jumping 7.4 per cent early in the session on hopes that the Mediofaro buy offer would go ahead. The shares subsequently settled back to finish Lira 108 higher at Lira 1,088.

Other blue chips were mixed.

Fiat gave up Lira 113 to Lira 5,062 and Tim rose Lira 8 to Lira 510. Eni, the energy giant, jumped Lira 10 to Lira 446, continuing to climb above the offer price of Lira 350 after an initial dip following the public offering.

HELSINKI saw renewed selling in Nokia A which took the

stock to a 14 month, intra-session low and left the Hex index at its lowest level since early April.

Nokia recovered slightly in

late trade, on news of a \$200 million GSM network order, but still finished FM17 down at 14.14, having recovered from an earlier FM13.7. Nokia's

share price has now risen 1.1% to 14.25.

Stocks in the shipping sector were mixed, with Hellenic Lines falling 1.1% to 1,000.00.

Stocks in the engineering sector were mixed, with Ericsson falling 1.1% to 1,000.00.

Stocks in the pharmaceuticals sector were mixed, with Ferring falling 1.1% to 1,000.00.

Stocks in the food processing sector were mixed, with Agrofina falling 1.1% to 1,000.00.

Stocks in the telecommunications sector were mixed, with Nokia A falling 1.1% to 1,000.00.

Stocks in the chemicals sector were mixed, with Kemira falling 1.1% to 1,000.00.

Stocks in the automotive sector were mixed, with Kone falling 1.1% to 1,000.00.

Stocks in the construction sector were mixed, with YIT falling 1.1% to 1,000.00.

Stocks in the retail sector were mixed, with K-Market falling 1.1% to 1,000.00.

Stocks in the financial sector were mixed, with Kansallisbankka falling 1.1% to 1,000.00.

Stocks in the insurance sector were mixed, with Suomen Pankki falling 1.1% to 1,000.00.

Stocks in the utility sector were mixed, with Fortum falling 1.1% to 1,000.00.

Stocks in the mining sector were mixed, with Outokumpu falling 1.1% to 1,000.00.

Stocks in the oil sector were mixed, with Esso Finland falling 1.1% to 1,000.00.

Stocks in the paper sector were mixed, with Tampella falling 1.1% to 1,000.00.

Stocks in the food processing sector were mixed, with Ferring falling 1.1% to 1,000.00.

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Stocks in the pharmaceutical

SLOVAKIA

Infighting obscures economic progress

Slovakia is enjoying the second fastest economic growth in eastern Europe. But the feuding of its politicians is winning bigger headlines, write Vincent Boland and Kevin Done

Slovakia is in a strange mood as it approaches the third anniversary of its independence.

On the one hand its economy is set to grow by 7 per cent this year, the second-fastest east European economy after Albania. Year-on-year inflation was 7.8 per cent in November, down from 11.8 per cent in 1994. Current account convertibility was achieved on October 1. The currency is strong, backed by foreign exchange reserves of over \$2bn.

On the other hand, the country is going through a damaging period of political tension. A power struggle between president Michal Kovac and prime minister Vladimir Meciar grows more bitter by the day with no sign of a resolution. Government officials complain that international attention focuses on the country's political battles rather than its creditable economic performance.

This is partly due, however, to the theoretical nature of Slovak politics, whose practitioners think nothing of going on television and attacking opponents in lurid terms. It also reflects the government's failure to sell its economic achievements credibly.

Mr Meciar's government is a coalition of populists and nationalists that took office a year ago. The prime minister's Movement for a Democratic Slovakia (HZDS), which dominates the coalition, draws support from industrialists and factory workers, bankers and farmers, and provides the populist heart of the administration.

The HZDS is joined on the left by the Alliance of Slovak Workers, economic hardliners who do not like privatisation but whose representatives still control the privatisation ministry and the state holding company.

On the right is the Slovak National Party (SNS), which espouses hardline nationalism and regards Slovakia's 567,000-strong ethnic Hungarian minority in a way that borders on racism.

After some months of uncertainty, the government's economic policies are clear.

Privatisation has been switched to a policy that favours domestic - and often HZDS - interests, and is progressing rapidly. A prudent fiscal policy common to the three governments that have ruled since independence on January 1, 1993 has been encouraged by the National Bank of Slovakia and the International Monetary Fund.

It has ensured that the budget deficit has fallen from 12.5 per cent of gross domestic product in 1992 to 1.4 per cent last year. This year's deficit should be similar, with social spending under tight rein and subsidies phased out.

Economic reforms are already bearing fruit, with 65 per cent of GDP now generated by the private sector, according to official estimates.

More divisive are Mr Meciar's political agenda and foreign policy. He earned kudos in March when he agreed a bilateral treaty with Hungary that fixes their common border and grants substantial rights to ethnic Hungarians, who make up 10.8 per cent of the population. But he has failed to get the SNS to back it, and its ratification is not likely before next year.

Last month a law making Slovak the official language and potentially restricting the right to use others was approved by parliament. Mr Meciar has promised to introduce legislation early next year to strengthen minority language rights, which are currently enshrined in the consti-

tution, to stem Hungarian anger. Some clauses of the new law may be tested in the Constitutional Court, which is beginning to assert its independence from the government, providing a counterweight to political power.

In the interregnum between administrations late last year the new government grabbed control of state radio and television. It has also intimidated newspapers, many of which are openly hostile to Mr Meciar but wield little influence. Institutions including the state holding company, the anti-monopoly office, the secret service and the army are also now under government control.

There is one institution, however, that Mr Meciar has been unable to take - the presidency. Successive attempts to force Mr Kovac from office have exposed the limits of the prime minister's power and made the president into a veritable hero of democracy.

The constitution sets out clearly the roles of both president and prime minister. The former is largely symbolic. Mr Meciar would like to control it nonetheless, either by taking the office himself or by putting in somebody he could manage.

On August 31, the president's son, Michal Kovac Jr, was kidnapped outside his Bratislava home and dumped in Austria by unknown assailants. German police want to interview him in connection with an alleged business fraud in which both he and his father strongly deny he is involved. The secret service, headed by Ivan Laza, one of president Kovac's fiercest critics, is widely suspected of being behind the incident, which is seen as the latest attempt to discredit the president.

Developments such as these

have damaged Slovakia's

image. The European Union, which Mr Meciar says he wants to join, expressed serious concern in October at political developments, for the second time in less than a year. The US did likewise, and the European Parliament issued a harsh rebuke. German Chancellor Helmut Kohl has made clear this month his belief that Slovakia does not belong to the front runners from central Europe - namely the Czech Republic, Poland and Hungary - for early membership of the EU.

Mr Meciar reacts defensively to these remarks. He blames foreign governments for talking only to the opposition, among which he numbers Mr Kovac. Yet diplomats and opposition figures complain that the government maintains

only a half-hearted dialogue with western Europe. Mr Meciar's conflicting signals on aspiring to the European mainstream while failing to develop the means to achieve it have cost him friends abroad.

He is known to be angry at not being invited to make official visits abroad. He has not been to Bonn, Paris or London on a prime ministerial visit. The EU says Mr Meciar must first prove himself a democrat.

"Invitations will come at the end of the democratic process," says a western diplomat in Bratislava.

Slovaks see double standard here. They argue that the democratic process in, say, the Czech Republic or Hungary is not complete, yet the prime ministers of those countries are feted abroad. But, counters the diplomat, "there are special

circumstances in Slovakia".

Chief among these is the government's unwillingness to tolerate dissent. Parliamentary opposition is weak and effectively powerless. The government accuses it of being unpatriotic. Control of TV means

only official views are aired. Many sensitive jobs are politicised, with loyalty to the government prized over an ability to do the task.

Comparisons with the icy pragmatism of the Czech Republic, though inevitable, may be unfair. When the two countries split, Slovakia having just emerged from communism, ended centuries of domination but inherited severe economic problems.

It is small, with a population of 5.3m, essentially rural - although it also inherited much of the former Czechoslovakia's industry, which now faces a daunting task to restructure - and it can be surrounded and suspicious. It has a chip on its shoulder about a larger neighbour and an alienated minority that does not feel at home. It is also resentful of the scepticism that greeted its creation.

The resentment is understandable but may now be counterproductive. Economic achievements aside, Slovaks have created a state out of very little. There are free elections, a fundamentally strong constitution, an independent central bank and an independent judiciary. "We underestimated the Slovaks," notes Jozef Cakota of the European Bank for Reconstruction and Development in Bratislava.

Political tensions are not reflected widely among the

population. Much of it wants an end to the political battle. Slovaks and Hungarians live other concerns. Unemployment is 12.5 per cent though it has been higher. Economic gains are not widely spread. Life is still tough.

"Slovaks are easy to govern," says Eduard Kukur, foreign minister in the last government. "They are happy with the little they have and even if you cut it a little they will be a little less happy but still happy."

Independence eventually brings self-confidence and economic prosperity should bring political maturity. The danger is that it could fall too far behind in the race to join western structures. Staying in this race will be the ultimate test of Slovakia's independence.



Bratislava, Slovakia's capital, seen from its citadel: a delicate balancing act on the fault line between east and west. Picture: Paul Robinson



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Slovnaft public limited company is a downstream integrated refinery and petrochemical company, the sole producer and the dominant distributor of motor fuels in Slovakia. In May 1995, the purchase of 51% of shares of Benzinol - another major distributor of fuels in Slovakia - was confirmed. It has four regional terminals for fuel distribution and more than one hundred service stations. The ISO 9001 certificate was awarded to Slovnaft, a.s. in October 1995 from SQS Switzerland.

Essential information

Year	1992	1993	1994
Crude oil processing (million tons)	4,41	4,34	4,81
Turnover (billion Sk*)	25,15	28,00	33,14
Pre-tax profit (billion Sk)	1,88	1,61	3,14
Export (billion Sk)	3,36	10,88	14,26
No. of employees	7054	5920	5309

* Exchange rate Sk 31.58 to US\$ (7 January 1995)

Shareholders structure (11.1.1995)

Slovintegra, a.s.*	38,99 %
National Property Fund of the Slovak Republic	25,23 %
Foreign investors, EBRD	16,07 %
Domestic investors	15,04 %
Individual shareholders	3,39 %
Restitution Investment Fund	1,28 %

* Managers and Employees Joint Stock Company

The ten most profitable Vlašné companies, 1994 (size ranking by turnover in brackets)	
September 1995 Business Central Europe	
ČEZ (6)	Czech R/energy \$562,4m
Slovenský plynárenský priemysel (8)	Slovakia/gas \$414,2m
KHGM (7)	Poland/metallurgy \$282,3m
SPT Telecom (22)	Czech R/telecoms \$260,6m
Petrochemia Płock (3)	Poland/fuel energy \$259,0m
CPP Transgas (19)	Czech R/energy \$167,2m
CPN (1)	Czech R/energy \$147,6m
VSŽ (17)	Slovakia/metallurgy \$120,0m
Slovnaft (13)	Slovakia/fuel energy \$98,1m
Rafineria Czechowice-Dziedzice (93)	Poland/energy \$87,6m

2 SLOVAKIA

■ Politics and personalities: by Kevin Done

Prime Minister at war with his President

In the short space of five and a half years Mr Vladimír Mečiar, the Slovak prime minister, has already led three administrations. Twice he has been swept from office by party splits or parliamentary manoeuvres, only to return several months later victorious at the polls.

In the last election 15 months ago his Movement for a Democratic Slovakia captured 35 per cent of the votes, more than his three closest rivals together.

Mr Mečiar, an unashamed populist, has proved the strength of his support, but he remains a highly controversial figure with a reputation for riding roughshod over both allies and opponents.

With support drawn from the far right and the far left of Slovak politics in the shape of the Slovak National Party and the Slovak Workers Association, he has secured a firm

majority for his coalition government. In the 150-member parliament he faces a fragmented opposition with no other single party having gained more than 10 per cent of the votes at the last election.

Mr Mečiar's drive to consolidate his power has not gone unchecked, however. Several of his actions have been challenged by the Constitutional Court and he has drawn harsh criticism from foreign governments with two complaints from the European Union in less than 12 months, one from the US government, and a highly critical resolution from the European Parliament.

The most crucial power battle is being waged by Mr Mečiar against Slovak President Michal Kováč, who was elected for a five-year term by parliament in February 1993.

The animosity between President and Prime Minister is poisoning Slovak politics, and

neither man shows any sign of backing away from the conflict.

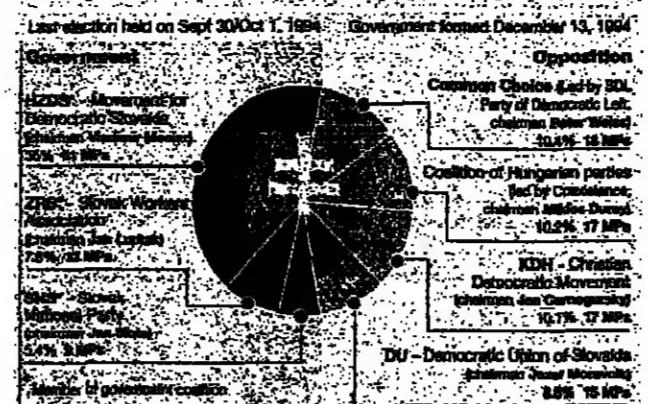
The pair were formerly allies in the Movement for a Democratic Slovakia party (HZDS) led by Mr Mečiar, which dominates the present coalition, but they are now locked in damaging confrontation.

Mr Mečiar, 53, once a leading official in the Czechoslovak communist youth movement, was expelled in 1968 and worked as a smelter in a heavy engineering works in the early 1970s. He later became a company lawyer before rising to prominence in the Public Against Violence movement in the wake of the Velvet Revolution of late 1989.

In January 1990 he became Slovak Minister of the Interior, and then Prime Minister following the first free elections of June 1990.

Mr Kováč, 65, spent his career in banking at the

The political power balance



Czechoslovak State Bank including spells lecturing in Cuba in 1965-66 and as deputy director of the Trade Bank in London from 1967-70. Excluded from the Communist Party in 1970, he was relegated to be a bank clerk in Bratislava, and in the 1980s was a part-time

researcher at the Finance and Credit Research Institute.

He was appointed to the office of the Minister of Finance in Slovakia after the revolution, and became an MP in the federal parliament in Prague in the 1990 elections. He was the last chairman of

the federal parliament in the second half of 1992.

It is these two men who are now playing the crucial roles in deciding the future course of democracy in Slovakia and the nature of its institutions.

They were instrumental together in helping the country's peaceful move to independence three years ago, but Mr Mečiar has since been clearly discomfited by Mr Kováč's avowed determination to mould the presidency into an institution independent of both the government of the day and Mr Mečiar's HZDS.

The president was instrumental in ousting Mr Mečiar's first post-independence government in March 1994 amid charges of corruption in the privatisation process.

Since becoming prime minister again last December, Mr Mečiar has tried to get rid of Mr Kováč, so that he can install himself at the helm of a

presidential government. He cannot do this without changing the constitution, however, for which he needs a three-fifths qualified majority of 90 out of parliament's 150 votes.

His government has 62 seats and appears unlikely to get the extra eight it needs to carry out the change. Mr Kováč has weathered a parliamentary vote of no confidence. Now Mr Mečiar is toying with the idea of holding a referendum to mould the presidency into an institution independent of both the government of the day and Mr Mečiar's HZDS.

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Since becoming prime minister again last December, Mr Mečiar has tried to get rid of Mr Kováč, so that he can install himself at the helm of a

company outside a police station in neighbouring Austria. The police were alerted by an anonymous phone call.

At least that is one version. Mr Mečiar insists that this is still only "an alleged kidnapping". President Kováč insists it was the work of the Slovak Intelligence Service.

In Austria, Mr Kováč Jnr was arrested under a warrant issued late last year at the behest of a prosecutor in Munich, who was investigating fraudulent business deals between German and Slovak companies.

Amid such turmoil doubts have emerged as to whether Mr Mečiar can create a modern democratic state ready to enter an enlarged European Union by the end of the decade, and western governments have voiced clear concerns at the risk of being charged with meddling in Slovakia's internal affairs.

President Kováč and Prime Minister Mečiar air their differences in interviews conducted by Kevin Done and Vincent Boland

Kovac: my fears

QUESTION: The respective powers of the President and the Prime Minister under the constitution appear quite clear. Why is this battle going on between the two of you?

ANSWER: In the course of several discussions with the Prime Minister it emerged that he does not like the President to be another power centre. I say the office of the President does not represent any other political centre. But I understand the function of the President to be an active one.

The real reason for the conflict is that the President is taking a critical approach to some of the actions of Mr Mečiar's government.

I would be very happy if we were of the same opinion on how a government should function under the constitution in a democratic state. But I think there is a different understanding of what is demanded.

The most obvious example is what happened during the parliamentary sessions of November 3-4 last year.

I believe that many things happened, which were in conflict with standard democratic principles and were also in conflict with the constitution. What were your main concerns?

Until then the principle that had been adopted in parliament was one of proportional representation. That meant that the opposition also had the possibility of providing one of the deputy speakers and also some chairmen and deputy chairmen of parliamentary committees.

But this basic principle was not followed that night. For

example, the OKO committee, the special body which controls the secret service - its members were only drawn from the government coalition, and this is still the case today.

Or take the state radio and television councils - they only have members proposed by the government coalition. They are also appointed new directors for television and radio. The result is that television is fully controlled by the government.

You were once a close ally of Mr Mečiar. What has happened to undermine the relationship that you had with him previously?

We had good personal relations, but it was never a relationship of friends. At the time I was convinced that we shared the same idea of what democracy is and the same idea about the role of ethics in politics. And I was convinced that Mr Mečiar would try to gather around him people who are very able, morally clean and highly professional.

The situation has developed differently, and the mutual trust has been undermined. Is the Prime Minister now undermining the office of the President? Yes, very much. In the budget for 1995 we were given much less than in 1994, and I was forced to release 35 people from my office (cutting my staff) from 95 to 60. At the same time we were not given the money to finish the reconstruction of the future seat of the President, the Grassalkovich Palace. The premises we are in now belong to the city of Bratislava, to the mayor, and we are just tenants here.

In the draft budget for next

year they are going to cut our money again, and if it is approved by parliament like this, we will be forced to release another 10 people.

Members of the government try not to meet the President. The coalition MPs behave in the same way.

In what ways do you feel that the Prime Minister is abusing the constitution?

He has proposed several laws, five or six, which were adopted by parliament, but when these laws were later presented to the constitutional court, in almost all cases the court found that they were unconstitutional.

It is also known that the Prime Minister has been criticising the constitutional court's decisions. In one of his statements he said the constitutional court was "a sick element".

And I am of the same opinion as the largest part of our society. There are really many direct and indirect indications that prove that the kidnapping of my son to Austria was organised by the Slovak security service.

As you know the investigation is still going on, and during this investigation there have been several very odd interferences. It showed that there was an attempt not to find the real criminals, those who did it.

I am worried in particular about one thing. Any citizen of the Slovak republic has rights in the case of such kidnapping by force to a foreign country.

Do you think you have evidence to give in front of the German prosecutor. If they find that this is impossible to organise in Austria, my son is ready to go and testify.

The government says officially that there is an international warrant issued for my son. If he should be charged or accused of some criminal activity at home, then it would immediately ask for the return of this kind of citizen, but because my son is suspected of some criminal activities in Germany the government does not see any reason why it should demand his return.

The Prime Minister is always stressing that it is still not clear whether he was really forcibly kidnapped to Austria or whether he was kidnapped voluntarily by some group of people. What is actually happening with your son now? Will he go to Germany to give evidence to the prosecutors there, or is he waiting to be extradited? We are trying to make it pos-

sible for my son to give evidence and testify in front of the German prosecutor. If they find that this is impossible to organise in Austria, my son is ready to go and testify.

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We see that my political opponents need this case to be always alive. It does not matter whether or not my son is guilty or how his family suffers. The important thing for them is that this is the case by which they can discredit President Kováč.

Given the pressures that have been applied, have you ever considered resigning?

No. Just the opposite. Everything that has happened has convinced me that I must not resign, and that I am obliged to defend clean politics, democracy, the constitution and the law against attempts to undermine them.

How do you think this battle can be resolved?

There are many ways, but they are mostly in the hands of the Prime Minister and the MPs of the government coalition.

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Of course I have the right to express publicly my opinions, when I am concerned that our democratic system has been damaged or that rules are being adopted which are in contradiction with the constitution, especially when freedom of opinion and freedom of expression are threatened.

Today we find that more and more people are afraid to express their opinions publicly, because they fear their existence will be threatened, that they could lose their jobs. I cannot close my eyes and ears to that.

The director of the SIS has given written testimony that he was not involved in the abduction.

Why were the police officers

Meciar: who rules?

QUESTION: What issues lie behind the battle between you and President Kováč?

ANSWER: It was parliament that first voiced no confidence in the president. Followed by the government, by the heads of all the central government agencies and the chiefs of district offices. This process of voicing no confidence in the president continues.

I believe that the shortcomings are to be sought not in the contents of the constitution but rather in violations of the constitution. The President is not impartial and has taken on the role of leader of the opposition. He speaks openly of his ambition to reshuffle the government and has even shown a personal wish or ambition to determine the contents of policy.

The President rejects and turns his back on communication with parliament and with the government. At the same time he keeps disclosing abroad all kinds of information and not all of them are true. They are untrue.

Moreover parliament has obtained evidence of how he abused his powers, when we were in opposition. A little was revealed between the President and the Slovak intelligence service, the SIS.

The President has also accused the government in public of criminal activity. The whole government was accused by him. Although he had no concrete piece of evidence. By doing so, he has cast doubt upon the entire democratic system in Slovakia.

What does Slovakia need in fact? It should be a person with a clear record, an unimpeachable person, who has high morals. That's what Slovakia needs.

The President has stopped being the guarantor of democratic development in Slovakia as far as the government is concerned. That's the way the government perceives him.

There has been a lot of speculation about the way in which the President's son was kidnapped and taken to Austria. Was the intelligence service involved?

First, it has not been proven that he was abducted. We do not have the evidence.

There was an action of the SIS going on at the same time (as the alleged kidnapping), but that had nothing to do with Kováč junior (the President's son). This was an action conducted against a person suspected of smuggling weapons and suspected of various frauds. Kováč junior was in direct contact with this suspect.

In other words this was a parallel event linked with Kováč junior and some of the facts were more or less transferred from one case to another. The investigation is still going on, it has not been finalised and for that reason it's premature to make any final conclusions from the investigation.

The director of the SIS has given written testimony that he was not involved in the abduction.

Why were the police officers

their own free will.

This issue may be resolved by inviting a referendum on the President. I believe that Slovak society is very sensitive to all issues related to justice. Do you intend to hold a referendum on the question of the President?

This is an issue to be resolved by parliament. We have to take into consideration the demands that have been sent to Slovakia. To date no political decision has been made on whether to hold a referendum. I believe that a referendum would be one democratic option for resolving this issue.

The demands were very critical of the battles between you and the government and the President. Do you intend to change your policies towards the President?

Every policy step taken is measured by the achievement, by the result.

Let me pose some questions. Do the ones who sent the demands take over responsibility for internal developments in Slovakia? Do you think it fair on the one hand to send demands and on the other to fail to listen to the other party?

We have signed an association agreement with the European Union, and in it are stipulated the commitments made by Slovakia, and also stipulated is the procedure that should be resorted to in the event that conflicts emerge. I believe that this agreement has been breached.

It really does not give a very good impression if the European Parliament adopts a resolution and threatens us with sanctions, and then, two weeks after sending the demands, the MPs of the European Parliament come to investigate what is actually going on.

We want the public to support the concept of Slovakia becoming a member of the European Union. It is not only the EU countries that will vote their opinion on whether Slovakia should become a member of the EU, however. It is also the people of this country that must decide. In this respect the actions taken are counter-productive.

We have heard that civil servants are being asked to sign statements that they feel that the President is acting against the interests of the country. Is that true?

No. I haven't heard this piece of information. As far as I know all those who have made statements have made them of

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■ Foreign policy by Vincent Boland

Cool front in the west

While ties with Moscow are warming, links with Brussels are strained

Slovakia's internal political tension is hurting its image abroad. The government's attacks on President Michal Kovac and the controversy of his son's kidnapping have drawn strong criticism. A bilateral treaty with Hungary, signed in March, has not been ratified.

Amid such turmoil, Mr Meciar has emerged as a democratic state ready to entice European investors. By the end of the year, western governments will have clear concerns about the risk of being caught meddlesome in Slovakia's affairs.

The conduct of foreign policy appears to be hostage to the whims of the prime minister, Vladimir Meciar, and to hardliners within his administration.

The government has alienated many in the west. The European Union issued a sharp rebuke in October, the second time it has done so in less than a year. The US did likewise. The European parliament came out with a strongly worded statement shortly afterwards, citing Mr Meciar personally.

Germany has been angered in a minor but deadlocked dispute over its official name in the Slovak language. It accuses Slovakia of reverting to Cold

War terminology by referring to it as the German Federal Republic rather than the Federal Republic of Germany.

The government says the issue is linguistic and is keen to resolve it while respecting the integrity of the Slovak language. Until the row is settled, Germany says no new bilateral treaties will be negotiated.

Hungary is annoyed that Slovakia's ratification of the treaty, which Budapest ratified shortly after it was signed in Paris, has been held up by Mr Meciar's failure to get his coalition partner, the Slovak National Party (SNS), to support it.

A law approved by the Slovak parliament in November, giving official status to the Slovak language and potentially threatening the status of minority tongues, has added to tensions at a delicate time. The government has promised to introduce legislation early in 1996 to strengthen the status of other languages, of which the most important is Hungarian.

What particularly exercises the government is that Mr Kovac has become the focus of foreign attention while Mr Meciar is shunned. The prime minister is especially suspicious of Britain and Germany, which he accuses of master-

minding the latest EU démarche. He is now increasingly hostile to EU diplomats in Bratislava, often refusing to receive them while complaining that he is not invited on official visits abroad.

The diplomats, however, insist the démarche was the collective view of the 15 EU member states and that Brussels is not taking sides. "The EU has been careful to say it is not backing an individual, but backing a process," says one.

The government reacted defensively to the EU and US criticism, and with fury to the European parliament's declaration, which was issued before a visit to Bratislava by a delegation of MEPs. They were greeted frostily and assailed by Mr Meciar for having pre-judged Slovakia. Nevertheless he acknowledged that the meeting could lead to "a period of reflection".

Slovakia applied earlier this year to join the EU. It has failed, however, to get a sponsor in Brussels to push its case, and could be isolated by Germany's move at the Madrid EU summit last week to draw a line across Europe that would place Poland, Hungary and the Czech Republic first among aspiring members.

This would leave the Slovaks

in limbo. Fears that such a policy could become official lie behind a rapprochement of sorts between Bratislava and Moscow. Mr Meciar has spoken often, though somewhat faintly, of Slovakia as a bridge between Russia and the EU.

He has visited Moscow twice this year and Viktor Chernomyrdin, his Russian counterpart, has been to Bratislava. Earlier this year Slovakia ended visa requirements for Russian visitors, irritating the Czech government.

A prime motivation for renewing ties with Russia is business. Slovakia is entirely dependent on Russian oil and gas and its economy remains fairly closely tied to the market there. Commentators point out, too, that Mr Meciar, who speaks Russian, is more comfortable in Moscow than with western leaders.

Edvard Kukan, an opposition member of parliament and foreign minister in the interim government, says it would be wrong to jump to conclusions about Slovakia's ties to Russia. Nevertheless, he believes Mr Meciar needs to spell out what he should tell Russia that Slovakia wants to join the EU and the EU, which I don't think he has done. I think we should say it very unequivocally," Mr Kukan says.

One relationship that remains vital for Slovakia is with the Czech Republic, its biggest trading partner. There

is little sign of a "special relationship" since the two countries split on January 1, 1993, mainly because Prague did not want one. This dismays many Slovaks, whose emotional ties to the former Czechoslovakia are stronger than those of the somewhat unemotional Czechs.

Mr Meciar and Vaclav Klaus,

the Czech prime minister, worked well during negotiations on the split. Mr Klaus even went so far as to describe last year's interim Slovak government, which took office when Mr Meciar was temporarily ousted, as "illegitimate".

Yet the two countries' mutual border is now indistinguishable from many other frontiers - heavily patrolled and with long queues of lorries on both sides awaiting customs clearance. This, the Slovaks say, is at the insistence of the Czechs. They complain that it is now easier to enter Austria than Moravia.

Juraj Schenck, foreign minister, says the only difference between Slovakia and its three post-communist central European neighbours "is that our problems are more visible". There is some truth in that, but it also makes overcoming them harder if Slovakia is to achieve its stated goal of integration with the west.

Vincent Boland

rules?

■ Economy by Kevin Done

Healthy capital flow

Speed of growth has confounded the sceptics, but foreign investors remain wary

The economy has developed with a robust and surprising confidence during Slovakia's first three years of independence.

While the political battles being waged in Bratislava still largely shape Slovakia's international image, they have not yet undermined its fundamental economic progress.

The recent performance in economic growth, foreign trade surpluses, falling inflation and rising foreign exchange reserves, bears comparison with any of the transition economies of central and eastern Europe.

Cautious fiscal and monetary policies have helped to create a degree of macro-economic stability that has confounded the pessimistic forecasts made for Slovakia when it separated from the Czech Republic at the end of 1992.

There are still concerns about the long-term impact of the current domestic political upheaval; however, with the flow of foreign direct investment hit hard in the first half of the year.

The latest monthly report from ING Barings Securities, the Dutch financial group, claims that "investors in Bratislava and abroad remain nervous about Prime Minister Meciar's apparent willingness

to use the apparatus of the state to further his own aims and those of his political allies".

Despite such worries some leading foreign concerns already established in the country are continuing to invest strongly.

Volkswagen of Germany, the biggest European carmaker and the leading industrial investor in Slovakia, is rapidly expanding its operations as part of its effort to develop plants in east Europe to offset its high cost structure in Germany.

Volkswagen Bratislava, its Slovak subsidiary, has more than doubled car production to 20,000 this year, from 8,000 in 1994 and 3,000 in 1993. Car output is planned to rise by a further 50 per cent to 30,000 in 1996.

VW is also developing the Bratislava plant to manufacture gearboxes and the machining of some gearbox components. In order to lower the costs of German gearbox plants in Kassel.

The workforce is growing rapidly as a result of the transfer of operations from Germany, and has increased from 817 a year ago to 1,350 by the end of the year.

The German group is expanding in Slovakia to take advantage of the very low wage costs and the availability of a highly skilled workforce.

It has been able to take advantage of the restructuring of the Slovak arms industry, one of the big centres for weapons production in the former

East Bloc and previously a dominant element in the Slovak economy, by attracting more than 300 skilled workers from former armaments factories.

Prime Minister Vladimir Meciar says that the restructuring of the arms industry was one of the biggest economic challenges facing the newly independent Slovakia. Figures from the Economy Ministry show that the workforce in the heavy engineering industry has been halved from 300,000 in 1993/94 to around 148,000 at present. Within these totals the number employed in the arms and arms related industries has fallen from 100,000 to 30,000.

Russia's share of Slovakia's exports has fallen but its oil and gas sales remain vital

Growth of close to 7 per cent in gross domestic product is expected this year following an increase of 4.8 per cent in 1994, the first year of recovery following the years of steeply declining output in the collapse of communism.

The National Bank of Slovakia is forecasting a further rise of 5.8 per cent in GDP in 1996. This will be "mainly influenced by domestic demand with rising investment and an increase in real wages and not so much by external demand," says Ms Elena Kohutikova, a chief executive director of the central bank.

The strength of the Slovak foreign trade balance - in marked contrast with the rising deficits being accumulated in the neighbouring Czech Republic - is reflected in the financial performance of leading Slovak exporters, in particular in chemicals and steel.

"The cashflow of a number of companies that was desperate in 1993 and very bad in 1994 is now only mediocre and in some cases it is perfectly acceptable and even very good," says Mr Jean-Christophe Ganz, manager of the Bratislava branch of ING Bank, one of the first foreign banks to develop operations in Slovakia.

There are also changes in the mentality of managements at many of these large companies. Many have made good progress in learning western management techniques in finance, and also in organisation, in rationalisation and in improving standards of quality." Problems remain, he says in high debt levels, the high cost of borrowing and poor management of liquidity.

The early phase of the recovery in the Slovak economy was clearly export driven, but the share in foreign trade is now being supplemented by growth in domestic demand.

Exports remain strong, however, with a growth of around 13 per cent in real terms as Slovakia continues to develop its markets, especially in west Europe, for chemicals and semi-manufactured goods. European Union member states now account for 88 per cent of Slovak exports, though the country remains highly dependent on the Czech Republic which still takes 35 per cent of Slovak exports.

The share of Russia in Slovak exports has fallen to less than 4 per cent, but Slovakia remains highly dependent on Russia for its oil and gas imports, and overall Russia still accounts for 17 per cent of the value of Slovak imports.

Overall foreign trade, which recovered to a surplus of \$105m in 1994 from a deficit of \$32m in 1993, is likely to remain in surplus this year, while the current account of the balance of payments is forecast to show a surplus of around \$400m this year.

With a tight fiscal policy, a stable currency and falling inflation - last month the year-on-year increase in retail prices had fallen to 7.6 per cent - Slovakia has achieved a healthy growth in its foreign exchange reserves. Official reserves of the central bank exceeded \$3.1bn this month.

The reserves are now sufficient to cover 2.7 months of imports, a far cry from the crisis faced at the birth of the new state, when a flight of capital had reduced reserves in February 1993 in less than \$200m, sufficient to cover only two weeks of imports.

government. He has taken a great liking to Banska Bystrica, the region's capital, a university city of 100,000 that he has suggested might become a second financial centre for Slovakia.

The prime minister asked

the National Bank of Slovakia

earlier this year to consider moving to Banska Bystrica, which the bank politely declined. He has, instead, provided funding for the creation of a new state-owned bank, Banska Slovenska, aiming to decentralise the financial markets by bringing the sources of finance a little closer to the customer.

This is the part of Slovakia that votes for Vladimír Meciar, and he is profoundly attuned to its concerns. Bratislava rejects him while Košice, being far away and hard to get to, is indifferent. The plain people of central Slovakia like him and his message. He was, after all, born there - in Zvolen, on July 26, 1942.

It is not surprising, then, that central Slovakia should benefit from a Meciar

market economy.

The city "has a positive attitude to attracting new investors," says Philippe Echenard, project manager for McDonald's Slovakia.

Banska Bystrica, right in the middle of Slovakia, is an obvious regional centre. Next year the government plans a reorganisation of local administration, setting up perhaps eight regions and up to 90 sub-regions.

Sonia Capkova, at the Institute for Municipal and Regional Development at the university, believes Slovakia's strong community culture - people are deeply attached to their peasant roots - creates a need for decentralisation. "Central government feels it has to act on representations from the regions," she says.

Banska Bystrica was the centre of the patriotic uprising in 1944 against the fascist government imposed by Hitler, and is at the heart of Slovak nationalism. It is fitting that it should serve out a role in the country's future.

Vincent Boland

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4 SLOVAKIA

■ Privatisation: by Vincent Boland

Shares for all no longer the favourite policy

Sell-off procedures are being revised to ensure tighter control of key national assets

On taking office a year ago the government of prime minister Vladimír Mečiar introduced sweeping changes in the country's privatisation programme, dropping coupon privatisation for the man in the street and shifting the balance in favour of a narrow group of owner/managers.

The coupon method of sale, an invention of Prague-based economists, was deemed unsuitable by a government of economic nationalists determined to pave a Slovak road to capitalism. The result is a growing concentration of ownership among groups close to the government, which has sought to retain an active role in the economy.

A plan to sell Sk 80bn of state assets using the coupon method had been drawn up by the interim administration. Its cancellation sparked much criticism and came at some cost to budget revenues - investment fund managers who had spent heavily preparing for the new round had to be compensated. In addition some 3.5m coupon holders are to be offered a bond issue due to be distributed in January.

There were good reasons for abandoning coupon privatisation. It is slow and can be an administrative nightmare. It results in widely dispersed ownership and, to be truly successful, it requires the immediate implementation of rules to protect small investors, which are not yet forthcoming in, for example, the Czech Republic.

On the other hand, it has a measure of transparency and fairness in that all adult citizens can participate. This makes it politically popular.

The government's main argument for abandoning the coupon plan was that dispersed shareholdings meant there was no clearly identified owner. There was also the unstated fear among the nationalists that the back door would be opened to foreign investors to pick up assets on the cheap.

Critics argued that these were excuses for abandoning privatisation altogether. The reverse has happened. The adoption of "standard methods" of privatisation has quickly ended the peace considerably,

with hundreds of sell-offs in the second half of this year with an estimated book value of \$1bn. These range from small factories to a chain of petrochemical group Slovnaft.

The speed of the sell-offs is indeed admirable. About 65 per cent of gross domestic product is now generated by the private sector, according to official estimates. The vast majority of these sales have been made to executives and workers at the enterprises involved.

The aim, Mr Mečiar says, is to create a native entrepreneurial and managerial class, which Slovakia lacks. He also defends the methods used to reduce state ownership: "Various lobbies say our methods are undemocratic. We think they are necessary and inevitable," he says.

Yet there are clear signs of a wider agenda in the current bout of privatisation fever. Assets are often sold at knock-down prices and buyers have

are being paid for, in a country chronically short of capital. Those managers who buy the stakes will owe substantial sums to the state holding company, the National Property Fund (NPF), over the 10-year period of the payment. The fear is that company cash flow will be diverted in the form of dividends to owners to make up for the loss.

Few companies have the cash flow to afford this. "The company is paying for its own acquisition in the end," notes Jean-Christophe Ganz, manager of ING Bank in Bratislava.

Economists tend to play down the political dimension of privatisation. For the National Bank of Slovakia the important thing is that it is continuing, says Elena Kuklova, head of the independent central bank's monetary policy unit. "It is difficult to decide which privatisation policy is the best one," she says.

So far the government's policy has not had an adverse impact on inflation, but nor has it enabled substantial inflows of fresh capital and know-how. This raises two further questions. The first is how the bond issue will be paid for.

Each coupon holder is to receive a nominal Sk10,000 bond backed by the assets of the NPF. The bonds can be used for things like paying for an apartment or contributing to a private pension scheme, requiring early redemption, and they are also likely to be transferable.

The bonds are due to mature in 2001, requiring the NPF to have up to Sk36bn available to pay out. Meantime, there is annual interest based on the discount rate (currently 9.75 per cent). Although not all holders are expected to retain the bonds to maturity, economists warn that the potential cost of the scheme could be as high as Sk50bn. This is a giant mortgage on the NPF that it must be able to discharge.

The second question is how industry will be restructured. Key companies such as Slovnaft and the big VSE steel plant have largely modernised and are helping to fuel economic growth. Many others await the kiss of life.

Foreign investment is one obvious solution, and some observers expect a push to attract it next year. This would be a government *volte face*, but one that Mr Mečiar may be pragmatic enough to pull off.

There is also growing concern about how these assets

The coupon system was a nightmare resulting in dispersed ownership

10 years to pay for them. If the enterprise is important enough, a controversial and ambiguous law on strategic enterprises enables the state to retain a golden share that allows it to wield influence long after the stake has been sold.

Most contentiously, critics say assets are sold only to those deemed loyal to Mr Mečiar's all-embracing Movement for a Democratic Slovakia. Scores of company bosses have been replaced this year by allies of the government prior to the sales.

Eugen Jurycza of the Centre for Economic Development, a think tank, doubts the wisdom of what he terms "family circle privatisation". Selling companies on the cheap throws away money that could be used for social spending and relief of bad debts. It also promoted inequality by concentrating potentially valuable assets among a narrow group who can then sell them on at great profit to themselves.

There is also growing concern about how these assets

PROFILE

SLOVNAFT, THE PETROCHEMICALS GROUP

Moment of truth for a national asset

Executives at the petrochemical group, the country's biggest and probably its most important company, have a unique opportunity to test the truth of the local cliché that "what is good for Slovnaft is good for Slovakia".

In a textbook example of the government's privatisation policy at work, the National Property Fund (NPF), the state holding company, sold 30 per cent of Slovnaft in August to 19 of its senior executives, led by chairman and chief executive Slavomír Hatina.

The state has a book value of Sk8.4bn. Informed sources suggest Slovintegra, the management company that bought it, will pay no more than Sk2.4m over 10 years. The executives own 51 per cent of Slovintegra and most of Slovnaft's 5,200-strong workforce have 49 per cent.

The deal came just weeks after a global share offering by Slovnaft that flopped. The

offer was rescued by the European Bank for Reconstruction and Development, which paid \$55m for just over half the total offering, giving it a 10.5 per cent stake when it became clear that international investors were unwilling to subscribe to it.

Investors were put off by fears that Slovnaft is too close to the government, and because the offer coincided with a radical change in the official approach to privatisation.

These fears appear to have been partly burned out. The EBRD was not flagged at the time of the offer and it has deeply appreciated the EBRD. A prospectus released at that time gave no hint that the sale was imminent, although there were warnings galore in the document that scared foreign investors.

The prospectus noted, inter alia, that "... no assurance can be given that [the NPF] will not take a more active

role in the company in the future, including taking action which may not be in the best commercial interests of the company and its other shareholders."

Jiri Kuchner, head of Slovak operations at the EBRD, believes the MBO is not in the best interests of Slovnaft. The company is too big for such a course to be appropriate, he argues. He also says the bank probably would not have rescued the offering had it known the buyout was imminent.

Both the government and Slovnaft's management insist the MBO is good for Slovnaft. Mr Hatina says "there is no conflict between Slovintegra and other shareholders". Management acquired control in order to ensure the completion of a \$900m investment programme that he says will make Slovnaft the most modern refining complex in central Europe.

The company has spent heavily on restructuring and

cleaning up its operations to cut pollution and waste. It is now an increasingly efficient and profitable operation. Over the past two years several foreign oil companies, notably Austria's OMV, have sought a strategic partnership.

Management now fills that role. "We consider Slovintegra as a strategic partner for Slovnaft that will ensure its long term success," Mr Hatina says.

He is one of the few senior executives of Slovak companies to escape a purge by the government since the start of the year. Dozens of corporate bosses regarded as "anti-government" have been replaced by people the government trusts to implement its nationalist economic policy.

Yet Mr Hatina may be more independent than the government thinks. Last month Slovnaft shareholders, including Slovintegra, the EBRD and the NPF, which retains 25 per cent, rejected a

plan that would have allowed the government to exercise a golden share with a veto over key corporate decisions.

The move has undermined a controversial and ambiguous law allowing for a golden share in strategic industries that many industrialists would like to see scrapped. Its rejection above, notes

Jozef Čelota of the EBRD in Bratislava, that "in private companies managers behave like private owners, not as agents of the government".

That may yet be good news for Slovakia. It is unclear whether it will persuade the EBRD to remain a shareholder in the medium term. The bank is thought to be seeking an exit mechanism at the same price at which it stepped in to buy its stake. The Constitutional Court, meanwhile, is expected to rule on the validity of the golden share law this month.

Vincent Boland

■ Nuclear power: by Kevin Done

Snail-like progress at Mochovce

Russia and the Czechs are poised to complete the project after years of delay

The eight huge cooling towers of the Mochovce nuclear power station and its marching columns of power transmission pylons dominate the surrounding countryside of south-west Slovakia.

But no steam pours from the towers and electricity is transmitted into the power station but not out of it. Fifteen years since building work first started the 1,800-strong operational workforce at Mochovce can still only rehearse and practise. Construction ground to a halt during 1991 and 1992 as finance for the work dried up.

The need for the power station to be completed is becoming increasingly urgent, however, as electricity consumption rises to satisfy economic recovery, and Slovakia's existing outdated nuclear and thermal power stations pose a growing safety and environmental threat.

The Czech-Russian scheme has been adopted controversially by the Slovak government in preference to a deal negotiated painfully during the past two years with the European Bank for Reconstruction and Development and Electricité de France (EdF).

The EBRD had laid down several conditions on its proposed DM412.5m loan for co-financing the completion of the Soviet-designed Mochovce power plant, which proved unacceptable to the Slovak government.

In particular, Bratislava

In spite of widespread concerns, it is claimed that safety will meet international standards

rejected the EBRD's insistence that electricity prices should be increased by close to 30 per cent - to begin to close the gap with market prices and to strengthen the finances of the electricity utility - and that the oldest of the reactors at Bohunice should be closed in 2000.

The present scheme for Mochovce, which still faces strong foreign opposition - in particular from neighbouring Austria - is aimed at completing two of the four 440MW generating units planned for the site.

The first of the Russian-designed VVER pressurised water reactors was 90 per cent complete, when work was halted, and the second was 80 per cent complete, says Mr Vladimir Gruber, Slovenske Elektrarne board member for strategic planning. He estimates the cost of the project at DM12bn.

"By the end of this year we want to have decided the framework conditions for the contracts with suppliers and the framework conditions for the financing. The big start should come in March. It is hoped that block one will be ready for commissioning by December 1997, although the safety improvements programme is not yet decided in detail, so this is still uncertain," he says. The second reactor would be commissioned a year later.

Last week, Slovenske Elektrarne moved a further step



Mochovce after 15 years electricity comes in but none goes out

with the signing of an agreement with EdF to provide technical and support services for the completion of the first two units at Mochovce.

EdF, which was to have been the prime contractor for the EBRD financed scheme, will now provide technical support in project control, quality

assurance and safety improvement and will also assist in the development and organisation of the project.

Despite international concerns Slovenske Elektrarne insists that the Mochovce plant will be completed in line with the safety criteria laid down by the International Atomic Energy Agency and will also comply with the recommendations put forward by Ranskaitis, the Franco-German consultants.

Czech, Russian and Slovak groups will be the leading contractors with safety improvements to be carried out by Siemens of Germany and Framatome of France. It is planned that the financing will be backed by Russia, two leading Czech banks and a west European bank.

Under this structure the Czech engineering firm Energoprojekt Praha, will be the general designer for the Mochovce project in co-operation with the Russian nuclear design organisations Skoda Praha will be the general contractor for the supply of plant and equipment, while the Slovak construction group Hydrostav Bratislava will be the main contractor for the civil engineering works.

It is planned that work on the necessary safety improvement studies will be carried out by Siemens of Germany and Framatome of France in conjunction with Skoda Praha and the Russian organisations with implementation under the leadership of the Czech group.

Financing is expected from various sources led by the Czech banks Komercni Banka and Ceska Sporitelna, which are offering loans of around \$200m and DM200m respectively. Support worth \$150m is expected from Russia, partly in cash and partly in kind, including the provision of nuclear fuel. Additional funding support is being negotiated with Slovak and west European banks, says Mr Gruber.

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SAUDI ARABIA

Shocks overshadow kingdom's progress

A rise in fundamentalism and the King's recent illness have put new strains on this traditional but nevertheless fast-changing ally of the west. David Gardner reports

Just as Saudi Arabia was beginning to adjust to life in the (relatively) straitened circumstances of lower oil revenues, it has suffered two heavy blows in the past two months.

On November 12, a car bomb destroyed a US-staffed Saudi National Guard communications centre in Riyadh in the first real terror assault on the kingdom. Then, at the beginning of this month, King Fahd Bin Abdul-Aziz, the frail Saudi monarch, was taken into hospital, triggering fears of a succession crisis.

Both incidents provoked a similar, if short-lived, increase in oil prices, as markets worried about the stability of a country which has a quarter of the world's proven oil reserves.

These events occurred, moreover, as the kingdom was at last making some headway in bringing its finances under control, after a decade of soaring budget and current account deficits.

The two shocks have also overshadowed Saudi Arabia's significantly improved relations with some of its neighbours. Border disputes have been settled or largely resolved with Kuwait, Qatar, Oman and – despite recent frontier clashes – Yemen.

The attention which the bombing and the King's illness have received outside the Kingdom have been magnified in proportion to the jealousy with which the Saudi authorities have sought to guard them from public view. King Fahd, for example, left hospital on December 8 and is recuperating from what is officially described as "a sudden indisposition" but is widely believed to have been a minor stroke.

The information vacuum has allowed lurid speculation to surround the two incidents, both inside the Kingdom, and

in the outside world where Islamist opponents of the ruling al-Saud dynasty conduct their fax-borne propaganda war against the regime. Their current line is that a power struggle has broken out inside the ruling family and that November's attack on the National Guard – which is headed by Crown Prince Abdullah, the King's heir-apparent – could have been part of this. Such ideas proliferate easily, and are part of the price the al-Saud pay for their closed society, where efforts to impose a combination of secrecy and strict security are frequently thwarted in the age of the modem and the fax.

The most likely perpetrators of the bombing are Saudi Islamic fundamentalists who, in the wake of the Gulf war, have called with growing stridency for fewer links with the US and the west, an end to alleged royal corruption, and in some cases for the ruling family to share power by allowing Saudis to elect representatives.

Islamist dissidence had not previously demonstrated such operational capability. However, Saudi intelligence encouraged thousands of volunteers – 4,000 from the holy city of Medina alone – to fight in the 1980s alongside the Mujahideen in the western-backed jihad (holy war) against the Soviet invaders of Afghanistan. Former "Afghans", as the Arab volunteers are known, lead the Islamist insurrections in Algeria and Egypt, and it seems unlikely that the most numerous Saudi contingent has forgotten its zeal, its skills, and the taste of victory in Afghanistan.

When the King extensively reshuffled the cabinet in August to promote technocrats (20 out of 28 of his ministers have US degrees), the Saudi family tightened its control of the security set-up. But he also sacked six of the kingdom's seven university chancellors and replaced more than half the members of the Council of the Ulema, the religious establishment, in two little-noticed moves aimed at countering the spread of Islamist sects.

Throughout the Arab world, rulers are sensitive to the charge of being subservient to the US which is in turn seen as pro-Israel and anti-Moslem. Saudi Arabia, the original Islamic fundamentalist state following the al-Saud's 18th Century alliance with the austere Wahhabi brand of Islam, is no exception – except that the charge strikes at the heart of ruling family's legitimacy, as custodian of the two holiest Moslem shrines in Mecca and Medina.

But there is little to suggest that when King Fahd leaves the scene, the succession will not be smooth. Al-Saud watching is a rather less exact science than Kremlin-watching during the cold war, but everything points to a takeover by Crown Prince Abdullah, to be followed in his turn by Prince Sultan, the defence minister.



Aficionados will only get really excited when Prince Sultan names his Crown Prince, probably Prince Salman, the influential governor of Riyadh.

All the above are full brothers except Prince Abdullah, a half-brother. But the Crown Prince has the National Guard, the main instrument of internal control; he is valued by the family for his rapport with the tribal Bedouin; and he is popular in spite of (perhaps even because of) his stuttering public manner. One moderate Islamist intellectual describes him as "a humanist" and a member of the court concurs, while complaining that he is "surrounded by bad advisers."

All this assumes that one-man control will endure undiminished, and highlights the absolutism of the Saudi monarchy. "Decision-making is concentrated in one man," says one western ambassador, "and that cannot continue – not because there is anything inherently wrong with absolute monarchy, but because something that worked in 1985 won't work in 1996."

King Fahd two years ago created a *Majlis al-Shura* (consultative council), whose members are appointed, and whose deliberations he is free to ignore. This falls far short of demands from moderate Islamists and liberal critics for a move to an elected assembly. Yet last year's budget was submitted in outline to the *Majlis* and then amended in the light of its review – more than many elected parliaments can claim in shaping policy.

The consultation helped smooth the way for a second round of real spending and subsidy cuts which, along with a 20 per cent rise in the average Saudi oil price in the first half, have reduced the budget deficit from 17 per cent of GDP in 1993 to something near balance this year. The current account "deficit" has also shrunk, from 27 per cent in 1991 to a likely 4 per cent this year, according to a broadly complimentary recent IMF report.

There is less confidence of a return to high oil prices occurring rather a determination to keep crude output at current levels of 8m barrels a day so as never again to be caught with falling prices and falling production, as Saudi Arabia was in 1990.

IN THIS SURVEY

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in the mid-1980s.

The new emphasis is on mobilising the private sector, through privatisation, more open capital markets, private financing of infrastructure and development of new mineral resources. The language is changing as such sectors as petrochemicals are opened to private business. Mr Ibrahim bin Salamah, managing director of Sabic, the highly profitable, majority state-owned petrochemicals and plastics group, says: "Our future depends on our competitiveness. We are competing worldwide; why shouldn't we compete inside the country?"

Such a trend could bring conflict with the 5,000-odd al-Saud princes, accustomed as many of them are to treating the country's wealth as private patrimony. Indeed, plans to tap export credits are coming to grief because of the kingdom's refusal to give "sovereign guarantees", easily construed as a possible lien on the private fortunes of the sovereign and his closest kin.

Yet the al-Saud, through family and tribal ties, have a finger on the pulse of their traditional but fast-changing society. Their resilience is legendary – surviving war, the strains of sudden oil wealth followed by an even more sudden oil price collapse, and Islamist challenge of the indigenous and Iranian variety. They can be expected to react vigorously to the challenge to their hegemony offered by November's bombing.

They are not about to become a bicycling monarchy but, in the view of one western ambassador, "they will now have to restrain members of the royal family, and turn the palace into paying members of society".

global perspective



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Abd	2.5m
Saudi	1.5m
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19.7	1.5m
27.0	1.5m
38.3	1.5m
-19.8	1.5m
0.6	1.5m
7.4	1.5m
14.9	1.5m
1,046	1.5m
8.1	1.5m
285	1.5m
(\$bn)	1.5m
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42.2	1.5m
21.5	1.5m
20.7	1.5m
Exports	1.5m
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16.8	1.5m
5.5	1.5m
2.3	1.5m

ice Unit, Datstream, BMF, Inc.

lived And In the context of regional instability.

The lesson of Saudi vulnerability can be seen in the Gulf war, which recalls Saudi's "limited credibility" in many crises.

What was equally clear was the hasty departure of the long force.

The economic programme is designed to redress these imbalances, but the kingdom's self-composed rate at which it is being implemented is not without its difficulties. In many cases, it is the western government's interest in continuity.

In an ideal world, evolve at the same time as Saudi Arabia's economy. However, this may not be the case, their economy matches their banking.

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(translation) "McDonnell Douglas thanks the Kingdom of Saudi Arabia for buying our MD-90 and MD-11 aircraft for Saudi Arabian Airlines."

MCDONNELL DOUGLAS

PROFILE

Sabic, petrochemicals group

Giant doubled its profits

Sabic, Saudi Arabia's petrochemical giant, has come of age. Last year, the company doubled its profits to SR4.2bn, a figure which was surpassed in the first nine months of this year when profits rose to SR4.5bn.

The buoyant performance of the group, which accounts for 5 per cent of the world petrochemicals market and which is 70 per cent state-owned, has been largely due to strong worldwide demand for chemicals over the past two years.

The ability of Sabic to take full advantage of upturns in world petrochemicals markets is the result of a long stream of large investments over almost two decades. This has resulted in an export-oriented, integrated oil and gas industry with multiple petrochemical product lines.

But Sabic will continue to be a focus for additional large-scale investment given the kingdom's continuing need to extract as much value as possible out of its natural resources.

Mr Ibrahim Ibn Salamah, Sabic's vice-chairman and managing director, says the company's impact on the Saudi economy goes far beyond the revenues which accrue to the government as the principal shareholder.

"Our key role is the industrialisation of the country through utilising our natural resources," he says.

Much of Sabic's capital expenditure is used to buy plant and equipment from foreign companies. But its influence on the domestic economy is significant. It employs a growing number of Saudis, who now form the majority of the workforce. In addition, Sabic's industrial sites have spawned a number of local support services.

Sabic officials also point to the company's success in encouraging further downstream industrialisation outside the Sabic group. Plastic supplies to the domestic economy this year have risen to 400,000 metric tonnes a year, compared with

60,000 tonnes in the mid-1980s. Company officials say the availability of such supplies has freed funds previously allotted to imports, and has "allowed local manufacturers to undertake dramatic expansion and diversification programmes".

The result, they say, is that the per capita consumption of plastic in Saudi Arabia

...will soon be the highest in the developing world and will quickly approach the levels of use in Europe and the US."

The company's ability to



Sabic plant: significant influence on the domestic economy

raise its own finance is also proving useful to the government that is reluctant to borrow directly. Earlier this year, for example, a \$700m loan to the Saudi Petrochemical Company (Sadaf), a joint venture between Sabic and a subsidiary of Shell Oil of the US, was oversubscribed. A total of 39 local, Gulf and international banks

subscribed to the loan, one of the largest ever in the region. It will be used to help finance a planned \$900m expansion programme.

Sabic has also helped to spawn a "small shareholder culture" among ordinary Saudis. The 30 per cent of the company that is not controlled by the government is currently in the hands of about 100,000 Saudi private investors, according to Sabic officials.

other large petrochemical producers.

But it is showing signs of reaching a more mature stage in its development. In the past spending on research and development was minimal because the focus was on building capacity in key areas. "We are quite new to R&D and just starting to spend significant amounts on it," says Mr Salamah. The goal, however, is to increase R&D spending to the point where it represents "about 2-3 per cent of Sabic's annual turnover".

There may also be changes in the way Sabic structures individual projects. In the past, all of Sabic's key projects have been in the form of joint ventures. Some industry analysts have speculated that Sabic might undertake more independent projects in future. But it is

Robert Corzine

also intent on diversifying the shareholding of some of its projects and will in future be offered to the public, although some government officials may be reluctant to privatise it fully. "The question is, would you sell Sabic at a time when it is providing you with billions in revenues," says Mr Azzam.

The reported conversion in mid-December of one of Sabic's main divisions, Ima Insaat, the Arabian Industrial Fibres Company, to a public joint stock company points to further structural changes in future.

The relative buoyancy of world chemical markets does not mean that Sabic will cease its efforts to become more competitive, says Mr Salamah. Although the Saudi industry's international competitive position is underpinned by low cost raw materials, Sabic will continue to try to contain its costs. Mr Salamah estimates that world prices accounted for about 80 per cent of last year's profit performance. Efficiencies at Sabic contributed 20 per cent.

Sabic's key markets are in the fast-growing economies of Asia. But it is still bitter that it has only restricted access to European markets. "There has been no progress" on protracted talks with the European Union, says Mr Salamah. "We expect better treatment from our European friends."

Sabic has also been involved in a dispute with Aramco over the cost of natural gas, although Mr Salamah declines to characterise the negotiations between the two as such. But he says that "any increase in the price of gas would affect the performance of Sabic."

Future plans for expansion "...depend on how competitive we are", he says. Some industry observers say the issue of gas supplies is critical to the future of the petrochemicals industry and the speed with which private investment flows into it. They say a number of private sector-initiated petrochemical projects have been delayed because of uncertainty over future gas supplies.

■ Foreign policy by David Gardner

US alliance remains firm

Concern about 'overdependence on the Americans extends far beyond the ranks of the Islamists'

troops during the 1990-1991 Gulf crisis. That crisis did expose the vulnerability of the kingdom and the Gulf emirates to powerful neighbouring predators such as Iraq and their dependence for their security on the US and its allies. But Riyadh has, nevertheless, sought to reduce the visibility of the relationship, not through friction.

Links with the US go back to the first oil shipments from the kingdom in 1939 and the US-built foundations of the Saudi oil industry, and to the historic meeting in Egypt in 1945 between King Abdulaziz (Ibn Saud) and President Roosevelt.

Oil-for-security has always been at the core of the relationship – Washington's most important alliance in the Middle East after that with Israel.

Although Saudi officials refused to speculate publicly on the motives of the attack or who was responsible, both they and their US counterparts were quick to announce that it would not succeed in prising apart the firm alliance between the two countries. What the bombing did highlight, however, is that this alliance remains politically sensitive inside the kingdom.

Whether or not the bombing

was the work of external powers such as Iraq or Iran, or, more probably, was carried out by Saudi Islamic fundamentalists, with or without foreign support, it seems likely that only a minority of Saudis are outrightly hostile to King Fahd's pro-US and pro-Western stance. But muttering about "overdependence" on the Americans extends far beyond the ranks of the Islamists.

"We are totally oriented, commercially and politically, towards Washington," says one member of the King's court. "And that is not healthy."

"We react, but we don't take the initiative; in my country the Americans have more rights than we do," remarked one Saudi businessman, commenting on Riyadh's muted response to the US Congress' votes to transfer the American embassy from Tel Aviv to Jerusalem, the east of which is regarded internationally as occupied Arab land.

The King and his foreign policy advisers appear to be aware of these sentiments, which built up considerably as a socially discomfiting by-product of Saudi Arabia serving as the base for 800,000 foreign

troops during the 1990-1991

Gulf crisis. That crisis did

expose the vulnerability of the

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to powerful neighbouring pred-

ators such as Iraq and their

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Riyadh has, nevertheless,

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friction.

Links with the US go back to the first oil shipments in 1939

critical of Saudi human rights abuses and corruption as they are of similar practices elsewhere.

An alternative, equally likely, explanation is that the Saudis wanted someone close to President Bill Clinton – which they got in former Mississippi Governor Raymond Mabus. The Saudi ambassador to Washington, Prince Bandar bin Sultan, is the King's nephew, and was elevated to ministerial rank, while remaining in situ in this August's cabinet reshuffle.

"We consider our relationship with the US a very special relationship," a senior foreign ministry official explains.

There are also nuances about Saudi reticence to end the cold war with Israel. Riyadh is, for example, close to lifting all aspects of the Arab commercial boycott of Israel, but unlike neighbouring Qatar and Oman, is not poised to enter commercial and diplomatic relations with the Jewish state. This attitude is unlikely to change until Syria and Lebanon reach peace terms with Israel, and perhaps until the status of Jerusalem is resolved between the Israelis and Palestinians.

The land-for-peace deals reached with Jordan and the Palestinians in 1993 and 1994 could be said to have their intellectual origins in a plan put forward by then Crown Prince Fahd in 1981, and Saudi diplomacy has worked behind the scenes to extend them. But Riyadh views "normalisation" with Israel ahead of a comprehensive settlement as dangerously divisive of Arab ranks. And despite its muted response so far, it will have to have a special regard for Jerusalem, as Islam's third most holy site after Mecca and Medina – King Fahd's preferred title, it should not be forgotten, is Custodian of the Two Holy Mosques, and the al-Saud derive legitimacy

from the prophet Muhammad.

"Saudi Arabia is not just Saudi Arabia," says Mr Kurdi. "We represent more, in terms of the holy places, and for the Moslem world. A position taken by Saudi Arabia will be interpreted in the rest of the Moslem world as advice on which way to move." And the Saudis move with caution.

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